



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
APRIL 6, 2021 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. **CALL TO ORDER** Don Hallmark, President
- II. **INVOCATION** Chaplain Doug Herget
- III. **PLEDGE OF ALLEGIANCE** Don Hallmark
- IV. **MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** ... Don Hallmark (p.3)
- V. **AWARDS AND RECOGNITION**
 - A. **April 2021 Associates of the Month** Russell Tippin
 - B. **Unit HCAHPS High Performers** Christin Timmons
- VI. **CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. **PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. **CONSENT AGENDA** Don Hallmark (p.4-29)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. **Consider Approval of Regular Meeting Minutes, March 2, 2021**
 - B. **Consider Approval of Joint Conference Committee, March 30, 2021**
 - C. **Consider Approval of Federally Qualified Health Center Monthly Report, February 2021**
- IX. **COMMITTEE REPORTS**
 - A. **Finance Committee**Bryn Dodd (p.30-96)
 - 1. Financial Report for Month Ended February 28, 2021
 - 2. Consent Agenda
 - a. Consider Approval of Citrix Platform Hardware/License Support Agreement Renewal
 - b. Consider Approval of Med-Sharp's Agreement Renewal
 - c. Consider Approval of Texas Healthcare Linens Renewal
 - 3. Capital Expenditure Requests
 - a. Consider Approval of Shimadzu MobileDart Evolution MX9k (x2)
 - b. Consider Approval of Siemens Evo Gamma Camera
 - c. Consider Approval to Replace Badge Access Security System and Software House C-Cure9000 ePACS Upgrade
 - d. Consider Approval of GE Healthcare OEC Mobile C-arm

- e. Consider Approval of CMC/Telemetry Upgrade
- f. Consider Approval of Telemetry Monitoring

X. TTUHSC AT THE PERMIAN BASIN REPORT

XI. CONSIDER APPROVAL OF ENDOWMENT FUNDS DISTRIBUTION..... Steve Ewing (p.97)

PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS ... Russell Tippin (p.98-102)

- A. COVID-19 Update**
- B. Reappointment of ECHD Board Member to the City of Odessa Tax Incentive Committee**
- C. Ad hoc Report(s)**

XII. NOTICE OF ELECTION OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT Steve Steen (p.103-105)

XIII. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XIV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of Interim Medical Directorship Agreement**
- B. Consider Approval of MCH ProCare Provider Agreements**
- C. Consider Nacero Tax Abatement/PILOT Request**
- D. Inpatient Rehabilitation Agreement with Encompass Health**

XV. ADJOURNMENT Don Hallmark

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
MARCH 2, 2021 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Ben Quiroz
Richard Herrera

MEMBERS ABSENT:

Wallace Dunn

OTHERS PRESENT:

Russell Tippin, President/Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Adiel Alvarado, President of MCH ProCare
Christin Timmons, Chief Nursing Officer
David Chancellor, Vice President of Human Resources
Mary Gallegos, Risk Manager
Grant Trollope, Assistant Chief Financial Officer
Dr. Donald Davenport, Chief of Staff
Dr. Timothy Benton, Vice Chief of Staff
Dr. Gregory Shipkey
Dr. Gary Ventolini, TTUHSC Permian Basin
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to CEO

**OTHERS VIRTUALLY
PRESENT:**

Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Don Hallmark, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Doug Herget offered the invocation.

III. PLEDGE OF ALLEGIANCE

Don Hallmark led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Richard Herrera presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. March 2021 Associates of the Month

Russell Tippin introduced the 2021 Associates of the Month as follows:

- Clinical – Veronica Castro, Housekeeping
- Non-Clinical – Molly Whitten, Human Resources Coordinator
- Nurse – John Gutierrez, RN 5C

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

VIII. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, February 2, 2021**
- B. Consider Approval of Joint Conference Committee, February 23, 2021**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, January 2021**

Ben Quiroz moved and Mary Lou Anderson seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Audit Committee

1. FY2020 MCHS External Audit Report

Bryn Dodd moved and Mary Lou Anderson seconded the motion to accept the Audit Committee report as presented. The motion carried unanimously.

B. Finance Committee

1. Financial Report for Month Ended January 31, 2021
2. Consent Agenda
 - a. Consider Approval of InterQual Software Solution Agreement Renewal
3. Capital Expenditure Requests
 - a. Consider Approval of CER Purchase of GE Mac Lab Upgrade/Cedaron/Cerner M640 Server/Cerner Storage
4. Consider Approval of Enterprise Security Awareness Training Program

Bryn Dodd moved and David Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

X. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Gary Ventolini provided the TTUHSC at the Permian Basin Report for information only. No action was taken.

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. COVID-19 Update

Russell Tippin, President/CEO provided a report on Medical Center Hospital and the response to the COVID-19 virus.

The Volunteers are coming back to the hospital on Monday and will be working at the Front Desk and Popcorn Station. MCH has 27 COVID-19 patients in house today. We went all day Saturday with no COVID-19 admissions. 42,000 people in the county have received the 1st dose. MCH held its last mass vaccine clinic at Ratliff Stadium on Sunday and 3,001 vaccines were administered. The MCH Urgent Care Clinics are now administering the 1st dose of the vaccine and Odessa Regional Medical Center is providing the 2nd doses.

This report was for information only. No action was taken.

B. ED Efficiency Update

Dr. Gregory Shipkey and David Graham, RN provided an update on the efficiency project the Emergency Department has implemented.

This report was for information only. No action was taken.

C. Ad-hoc Reports

The Regional Services Report was provided.

The new Vice President of Human Resources, David Chancellor, was introduced to the Board of Directors.

All eligible employees will be receiving a 2-1/2% salary increase in April as was previously budgeted.

These reports were for information only. No action was taken.

XII. CONSIDER CERTIFICATION OF UNOPPOSED CANDIDATES

Steve Steen, Chief Legal Counsel presented the Certification of Unopposed Candidates (Districts 1, 3 and 5). This certification confirms that the Ector County Hospital Board Members for Districts 1, 3 and 5 are running unopposed in the May 1, 2021 election. The Certification is as follows:

AW12-1
Prescribed by Secretary of State
Section 2.051 – 2.053, Texas Election Code
2/14

CERTIFICATION OF UNOPPOSED CANDIDATES
CERTIFICACIÓN DE CANDIDATOS SIN OPOSICIÓN

To: Presiding Officer of Governing Body
Al: Presidente de la entidad gobernante

As the authority responsible for having the official ballot prepared, I hereby certify that the following candidates are unopposed for Ector County Hospital Board Members, Districts 1, 3 and 5 scheduled to be held on May 1, 2021.

Como autoridad responsable de preparar la boleta de votación oficial, por la presente certifico que los siguientes candidatos son candidatos sin oposición para los miembros de la mesa directiva del Distrito del Hospital del Condado de Ector, Distritos 1, 3 y 5 que se llevará a cabo el 1 de mayo del 2021.

List offices and names of candidates:
Lista de cargos y nombres de los candidatos:

Office(s)/Cargo(s)

Ector County Hospital District, District 1
Distrto del Hospital del Condado de Ector, Distrito 1

Ector County Hospital District, District 3
Distrto del Hospital del Condado de Ector, Distrito 3

Ector County Hospital District, District 5
Distrto del Hospital del Condado de Ector, Distrito 5

Candidate(s)/Candidato(s)

Bryn Dodd

Richard Herrera

Don Hallmark



Signature (*Firma*)

David Dunn
Printed name (*Nombre en letra de molde*)

ECHD Board Secretary
Title (*Título*)

March 2, 2021
Date of signing (*Fecha de firma*)

(Seal) (*sello*)

Richard Herrera moved and Bryn Dodd seconded the motion to approve the Certification of Unopposed Candidates. The motion carried unanimously.

XIII. CONSIDER ORDER OF CANCELLATION OF ELECTION OF DIRECTORS DISTRICT 1, 3, AND 5

Steve Steen presented the Order of Cancellation of Election of Directors District 1, 3, and 5. This order cancels the election for those districts whose candidates are unopposed and thereby elected. The Order is as follows:

**ORDER OF CANCELLATION OF ELECTION
(DIRECTOR DISTRICT 1, 3 AND 5)
ORDEN DE CANCELACIÓN DE LA ELECCIÓN
(DIRECTOR DE DISTRITO 1, 3 y 5)**

The Ector County Hospital District hereby cancels the election for Director District 1, District 3 and District 5 scheduled to be held on May 1, 2021 in accordance with Section 2.053(a) of the Texas Election Code. The following candidates have been certified as unopposed and is hereby elected as follows:

El distrito del Hospital del Condado Ector por este medio cancela la elección de Director del Distrito 1 y del Distrito 3 y del Distrito 5 que estaba programada para el 1 de mayo de 2021, de acuerdo con la Sección 2.053(a) del Código de Elecciones de Texas. Los candidatos siguientes han sido certificados como candidatos sin oposición y son por este medio elegidos como sigue:

<u>Candidate (Candidato)</u>	<u>Office Sought (Cargo al que presenta candidatura)</u>
Bryn Dodd	Board of Directors - District 1 (Junta de Directores – Distrito 1)
Richard Herrera	Board of Directors – District 3 (Junta de Directores – Distrito 3)
Don Hallmark	Board of Directors – District 5 (Junta de Directores – Distrito 5)

A copy of this order will be posted on Election Day at each polling place that would have been used in the election.

El día de las elecciones se exhibirá una copia de esta orden en todos los centros electorales que se hubieran utilizado en la elección.



President (Presidente)



Secretary (Secretario)

March 2, 2021

Date of adoption (Fecha de adopción)

Richard Herrera moved and Bryn Dodd seconded the motion to approve the Order of Cancellation of Election of Directors District 1, 3 and 5. The motion carried unanimously.

XIV. ORDER OF ELECTION OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT

Steve Steen advised the board that the we are waiting for the Ector County Elections office to provide information to complete the Order of Election of Directors of the Ector County Hospital District This report is for information only. No action was taken.

XV. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberations regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members Don Hallmark, Bryn Dodd, Mary Lou Anderson, David Dunn, Richard Herrera and Ben Quiroz, Steve Steen, and Russell Tippin.

Matt Collins, Chief Operating Officer, reported to the Board of Directors regarding MCH On-call Agreement during Executive Session and then he was excused.

Adiel Alvarado, President of MCH ProCare, reported to the Board of Directors regarding ProCare provider agreements and an Income Guarantee Agreement. during Executive Session and then he was excused.

Mary Gallegos, Risk Manager, reported to the Board of Directors regarding the Risk Management Update and then she was excused.

Russell Tippin, President and Chief Executive Officer, led the Board of Directors in discussions about the search for a Chief Medical Officer.

Michaela Johnson, Executive Assistant to CEO and Kerstin Connolly, Paralegal were excused from the remainder of Executive Session.

Executive Session began at 6:23 pm.

Executive Session ended at 7:52 p.m.

No action was taken during Executive Session.

XVI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH Income Guarantee

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Don Hallmark presented the MCH Income Guarantee Agreement with Dr. Nathan Wolkenfeld. This is an 18 month agreement for General Surgery.

Ben Quiroz moved and Richard Herrera seconded the motion to approve the MCH Income Guarantee Agreement as presented. The motion carried unanimously.

B. Consider Approval of MCH On-call Agreement

Don Hallmark presented the MCH On-call Agreement for Premier Physicians. This is for Cardiovascular/Thoracic Surgery

Ben Quiroz moved and Bryn Dodd seconded the motion to approve the MCH Income Guarantee Agreement as presented. The motion carried unanimously.

C. Consider Approval of MCH ProCare Provider Agreements

Don Hallmark presented the following renewals:

- Avelino Garcia, M.D. This is a 3-year renewal for OB/GYN Agreement.
- Pragnyadipta Mishra, M.D. This a 3-year renewal for Anesthesia Agreement.

Don Hallmark presented the following new agreement:

- Paul Baquirin, F.N.P. This is a 3-year agreement for Gastroenterology.

Don Hallmark presented the following amendments:

- West Texas Ear, Nose, Throat & Sinus Institute – Amended the Lease Agreement.
- Manohar Angirekula, M.D. – Amended the employment agreement to add the Divisional Directorship.

Richard Herrera moved and Bryn Dodd seconded the motion to approve the ProCare provider agreements as presented. The motion carried unanimously.

D. Inpatient Rehabilitation Agreement with Encompass Health

David Dunn moved and Richard Herrera seconded the motion to table this item. The motion carried unanimously.


E. Consider Approval of Forming a Non-profit Corporation in Regards to the Agreement with Encompass Health

David Dunn moved and Richard Herrera seconded the motion to approve the Forming of a Non-profit Corporation in Regards to the Agreement with Encompass Health as presented. The motion carried unanimously.

XVII. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 7:54 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District



April 6, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Rafiu Islam, MD	Medicine	Gastroenterology	Procure	04/06/2021- 04/05/2022
Chuong Le, MD	Medicine	Neurology	Real Time Neuromonitoring	04/06/2021- 04/05/2022
Maria Nguyen, MD	Medicine	Infectious Disease	Eagle Telemedicine	04/06/2021- 04/05/2022

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
*Paul Baquirin, NP	Medicine	NP	Nurse Practitioner	Procure	Sindhu Kaitha, MD, Kalyan Chakrala, MD,	04/06/2021- 04/05/2023

***Please grant temporary Privileges**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



April 6, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Rania Saleh, MD	Medicine	Yes	Associate	Infectious Disease	Eagle Telemedicine	None	5/1/2021 – 4/30/2022
Visalakshi Sethuraman, MD	Pediatrics	Yes	Associate	Neonatal/Perinatal	Texas Tech	None	5/1/2021 – 4/30/2022
Kenneth Batch, MD	Anesthesiology	Yes	Active	Anesthesiology	Procure	None	5/1/2021 – 4/30/2023
Sudip Bose, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	5/1/2021 – 4/30/2023
Joseph Bryan II, MD	Anesthesiology	Yes	Active	Anesthesiology	Procure	None	5/1/2021 – 4/30/2023
Rolando Diaz, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	5/1/2021 – 4/30/2023
Rebecca Diaz, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	5/1/2021 – 4/30/2023
Bradley Dyrstad, MD	Surgery	Yes	Active	Orthopedic		None	5/1/2021 – 4/30/2023
Amir Fassih, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	5/1/2021 – 4/30/2023
Sai Gundalapalli, MD	Anesthesiology	Yes	Active to Courtesy	Pain Management		None	5/1/2021 – 4/30/2023
Clifford Janke, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	5/1/2021 – 4/30/2023
Marlys Munnell, MD	Anesthesiology	Yes	Active	Anesthesiology	Procure	None	5/1/2021 – 4/30/2023
Kingsley Okonkwo, MD	Pediatrics	Yes	Active	Pediatrics		None	5/1/2021 – 4/30/2023
Frank Rembert, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	5/1/2021 – 4/30/2023
Gregory Shipkey, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	5/1/2021 – 4/30/2023
Neill Slater, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	5/1/2021 – 4/30/2023
Jannie Tang, MD	Anesthesiology	Yes	Active	Anesthesiology	Procure	None	5/1/2021 – 4/30/2023



Medical Center Hospital

A Member of Medical Center Health System

Vik Wall, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	5/1/2021 – 4/30/2023
Luke Young, MD	Anesthesiology	Yes	Active to Courtesy	Anesthesiology	Procure	None	5/1/2021 – 4/30/2023
Christopher Enakpene, MD	OB/GYN	Yes	Associate to Courtesy	Maternal Fetal Medicine	Texas Tech	None	7/1/2021 – 6/30/2023



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Brent Barrett, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Bhari, and Dr. Bryan, Dr. Reddy	None	5/1/2021-4/30/2023
Michael Browning, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Bhari, and Dr. Bryan, Dr. Reddy	None	5/1/2021-4/30/2023
Beverly Gifford, FNP	Family Medicine	AHP	FNP	Procure	Dr. Twum Barimah	Yes	5/1/2021-4/30/2023
Tiffany Vaught, APRN	Cardiology	AHP	APRN		Dr. Raja Naidu	None	5/1/2021-4/30/2023
Raymond Marquis, CCP	Surgery	AHP	CCP		Dr. Kirit Patel and Dr. Awtrey	None	5/1/2021-4/30/2023
Kailea Walker, ANP	Cardiology	AHP	ANP	Procure	Dr. Amaram and Dr. Bocalandro	None	5/1/2021-4/30/2023

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



April 6, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Beverly Gifford, FNP	Family Medicine	DELETE: ACLS Privilege
Abdul Kadir, MD	Medicine	Delete: Moderate Sedation
Syam Vemulapalli, MD	Medicine	DELETE: ERCP, in all its diagnostic and therapeutic applications, interpretation and performance of

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



April 6, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. The resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Robert Webb, MD	Active	Emergency Medicine	2/19/2021	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



April 6, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Sai Gundalapalli, MD	Anesthesia	Active to Courtesy
Luke Young, MD	Anesthesia	Active to Courtesy
Christopher Enakpene, MD	OBGYN	Active to Courtesy

Proctoring Credentialing:

Applicant	Department	Specialty/Privileges	Group	Comments
None				

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		



Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
Sindhu Kaitha, MD	Active	Medicine	5/24/2021 – 7/16/2021	

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians and leave of absence.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



April 6, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

- CER – Shimadzu Port Mobile Dart Evolution MX8k (x2)
- CER – Siemens Evo Gamma Camera
- CER – GE Healthcare OEC Mobile C-arm
- CER – Telemetry Monitoring

Statement of Pertinent Facts:

The Medical Executive Committee and Joint Conference recommends approval of the following:

- CER – Shimadzu Port Mobile Dart Evolution MX8k (x2)
- CER – Siemens Evo Gamma Camera
- CER – GE Healthcare OEC Mobile C-arm
- CER – Telemetry Monitoring

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the CER(s).

Donald Davenport, DO, Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
April 2021
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY
FEBRUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 472,102	\$ 512,883	-8.0%	\$ 532,173	-11.3%	\$ 2,693,743	\$ 2,553,255	5.5%	\$ 2,792,273	-3.5%
TOTAL PATIENT REVENUE	\$ 472,102	\$ 512,883	-8.0%	\$ 532,173	-11.3%	\$ 2,693,743	\$ 2,553,255	5.5%	\$ 2,792,273	-3.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 238,342	\$ 176,341	35.2%	\$ 176,695	34.9%	\$ 1,461,809	\$ 877,861	66.5%	\$ 559,349	161.3%
Self Pay Adjustments	81,882	49,675	64.8%	104,640	-21.7%	357,706	247,292	44.6%	184,859	93.5%
Bad Debts	75,563	82,139	-8.0%	129,892	-41.8%	157,662	408,906	-61.4%	939,256	-83.2%
TOTAL REVENUE DEDUCTIONS	\$ 395,788	\$ 308,155	28.4%	\$ 411,226	-3.8%	\$ 1,977,177	\$ 1,534,059	28.9%	\$ 1,683,464	17.4%
	83.84%	60.08%		77.27%		73.40%	60.08%		60.29%	
NET PATIENT REVENUE	\$ 76,314	\$ 204,728	-62.7%	\$ 120,947	-36.9%	\$ 716,566	\$ 1,019,196	-29.7%	\$ 1,108,809	-35.4%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 36,265	\$ 26,697	35.8%	\$ 53,513	-32.2%	\$ 97,658	\$ 133,485	-26.8%	\$ 134,843	-27.6%
TOTAL OTHER REVENUE	\$ 36,265	\$ 26,697	35.8%	\$ 53,513	-32.2%	\$ 97,658	\$ 133,485	-26.8%	\$ 134,843	-27.6%
NET OPERATING REVENUE	\$ 112,579	\$ 231,425	-51.4%	\$ 174,459	-35.5%	\$ 814,224	\$ 1,152,681	-29.4%	\$ 1,243,652	-34.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 79,513	\$ 108,993	-27.0%	\$ 104,378	-23.8%	\$ 438,726	\$ 542,591	-19.1%	\$ 538,476	-18.5%
Benefits	24,924	25,363	-1.7%	30,857	-19.2%	114,947	136,223	-15.6%	145,429	-21.0%
Physician Services	120,902	151,471	-20.2%	130,034	-7.0%	684,143	757,355	-9.7%	653,093	4.8%
Cost of Drugs Sold	9,472	8,931	6.1%	7,871	20.3%	29,688	44,462	-33.2%	52,669	-43.6%
Supplies	5,382	6,009	-10.4%	5,648	-4.7%	49,820	29,951	66.3%	26,886	85.3%
Utilities	6,498	5,939	9.4%	5,934	9.5%	28,993	29,695	-2.4%	29,276	-1.0%
Repairs and Maintenance	661	1,192	-44.5%	625	5.8%	6,407	5,960	7.5%	3,050	110.1%
Leases and Rentals	461	370	24.7%	473	-2.5%	2,459	1,850	32.9%	2,344	4.9%
Other Expense	3,230	1,000	223.0%	1,000	223.0%	15,072	8,093	86.2%	8,092	86.3%
TOTAL OPERATING EXPENSES	\$ 251,043	\$ 309,268	-18.8%	\$ 286,820	-12.5%	\$ 1,370,255	\$ 1,556,180	-11.9%	\$ 1,459,316	-6.1%
Depreciation/Amortization	\$ 33,186	\$ 33,185	0.0%	\$ 34,032	-2.5%	\$ 166,284	\$ 166,279	0.0%	\$ 173,062	-3.9%
TOTAL OPERATING COSTS	\$ 284,229	\$ 342,453	-17.0%	\$ 320,852	-11.4%	\$ 1,536,539	\$ 1,722,459	-10.8%	\$ 1,632,378	-5.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ (171,650)	\$ (111,028)	54.6%	\$ (146,393)	17.3%	\$ (722,315)	\$ (569,778)	26.8%	\$ (388,726)	85.8%
Operating Margin	-152.47%	-47.98%	217.8%	-83.91%	81.7%	-88.71%	-49.43%	79.5%	-31.26%	183.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,206	1,471	-18.0%	1,483	-18.7%	7,183	7,323	-1.9%	7,668	-6.3%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	1,206	1,471	-18.0%	1,483	-18.7%	7,183	7,323	-1.9%	7,668	-6.3%
Average Revenue per Office Visit	391.46	348.66	12.3%	358.85	9.1%	375.02	348.66	7.6%	364.15	3.0%
Hospital FTE's (Salaries and Wages)	19.1	29.9	-35.9%	27.3	-29.9%	19.5	27.7	-29.4%	27.0	-27.6%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
FEBRUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 407,826	\$ 353,818	15.3%	\$ 325,160	25.4%	\$ 2,629,076	\$ 1,761,487	49.3%	\$ 1,790,741	46.8%
TOTAL PATIENT REVENUE	\$ 407,826	\$ 353,818	15.3%	\$ 325,160	25.4%	\$ 2,629,076	\$ 1,761,487	49.3%	\$ 1,790,741	46.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 189,951	\$ 118,283	60.6%	\$ 187,919	1.1%	\$ 1,409,039	\$ 588,871	139.3%	\$ 329,436	327.7%
Self Pay Adjustments	66,883	31,542	112.0%	63,419	5.5%	345,177	157,032	119.8%	114,056	202.6%
Bad Debts	86,415	55,480	55.8%	(47,091)	-283.5%	178,126	276,207	-35.5%	531,517	-66.5%
TOTAL REVENUE DEDUCTIONS	\$ 343,250	\$ 205,305	67.2%	\$ 204,247	68.1%	\$ 1,932,342	\$ 1,022,110	89.1%	\$ 975,009	98.2%
	84.2%	58.0%		62.8%		73.5%	58.0%		54.4%	
NET PATIENT REVENUE	\$ 64,576	\$ 148,513	-56.5%	\$ 120,912	-46.6%	\$ 696,734	\$ 739,377	-8.8%	\$ 815,732	-14.6%
OTHER REVENUE										
FHC Other Revenue	\$ 36,265	\$ 26,697	0.0%	\$ 53,513	-32.2%	\$ 97,658	\$ 133,485	0.0%	\$ 134,843	-27.6%
TOTAL OTHER REVENUE	\$ 36,265	\$ 26,697	35.8%	\$ 53,513	-32.2%	\$ 97,658	\$ 133,485	-26.8%	\$ 134,843	-27.6%
NET OPERATING REVENUE	\$ 100,842	\$ 175,210	-42.4%	\$ 174,425	-42.2%	\$ 794,392	\$ 872,862	-9.0%	\$ 950,575	-16.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 65,332	\$ 78,655	-16.9%	\$ 72,278	-9.6%	\$ 424,546	\$ 391,583	8.4%	\$ 373,788	13.6%
Benefits	24,924	18,303	36.2%	21,367	16.6%	111,232	98,311	13.1%	100,951	10.2%
Physician Services	87,994	104,171	-15.5%	73,716	19.4%	651,236	520,855	25.0%	387,502	68.1%
Cost of Drugs Sold	3,843	6,322	-39.2%	5,841	-34.2%	24,059	31,475	-23.6%	37,023	-35.0%
Supplies	4,061	4,583	-11.4%	4,047	0.4%	48,499	22,844	112.3%	24,220	100.2%
Utilities	3,573	3,021	18.3%	2,783	28.4%	15,408	15,105	2.0%	13,816	11.5%
Repairs and Maintenance	661	1,073	-38.4%	625	5.8%	6,407	5,365	19.4%	3,050	110.1%
Leases and Rentals	461	370	24.7%	473	-2.5%	2,459	1,850	32.9%	2,344	4.9%
Other Expense	3,230	1,000	223.0%	1,000	223.0%	15,072	8,093	86.2%	8,092	86.3%
TOTAL OPERATING EXPENSES	\$ 194,080	\$ 217,498	-10.8%	\$ 182,130	6.6%	\$ 1,298,917	\$ 1,095,481	18.6%	\$ 950,787	36.6%
Depreciation/Amortization	\$ 3,862	\$ 3,861	0.0%	\$ 4,707	-18.0%	\$ 19,662	\$ 19,659	0.0%	\$ 23,646	-16.8%
TOTAL OPERATING COSTS	\$ 197,942	\$ 221,359	-10.6%	\$ 186,837	5.9%	\$ 1,318,578	\$ 1,115,140	18.2%	\$ 974,433	35.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (97,100)	\$ (46,149)	-110.4%	\$ (12,412)	-682.3%	\$ (524,187)	\$ (242,278)	-116.4%	\$ (23,857)	2097.2%
Operating Margin	-96.29%	-26.34%	265.6%	-7.12%	1253.1%	-65.99%	-27.76%	137.7%	-2.51%	2529.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,071	1,024	4.6%	917	16.8%	7,048	5,098	38.3%	5,008	40.7%
Average Revenue per Office Visit	380.79	345.53	10.2%	354.59	7.4%	373.02	345.53	8.0%	357.58	4.3%
Hospital FTE's (Salaries and Wages)	14.7	21.2	-30.7%	18.1	-19.1%	18.7	19.6	-4.8%	18.0	3.9%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
FEBRUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 64,276	\$ 159,065	-59.6%	\$ 207,013	-69.0%	\$ 64,667	\$ 791,768	-91.8%	\$ 1,001,532	-93.5%
TOTAL PATIENT REVENUE	\$ 64,276	\$ 159,065	-59.6%	\$ 207,013	-69.0%	\$ 64,667	\$ 791,768	-91.8%	\$ 1,001,532	-93.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 48,391	\$ 58,058	-16.7%	\$ (11,224)	-531.1%	\$ 52,770	\$ 288,990	-81.7%	\$ 229,913	-77.0%
Self Pay Adjustments	14,999	18,133	-17.3%	41,221	-63.6%	12,529	90,260	-86.1%	70,803	-82.3%
Bad Debts	(10,852)	26,659	-140.7%	176,983	-106.1%	(20,464)	132,699	-115.4%	407,739	-105.0%
TOTAL REVENUE DEDUCTIONS	\$ 52,538	\$ 102,850	-48.9%	\$ 206,979	-74.6%	\$ 44,835	\$ 511,949	-91.2%	\$ 708,455	-93.7%
	81.74%	64.66%		99.98%		69.33%	64.66%		70.74%	
NET PATIENT REVENUE	\$ 11,738	\$ 56,215	-79.1%	\$ 34	34130.6%	\$ 19,832	\$ 279,819	-92.9%	\$ 293,077	-93.2%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 11,738	\$ 56,215	-79.1%	\$ 34	34130.6%	\$ 19,832	\$ 279,819	-92.9%	\$ 293,077	-93.2%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 14,180	\$ 30,338	-53.3%	\$ 32,100	-55.8%	\$ 14,180	\$ 151,008	-90.6%	\$ 164,688	-91.4%
Benefits	-	7,060	-100.0%	9,490	-100.0%	3,715	37,912	-90.2%	44,478	-91.6%
Physician Services	32,908	47,300	-30.4%	56,319	-41.6%	32,908	236,500	-86.1%	265,591	-87.6%
Cost of Drugs Sold	5,629	2,609	115.8%	2,030	177.3%	5,629	12,987	-56.7%	15,646	-64.0%
Supplies	1,321	1,426	-7.4%	1,601	-17.5%	1,321	7,107	-81.4%	2,666	-50.4%
Utilities	2,925	2,918	0.2%	3,151	-7.2%	13,586	14,590	-6.9%	15,460	-12.1%
Repairs and Maintenance	-	119	-100.0%	-	100.0%	-	595	-100.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 56,963	\$ 91,770	-37.9%	\$ 104,691	-45.6%	\$ 71,339	\$ 460,699	-84.5%	\$ 508,529	-86.0%
Depreciation/Amortization	\$ 29,324	\$ 29,324	0.0%	\$ 29,324	0.0%	\$ 146,622	\$ 146,620	0.0%	\$ 149,416	-1.9%
TOTAL OPERATING COSTS	\$ 86,287	\$ 121,094	-28.7%	\$ 134,015	-35.6%	\$ 217,961	\$ 607,319	-64.1%	\$ 657,945	-66.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ (74,550)	\$ (64,879)	14.9%	\$ (133,981)	-44.4%	\$ (198,129)	\$ (327,500)	-39.5%	\$ (364,868)	-45.7%
Operating Margin	-635.13%	-115.41%	450.3%	-390728.55%	-99.8%	-999.02%	-117.04%	753.6%	-124.50%	702.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	135	447	-69.8%	566	-76.1%	135	2,225	-93.9%	2,660	-94.9%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	135	447	-69.8%	566	-76.1%	135	2,225	-93.9%	2,660	0.0%
Average Revenue per Office Visit	476.12	355.85	33.8%	365.75	30.2%	479.02	355.85	34.6%	376.52	27.2%
Hospital FTE's (Salaries and Wages)	4.5	8.7	-48.6%	9.1	-51.2%	0.9	8.0	-89.3%	9.0	-90.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
FEBRUARY 2021**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 50,274	\$ 16,533	\$ 66,808	14.2%	\$ 421,102	\$ 18,288	\$ 439,390	16.3%
Medicaid	173,767	17,009	190,776	40.4%	1,184,036	20,778	1,204,814	44.7%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	60,873	15,026	75,899	16.1%	370,308	20,203	390,511	14.5%
Self Pay	106,816	15,100	121,916	25.8%	571,025	1,327	572,353	21.2%
Other	16,096	608	16,704	3.5%	82,605	4,071	86,676	3.2%
Total	\$ 407,826	\$ 64,276	\$ 472,102	100.0%	\$ 2,629,076	\$ 64,667	\$ 2,693,743	100.0%

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 15,812	\$ 141	\$ 15,954	19.2%	\$ 133,295	\$ 4,174	\$ 137,469	18.9%
Medicaid	14,158	654	14,812	17.8%	350,188	4,173	354,361	48.8%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	9,979	23,545	33,523	40.3%	94,066	24,330	118,396	16.3%
Self Pay	14,710	2,105	16,816	20.2%	103,340	8,252	111,592	15.4%
Other	2,181	-	2,181	2.6%	3,927	180	4,107	0.6%
Total	\$ 56,840	\$ 26,445	\$ 83,285	100.0%	\$ 684,816	\$ 41,109	\$ 725,925	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
FEBRUARY 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 50,274	12.3%	\$ 50,938	15.7%	\$ 421,102	16.0%	\$ 284,540	15.9%
Medicaid	173,767	42.7%	134,980	41.4%	1,184,036	45.1%	736,887	41.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	60,873	14.9%	52,610	16.2%	370,308	14.1%	308,983	17.3%
Self Pay	106,816	26.2%	86,140	26.5%	571,025	21.7%	456,041	25.5%
Other	16,096	3.9%	491	0.2%	82,605	3.1%	4,291	0.2%
TOTAL	\$ 407,826	100.0%	\$ 325,160	100.0%	\$ 2,629,076	100.0%	\$ 1,790,741	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 15,812	27.8%	\$ 17,766	17.2%	\$ 133,295	19.5%	\$ 329,562	43.3%
Medicaid	14,158	24.9%	50,629	49.2%	350,188	51.1%	243,336	31.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,979	17.6%	12,478	12.1%	94,066	13.7%	81,209	10.7%
Self Pay	14,710	25.9%	21,683	21.1%	103,340	15.1%	106,010	13.9%
Other	2,181	3.8%	447	0.4%	3,927	0.6%	1,805	0.2%
TOTAL	\$ 56,840	100.0%	\$ 103,003	100.0%	\$ 684,816	100.0%	\$ 761,922	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
FEBRUARY 2021**

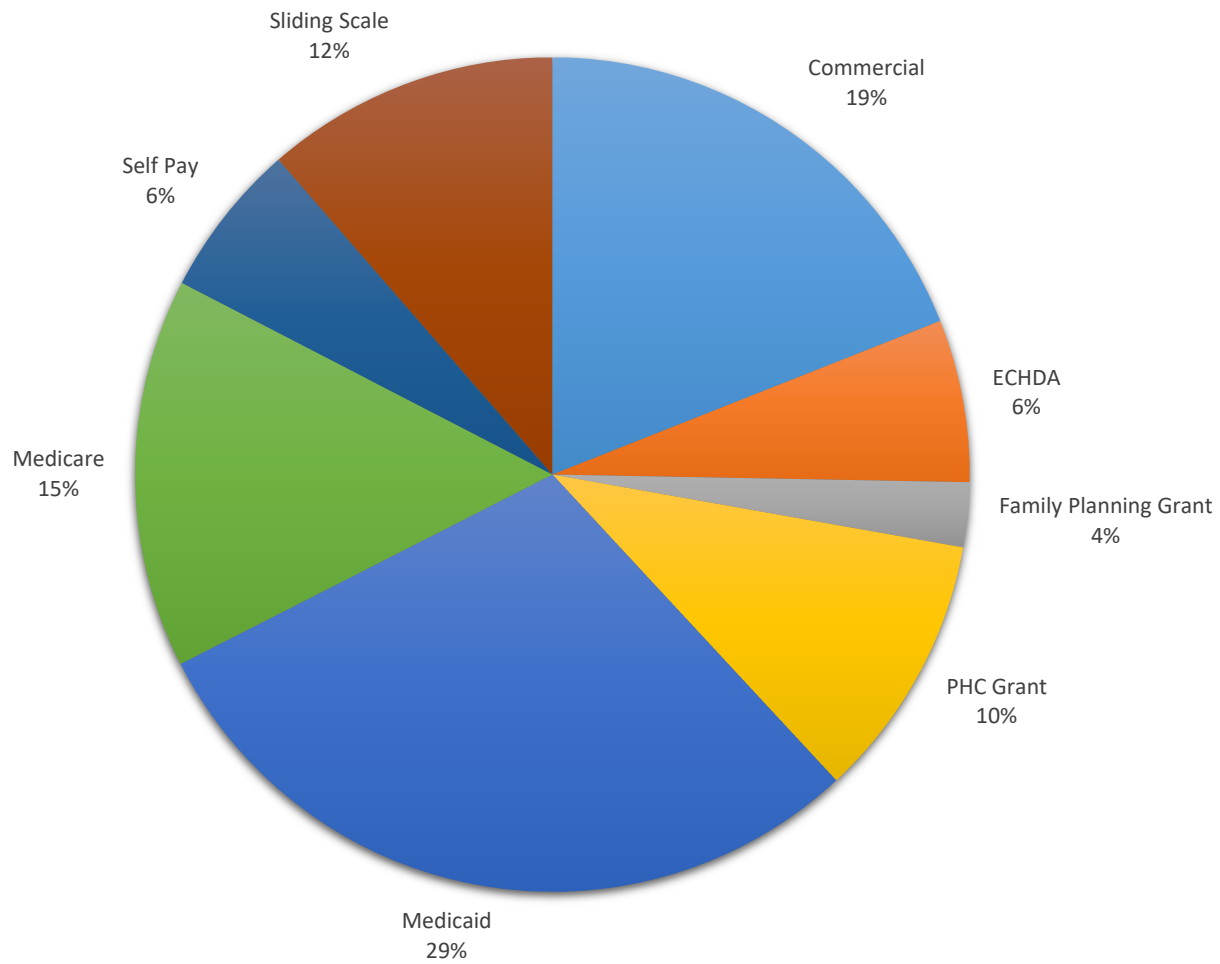
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 16,533	25.7%	\$ 49,618	24.0%	\$ 18,288	28.3%	\$ 234,662	23.4%
Medicaid	17,009	26.5%	\$ 56,462	27.3%	20,778	32.2%	267,356	26.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	15,026	23.4%	\$ 48,327	23.3%	20,203	31.2%	211,669	21.1%
Self Pay	15,100	23.5%	\$ 51,605	24.9%	1,327	2.0%	284,950	28.5%
Other	608	0.9%	\$ 1,002	0.5%	4,071	6.3%	2,894	0.3%
TOTAL	\$ 64,276	100.0%	\$ 207,013	100.0%	\$ 64,667	100.0%	\$ 1,001,532	100.0%

PAYMENTS BY PAYOR

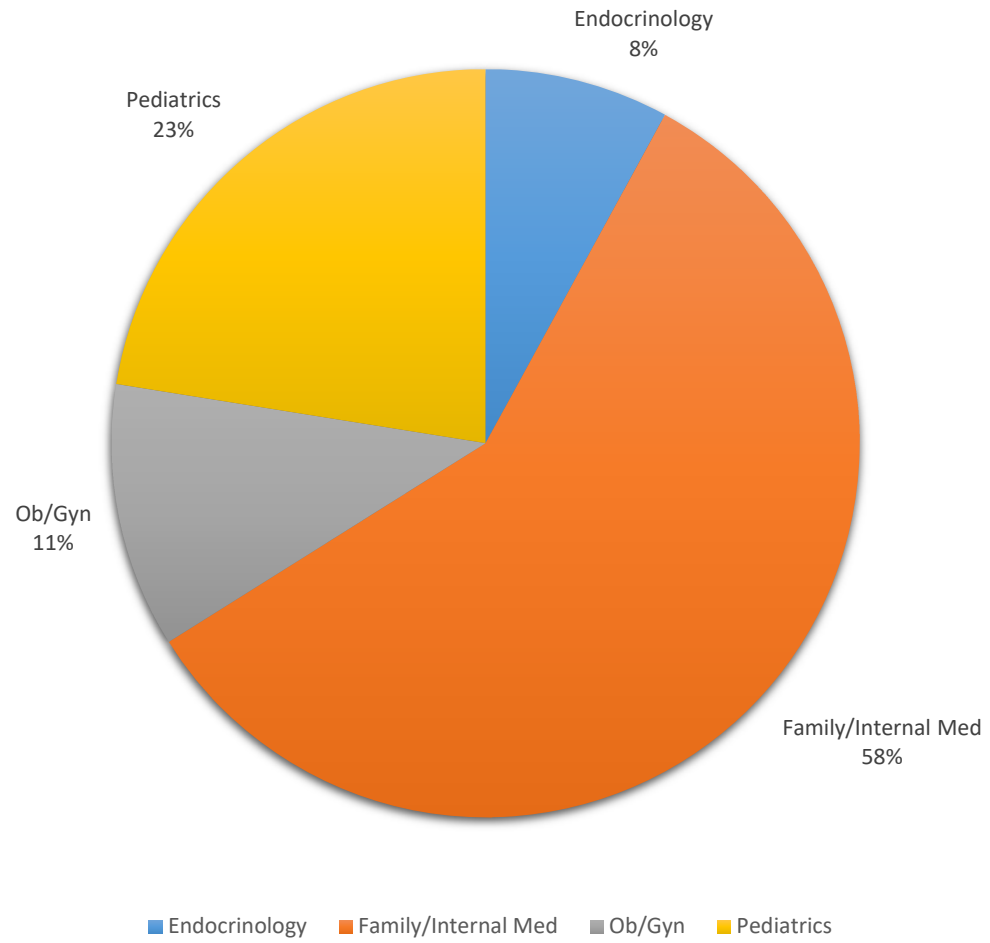
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 141	0.5%	\$ 13,890	21.0%	\$ 4,174	10.2%	\$ 67,487	26.6%
Medicaid	654	2.5%	24,486	36.9%	4,173	10.2%	73,217	28.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	23,545	89.0%	16,616	25.1%	24,330	59.1%	57,786	22.7%
Self Pay	2,105	8.0%	11,043	16.7%	8,252	20.1%	54,463	21.4%
Other	-	0.0%	236	0.4%	180	0.4%	1,189	0.5%
TOTAL	\$ 26,445	100.0%	\$ 66,271	100.0%	\$ 41,110	100.0%	\$ 254,143	100.0%

FHC February Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

FHC February Visits By Service



FHC Executive Director's Report-April 2021

- **FQHC Recertification:** The Family Health Clinic received its Notice of Designation from HRSA confirming its continued FQHC Look A Like Designation through 3/31/2022.
- **Staffing Update:** The Family Health Clinic has the following open staff positions: 1 Front Desk, 1 Medical Assistant
- **Telehealth Update:** For the month of February, telehealth visits accounted for 6% of the Clinic's total visits. We continue to provide the telehealth option for sick, wellness, and follow up visits.
- **COVID 19 Update:** Due to the COVID 19 crisis, the Family Health Clinic has implemented the following temporary operational changes: no walk-in patients, patients will be scheduled with same day appointments; temporary hold on our public walk-in vaccine clinic; implemented telehealth options for remote health services; decreased operating hours to Monday thru Friday 8am-Noon and 1pm-5pm; implemented visitor restrictions; and employee and patient screening processes at both FHC locations. Both patients and employees are required to wear masks.
- **Annual 340B Mock Audit:** The Family Health Clinic completed its annual 340B Mock Audit on March 19, 2021. The audit was performed by Turnkey, a third party 340B consulting company. There were no findings and our 340B program is operating at a high level of compliance.

ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
FEBRUARY 2021

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	898	1,111	-19.2%	1,083	-17.1%	4,913	5,533	-11.2%	5,854	-16.1%
Neonatal ICU (NICU)	32	29	10.3%	40	-20.0%	133	146	-8.9%	151	-11.9%
Total Admissions	930	1,140	-18.4%	1,123	-17.2%	5,046	5,679	-11.1%	6,005	-16.0%
Patient Days										
Adult & Pediatric	4,010	4,039	-0.7%	4,197	-4.5%	21,612	20,110	7.5%	21,169	2.1%
ICU	459	368	24.7%	399	15.0%	2,187	1,832	19.4%	1,886	16.0%
CCU	400	375	6.7%	364	9.9%	2,074	1,866	11.1%	1,925	7.7%
NICU	333	502	-33.7%	394	-15.5%	1,642	2,502	-34.4%	2,519	-34.8%
Total Patient Days	5,202	5,284	-1.6%	5,354	-2.8%	27,515	26,310	4.6%	27,499	0.1%
Observation (Obs) Days	358	778	-53.9%	870	-58.8%	2,587	3,874	-33.2%	4,361	-40.7%
Nursery Days	224	312	-28.2%	259	-13.5%	1,363	1,556	-12.4%	1,475	-7.6%
Total Occupied Beds / Bassinets	5,784	6,374	-9.3%	6,483	-10.8%	31,465	31,740	-0.9%	33,335	-5.6%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	5.42	4.30	26.0%	4.58	18.4%	5.27	4.30	22.4%	4.27	23.4%
NICU	10.41	17.31	-39.9%	9.85	5.6%	12.35	17.14	-28.0%	16.68	-26.0%
Total ALOS	5.59	4.64	20.7%	4.77	17.3%	5.45	4.63	17.7%	4.58	19.1%
Acute / Adult & Pediatric w/o OB	6.32			5.24	20.6%	6.23			5.06	23.0%
Average Daily Census	185.8	188.7	-1.6%	184.6	0.6%	182.2	174.2	4.6%	180.9	0.7%
Hospital Case Mix Index (CMI)	1.8492	1.5944	16.0%	1.6031	15.4%	1.7787	1.5944	11.6%	1.5663	13.6%
Medicare										
Admissions	327	399	-18.0%	407	-19.7%	1,759	1,984	-11.3%	2,153	-18.3%
Patient Days	2,048	1,914	7.0%	2,129	-3.8%	11,200	9,529	17.5%	10,319	8.5%
Average Length of Stay	6.26	4.80	30.6%	5.23	19.7%	6.37	4.80	32.6%	4.79	32.8%
Case Mix Index	2.2253			1.8197	22.3%	2.1138			1.8059	17.1%
Medicaid										
Admissions	127	143	-11.2%	132	-3.8%	679	710	-4.4%	732	-7.2%
Patient Days	615	715	-14.0%	631	-2.5%	2,946	3,560	-17.2%	3,649	-19.3%
Average Length of Stay	4.84	5.00	-3.1%	4.78	1.3%	4.34	5.01	-13.5%	4.98	-13.0%
Case Mix Index	1.3020			1.2219	6.6%	1.1725			1.1071	5.9%
Commercial										
Admissions	249	309	-19.4%	305	-18.4%	1,381	1,537	-10.1%	1,639	-15.7%
Patient Days	1,300	1,357	-4.2%	1,349	-3.6%	6,803	6,756	0.7%	7,008	-2.9%
Average Length of Stay	5.22	4.39	18.9%	4.42	18.0%	4.93	4.40	12.1%	4.28	15.2%
Case Mix Index	1.7129			1.5522	10.4%	1.7271			1.4771	16.9%
Self Pay										
Admissions	204	264	-22.7%	249	-18.1%	1,102	1,315	-16.2%	1,336	-17.5%
Patient Days	1,137	1,216	-6.5%	1,090	4.3%	5,877	6,053	-2.9%	5,723	2.7%
Average Length of Stay	5.57	4.61	21.0%	4.38	27.3%	5.33	4.60	15.9%	4.28	24.5%
Case Mix Index	1.6725			1.4269	17.2%	1.6088			1.4447	11.4%
All Other										
Admissions	23	27	-14.8%	30	-23.3%	125	133	-6.0%	145	-13.8%
Patient Days	102	137	-25.5%	155	-34.2%	689	683	0.9%	800	-13.9%
Average Length of Stay	4.43	5.07	-12.6%	5.17	-14.2%	5.51	5.14	7.3%	5.52	-0.1%
Case Mix Index	1.9039			2.0680	-7.9%	1.8994			2.0586	-7.7%
Radiology										
InPatient	3,884	4,084	-4.9%	4,273	-9.1%	20,363	20,335	0.1%	21,934	-7.2%
OutPatient	5,757	7,239	-20.5%	7,314	-21.3%	31,691	36,041	-12.1%	41,160	-23.0%
Cath Lab										
InPatient	745	448	66.3%	530	40.6%	2,407	2,232	7.8%	2,491	-3.4%
OutPatient	525	575	-8.7%	524	0.2%	2,817	2,862	-1.6%	2,764	1.9%
Laboratory										
InPatient	71,664	58,090	23.4%	69,427	3.2%	388,537	289,246	34.3%	354,043	9.7%
OutPatient	45,499	58,589	-22.3%	61,259	-25.7%	264,948	291,725	-9.2%	316,780	-16.4%
Other										
Deliveries	142	185	-23.2%	162	-12.3%	838	919	-8.8%	882	-5.0%
Surgical Cases										
InPatient	232	269	-13.8%	258	-10.1%	1,034	1,338	-22.7%	1,402	-26.2%
OutPatient	410	520	-21.2%	497	-17.5%	2,475	2,588	-4.4%	2,688	-7.9%
Total Surgical Cases	642	789	-18.6%	755	-15.0%	3,509	3,926	-10.6%	4,090	-14.2%
GI Procedures (Endo)										
InPatient	87	148	-41.2%	160	-45.6%	450	738	-39.0%	833	-46.0%
OutPatient	111	239	-53.6%	247	-55.1%	552	1,188	-53.5%	1,314	-58.0%
Total GI Procedures	198	387	-48.8%	407	-51.4%	1,002	1,926	-48.0%	2,147	-53.3%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
FEBRUARY 2021**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	2,810	3,220	-12.7%	4,288	-34.5%	15,265	17,365	-12.1%	23,846	-36.0%
Observation Days	358	778	-53.9%	870	-58.8%	2,587	3,874	-33.2%	4,361	-40.7%
Other O/P Occasions of Service	13,756	18,334	-25.0%	18,879	-27.1%	81,740	91,289	-10.5%	100,266	-18.5%
Total O/P Occasions of Svc.	16,924	22,332	-24.2%	24,037	-29.6%	99,592	112,528	-11.5%	128,473	-22.5%
Hospital Operations										
Manhours Paid	234,744	263,884	-11.0%	273,634	-14.2%	1,263,781	1,319,694	-4.2%	1,415,762	-10.7%
FTE's	1,467.1	1,649.3	-11.0%	1,651.2	-11.1%	1,464.6	1,529.4	-4.2%	1,630.0	-10.1%
Adjusted Patient Days	8,528	9,482	-10.1%	9,887	-13.7%	46,137	47,993	-3.9%	52,071	-11.4%
Hours / Adjusted Patient Day	27.53	27.83	-1.1%	27.68	-0.5%	27.39	27.50	-0.4%	27.19	0.7%
Occupancy - Actual Beds	53.2%	54.1%	-1.6%	51.9%	2.6%	52.2%	49.9%	4.6%	51.8%	0.7%
FTE's / Adjusted Occupied Bed	4.8	4.9	-1.1%	4.8	-0.5%	4.8	4.8	-0.4%	4.8	0.7%
InPatient Rehab Unit										
Admissions	-	32	-100.0%	27	-100.0%	56	157	-64.3%	169	-66.9%
Patient Days	-	421	-100.0%	309	-100.0%	880	2,096	-58.0%	2,196	-59.9%
Average Length of Stay	0.0	13.2	-100.0%	11.4	-100.0%	15.7	13.4	17.7%	13.0	20.9%
Manhours Paid	-	8,053	-100.0%	4,890	-100.0%	17,073	40,204	-57.5%	29,105	-41.3%
FTE's	0.0	50.3	-100.0%	29.5	-100.0%	19.8	46.6	-57.5%	33.5	-41.0%
Center for Primary Care - Clements										
Total Medical Visits	1,071	1,024	4.6%	917	16.8%	7,048	5,098	38.3%	5,008	40.7%
Manhours Paid	2,346	3,386	-30.7%	3,005	-21.9%	16,116	16,925	-4.8%	15,606	3.3%
FTE's	14.7	21.2	-30.7%	18.1	-19.1%	18.7	19.6	-4.8%	18.0	3.9%
Center for Primary Care - West University										
Total Medical Visits	135	447	-69.8%	566	-76.1%	135	2,225	-93.9%	2,660	-94.9%
Manhours Paid	714	1,390	-48.6%	1,515	-52.9%	743	6,944	-89.3%	7,822	-90.5%
FTE's	4.5	8.7	-48.6%	9.1	-51.2%	0.9	8.0	-89.3%	9.0	-90.4%
Total ECHD Operations										
Total Admissions	930	1,172	-20.6%	1,150	-19.1%	5,102	5,836	-12.6%	6,174	-17.4%
Total Patient Days	5,202	5,705	-8.8%	5,663	-8.1%	28,395	28,406	0.0%	29,695	-4.4%
Total Patient and Obs Days	5,560	6,483	-14.2%	6,533	-14.9%	30,982	32,280	-4.0%	34,056	-9.0%
Total FTE's	1,486.3	1,729.5	-14.1%	1,705.5	-12.9%	1,504.0	1,603.7	-6.2%	1,690.4	-11.0%
FTE's / Adjusted Occupied Bed	4.9	4.7	3.2%	4.7	3.2%	4.8	4.7	0.5%	4.6	4.3%
Total Adjusted Patient Days	8,528	10,238	-16.7%	10,458	-18.5%	47,669	51,076	-6.7%	56,242	-15.2%
Hours / Adjusted Patient Day	27.89	27.03	3.2%	27.03	3.2%	27.22	27.09	0.5%	26.11	4.3%
Outpatient Factor	1.6394	1.7945	-8.6%	1.8467	-11.2%	1.6757	1.8533	-9.6%	1.8940	-11.5%
Blended O/P Factor	1.8466	2.0630	-10.5%	2.0557	-10.2%	1.8961	2.0647	-8.2%	2.1023	-9.8%
Total Adjusted Admissions	1,525	2,103	-27.5%	2,124	-28.2%	8,572	10,646	-19.5%	11,694	-26.7%
Hours / Adjusted Admission	155.98	131.57	18.6%	133.08	17.2%	151.38	129.98	16.5%	125.56	20.6%
FTE's - Hospital Contract	25.0	39.9	-37.3%	38.4	-34.8%	33.0	36.8	-10.3%	40.5	-18.6%
FTE's - Mgmt Services	46.8	50.4	-7.2%	74.9	-37.6%	44.2	50.4	-12.2%	71.4	-38.1%
Total FTE's (including Contract)	1,558.1	1,819.7	-14.4%	1,818.8	-14.3%	1,581.2	1,690.9	-6.5%	1,802.4	-12.3%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.1	5.0	2.8%	5.0	1.4%	5.0	5.0	0.2%	4.9	2.8%
ProCare FTEs	202.0	250.6	-19.4%	217.6	-7.1%	203.9	237.5	-14.1%	210.0	-2.9%
Total System FTEs	1,760.1	2,070.3	-15.0%	2,036.3	-13.6%	1,785.1	1,928.4	-7.4%	2,012.4	-11.3%
Urgent Care Visits										
JBS Clinic	498	808	-38.4%	1,011	-50.7%	2,729	4,024	-32.2%	5,367	-49.2%
West University	482	453	6.4%	776	-37.9%	4,408	2,256	95.4%	3,345	31.8%
42nd Street	546	484	12.8%	731	-25.3%	6,358	2,411	163.7%	3,896	63.2%
Total Urgent Care Visits	1,526	1,745	-12.6%	2,518	-39.4%	13,495	8,691	55.3%	12,608	7.0%
Wal-Mart Clinic Visits										
East Clinic	123	436	-71.8%	423	-70.9%	721	2,292	-68.5%	2,226	-67.6%
West Clinic	-	-	0.0%	400	-100.0%	-	-	0.0%	2,115	-100.0%
Total Wal-Mart Visits	123	436	-71.8%	823	-85.1%	721	2,292	-68.5%	4,341	-83.4%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
FEBRUARY 2021**

	HOSPITAL	PRO CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 69,883,877	\$ 4,650	\$ 69,888,527
Investments	51,664,166	-	51,664,166
Patient Accounts Receivable - Gross	222,562,676	28,399,632	250,962,308
Less: 3rd Party Allowances	(140,699,433)	(5,741,980)	(146,441,413)
Bad Debt Allowance	(55,227,968)	(15,562,537)	(70,790,505)
Net Patient Accounts Receivable	26,635,275	7,095,115	33,730,390
Taxes Receivable	6,411,019	-	6,411,019
Accounts Receivable - Other	20,625,489	1,705,230	22,330,718
Inventories	7,425,070	398,279	7,823,349
Prepaid Expenses	3,032,228	174,024	3,206,252
Total Current Assets	185,677,124	9,377,298	195,054,422
CAPITAL ASSETS:			
Property and Equipment	486,988,976	467,364	487,456,340
Construction in Progress	2,382,490	-	2,382,490
	489,371,466	467,364	489,838,830
Less: Accumulated Depreciation and Amortization	(314,884,066)	(340,470)	(315,224,536)
Total Capital Assets	174,487,400	126,894	174,614,294
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	4,896	-	4,896
Restricted Assets Held in Endowment	6,378,248	-	6,378,248
Restricted TPC, LLC	593,971	-	593,971
Restricted MCH West Texas Services	2,273,228	-	2,273,228
Pension, Deferred Outflows of Resources	6,438,549	-	6,438,549
Assets whose use is Limited	-	89,413	89,413
TOTAL ASSETS	\$ 375,853,415	\$ 9,593,605	\$ 385,447,020
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 2,166,084	\$ -	\$ 2,166,084
Self-Insurance Liability - Current Portion	2,975,092	-	2,975,092
Accounts Payable	23,027,290	3,939,198	26,966,488
A/R Credit Balances	2,592,674	-	2,592,674
Accrued Interest	730,414	-	730,414
Accrued Salaries and Wages	3,297,032	4,291,794	7,588,825
Accrued Compensated Absences	3,873,741	-	3,873,741
Due to Third Party Payors	2,168,642	-	2,168,642
Deferred Revenue	11,357,814	1,395,445	12,753,259
Total Current Liabilities	52,188,784	9,626,436	61,815,220
ACCRUED POST RETIREMENT BENEFITS	60,229,923	-	60,229,923
SELF-INSURANCE LIABILITIES - Less Current Portion	1,688,420	-	1,688,420
LONG-TERM DEBT - Less Current Maturities	92,753,584	-	92,753,584
Total Liabilities	206,860,712	9,626,436	216,487,148
FUND BALANCE	168,992,703	(32,831)	168,959,872
TOTAL LIABILITIES AND FUND BALANCE	\$ 375,853,415	\$ 9,593,606	\$ 385,447,020

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
FEBRUARY 2021**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 69,888,527	\$ 83,911,677	\$ 4,650	\$ (14,027,800)
Investments	51,664,166	37,790,083	-	13,874,083
Patient Accounts Receivable - Gross	250,962,308	229,405,154	28,260,062	(6,702,908)
Less: 3rd Party Allowances	(146,441,413)	(130,246,448)	(6,079,147)	(10,115,818)
Bad Debt Allowance	<u>(70,790,505)</u>	<u>(74,141,620)</u>	<u>(15,966,971)</u>	<u>19,318,086</u>
Net Patient Accounts Receivable	33,730,390	25,017,086	6,213,943	2,499,360
Taxes Receivable	6,411,019	6,690,004	-	(278,985)
Accounts Receivable - Other	22,330,718	7,612,645	1,703,368	13,014,705
Inventories	7,823,349	7,585,878	398,279	(160,808)
Prepaid Expenses	<u>3,206,252</u>	<u>2,891,777</u>	<u>202,921</u>	<u>111,554</u>
Total Current Assets	<u>195,054,422</u>	<u>171,499,152</u>	<u>8,523,161</u>	<u>15,032,108</u>
CAPITAL ASSETS:				
Property and Equipment	487,456,340	480,276,838	467,364	6,712,138
Construction in Progress	<u>2,382,490</u>	<u>4,122,443</u>	<u>-</u>	<u>(1,739,953)</u>
	489,838,830	484,399,281	467,364	4,972,185
Less: Accumulated Depreciation and Amortization	<u>(315,224,536)</u>	<u>(307,901,871)</u>	<u>(331,334)</u>	<u>(6,991,331)</u>
Total Capital Assets	<u>174,614,294</u>	<u>176,497,410</u>	<u>136,030</u>	<u>(2,019,146)</u>
INTANGIBLE ASSETS / GOODWILL - NET	-	-	0	(0)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	2,370,723	-	(2,365,827)
Restricted Assets Held in Endowment	6,378,248	6,375,569	-	2,679
Restricted TPC, LLC	593,971	593,971	-	-
Restricted MCH West Texas Services	2,273,228	2,255,728	-	17,500
Pension, Deferred Outflows of Resources	6,438,549	6,438,549	-	-
Assets whose use is Limited	<u>89,413</u>	<u>-</u>	<u>69,426</u>	<u>19,987</u>
TOTAL ASSETS	<u>\$ 385,447,020</u>	<u>\$ 366,031,101</u>	<u>\$ 8,728,618</u>	<u>\$ 10,687,301</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,166,084	\$ 2,035,380	\$ -	\$ 130,704
Self-Insurance Liability - Current Portion	2,975,092	2,975,092	-	-
Accounts Payable	26,966,488	24,244,787	3,024,149	(302,447)
A/R Credit Balances	2,592,674	4,064,002	-	(1,471,328)
Accrued Interest	730,414	32,015	-	698,399
Accrued Salaries and Wages	7,588,825	3,550,931	4,346,323	(308,428)
Accrued Compensated Absences	3,873,741	4,182,624	-	(308,882)
Due to Third Party Payors	2,168,642	1,880,653	-	287,989
Deferred Revenue	<u>12,753,259</u>	<u>1,970,161</u>	<u>1,390,977</u>	<u>9,392,121</u>
Total Current Liabilities	<u>61,815,220</u>	<u>44,935,644</u>	<u>8,761,448</u>	<u>8,118,128</u>
ACCRUED POST RETIREMENT BENEFITS	60,229,923	57,229,923	-	3,000,000
SELF-INSURANCE LIABILITIES - Less Current Portion	1,688,420	1,688,420	-	-
LONG-TERM DEBT - Less Current Maturities	92,753,584	91,045,386	-	1,708,199
Total Liabilities	<u>216,487,148</u>	<u>194,899,372</u>	<u>8,761,448</u>	<u>12,826,327</u>
FUND BALANCE	<u>168,959,872</u>	<u>171,131,729</u>	<u>(32,831)</u>	<u>(2,139,026)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 385,447,020</u>	<u>\$ 366,031,101</u>	<u>\$ 8,728,618</u>	<u>\$ 10,687,301</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
FEBRUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 54,394,682	\$ 51,598,863	5.4%	\$ 52,268,507	4.1%	\$ 274,842,615	\$ 260,512,714	5.5%	\$ 265,320,169	3.6%
Outpatient Revenue	46,049,555	54,558,196	-15.6%	55,177,905	-16.5%	246,297,460	277,357,989	-11.2%	292,455,133	-15.8%
TOTAL PATIENT REVENUE	\$ 100,444,237	\$ 106,157,059	-5.4%	\$ 107,446,412	-6.5%	\$ 521,140,075	\$ 537,870,703	-3.1%	\$ 557,775,302	-6.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 61,545,137	\$ 61,988,603	-0.7%	\$ 64,639,045	-4.8%	\$ 315,925,833	\$ 310,518,730	1.7%	\$ 312,627,781	1.1%
Policy Adjustments	1,506,837	1,322,118	14.0%	1,186,288	27.0%	20,101,092	6,576,863	205.6%	6,170,422	225.8%
Uninsured Discount	7,656,632	13,572,521	-43.6%	10,621,084	-27.9%	44,662,762	68,006,896	-34.3%	54,623,440	-18.2%
Indigent	1,619,478	1,354,433	19.6%	1,895,051	-14.5%	7,031,798	6,787,311	3.6%	7,324,667	-4.0%
Provision for Bad Debts	7,737,811	6,771,606	14.3%	6,444,579	20.1%	25,644,483	36,489,098	-29.7%	59,795,303	-57.1%
TOTAL REVENUE DEDUCTIONS	\$ 80,065,895	\$ 85,009,281	-5.8%	\$ 84,786,048	-5.6%	\$ 413,365,968	\$ 428,378,898	-3.5%	\$ 440,541,613	-6.2%
	79.71%	80.08%		78.91%		79.32%	79.64%		78.98%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,954,337	\$ 1,752,244	11.5%	\$ 1,191,390	64.0%	\$ 9,839,122	\$ 8,761,220	12.3%	\$ 5,956,952	65.2%
DSRIP	547,173	547,173	0.0%	479,459	14.1%	2,735,865	2,735,865	0.0%	2,397,255	14.1%
TOTAL OTHER PATIENT REVENUE	\$ 2,501,510	\$ 2,299,417	8.8%	\$ 1,670,849	49.7%	\$ 12,574,987	\$ 11,497,085	9.4%	\$ 8,354,247	50.5%
NET PATIENT REVENUE	\$ 22,879,852	\$ 23,447,195	-2.4%	\$ 24,331,213	-6.0%	\$ 120,349,094	\$ 120,988,890	-0.5%	\$ 125,587,935	-4.2%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 4,896,683	\$ 5,479,237	-10.6%	\$ 5,136,258	-4.7%	\$ 26,064,040	\$ 26,678,696	-2.3%	\$ 27,432,339	-5.0%
Other Revenue	829,548	776,732	6.8%	835,013	-0.7%	4,532,094	4,021,797	12.7%	4,244,349	6.8%
TOTAL OTHER REVENUE	\$ 5,726,231	\$ 6,255,969	-8.5%	\$ 5,971,271	-4.1%	\$ 30,596,133	\$ 30,700,493	-0.3%	\$ 31,676,687	-3.4%
NET OPERATING REVENUE	\$ 28,606,083	\$ 29,703,164	-3.7%	\$ 30,302,484	-5.6%	\$ 150,945,228	\$ 151,689,383	-0.5%	\$ 157,264,623	-4.0%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 11,477,932	\$ 12,980,847	-11.6%	\$ 13,635,020	-15.8%	\$ 62,932,926	\$ 64,914,301	-3.1%	\$ 68,627,983	-8.3%
Benefits	2,894,285	2,468,249	17.3%	3,265,284	-11.4%	13,558,488	13,185,200	2.8%	15,416,400	-12.1%
Temporary Labor	507,923	672,504	-24.5%	983,737	-48.4%	3,910,767	3,339,530	17.1%	5,675,872	-31.1%
Physician Fees	1,266,050	1,200,221	5.5%	1,533,417	-17.4%	6,817,094	6,923,918	-1.5%	7,248,821	-6.0%
Texas Tech Support	864,120	820,236	5.4%	1,026,740	-15.8%	4,273,033	4,101,180	4.2%	5,059,025	-15.5%
Purchased Services	3,889,207	3,672,387	5.9%	5,069,765	-23.3%	19,968,525	19,131,992	4.4%	25,554,257	-21.9%
Supplies	4,188,259	4,959,153	-15.5%	4,187,422	0.0%	24,862,793	24,837,587	0.1%	24,232,443	2.6%
Utilities	308,354	332,021	-7.1%	297,995	3.5%	1,596,120	1,660,105	-3.9%	1,633,150	-2.3%
Repairs and Maintenance	689,261	737,985	-6.6%	683,476	0.8%	3,522,262	3,682,982	-4.4%	3,653,345	-3.6%
Leases and Rent	133,871	158,744	-15.7%	206,452	-35.2%	833,183	793,720	5.0%	749,955	11.1%
Insurance	140,097	155,616	-10.0%	150,194	-6.7%	733,796	776,282	-5.5%	752,565	-2.5%
Interest Expense	108,102	150,449	-28.1%	260,427	-58.5%	536,057	752,245	-28.7%	1,237,745	-56.7%
ECHDA	211,116	317,389	-33.5%	294,146	-28.2%	985,455	1,586,945	-37.9%	1,478,878	-33.4%
Other Expense	72,679	136,267	-46.7%	195,003	-62.7%	690,964	1,121,113	-38.4%	1,084,074	-36.3%
TOTAL OPERATING EXPENSES	\$ 26,751,257	\$ 28,762,068	-7.0%	\$ 31,789,079	-15.8%	\$ 145,221,464	\$ 146,807,100	-1.1%	\$ 162,404,512	-10.6%
Depreciation/Amortization	\$ 1,592,692	\$ 1,587,935	0.3%	\$ 1,523,952	4.5%	\$ 7,904,356	\$ 7,925,209	-0.3%	\$ 7,695,063	2.7%
(Gain) Loss on Sale of Assets	(2,000)	-	0.0%	-	0.0%	700	-	0.0%	7,009	-90.0%
TOTAL OPERATING COSTS	\$ 28,341,948	\$ 30,350,003	-6.6%	\$ 33,313,031	-14.9%	\$ 153,126,521	\$ 154,732,309	-1.0%	\$ 170,106,583	-10.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 264,134	\$ (646,839)	140.8%	\$ (3,010,547)	108.8%	\$ (2,181,293)	\$ (3,042,926)	-28.3%	\$ (12,841,961)	-83.0%
Operating Margin	0.92%	-2.18%	-142.4%	-9.93%	-109.3%	-1.45%	-2.01%	-28.0%	-8.17%	-82.3%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 4,087	\$ 33,519	-87.8%	\$ 7,978	-48.8%	\$ 29,409	\$ 167,595	-82.5%	\$ 401,164	-92.7%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	-
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	21,084	-100.0%	-	-	1,675	105,420	-98.4%	-	-
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Underwriter Discount & Bond Costs	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Build America Bonds Subsidy	-	-	0.0%	78,770	-100.0%	-	-	0.0%	390,500	-100.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 268,221	\$ (592,236)	145.3%	\$ (2,923,800)	109.2%	\$ (2,150,209)	\$ (2,769,911)	22.4%	\$ (12,050,297)	82.2%
Unrealized Gain/(Loss) on Investments	\$ 6,555	\$ 14,285	0.0%	\$ 34,230	-80.9%	\$ (6,316)	\$ 71,425	0.0%	\$ 51,812	-112.2%
Investment in Subsidiaries	(7,169)	1,614	-544.2%	8,429	-185.0%	17,500	8,070	116.8%	56,139	-68.8%
CHANGE IN NET POSITION	\$ 267,607	\$ (576,337)	146.4%	\$ (2,881,142)	109.3%	\$ (2,139,026)	\$ (2,690,416)	20.5%	\$ (11,942,346)	82.1%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
FEBRUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 54,394,682	\$ 51,598,863	5.4%	\$ 52,268,507	4.1%	\$ 274,842,615	\$ 260,512,714	5.5%	\$ 265,320,169	3.6%
Outpatient Revenue	34,777,635	43,783,616	-20.6%	44,256,538	-21.4%	185,719,947	222,305,688	-16.5%	237,195,940	-21.7%
TOTAL PATIENT REVENUE	\$ 89,172,317	\$ 95,382,479	-6.5%	\$ 96,525,046	-7.6%	\$ 460,562,562	\$ 482,818,402	-4.6%	\$ 502,516,109	-8.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 55,924,943	\$ 57,499,590	-2.7%	\$ 60,401,723	-7.4%	\$ 288,039,095	\$ 288,225,257	-0.1%	\$ 288,241,994	-0.1%
Policy Adjustments	226,465	137,389	64.8%	72,297	213.2%	13,125,362	688,684	1805.9%	547,805	2296.0%
Uninsured Discount	6,946,364	12,858,522	-46.0%	9,917,617	-30.0%	40,500,736	64,458,657	-37.2%	50,397,811	-19.6%
Indigent Care	1,612,467	1,329,765	21.3%	1,843,824	-12.5%	7,008,425	6,663,971	5.2%	7,106,059	-1.4%
Provision for Bad Debts	7,009,150	5,733,705	22.2%	4,898,374	43.1%	21,260,330	31,334,549	-32.2%	55,528,900	-61.7%
TOTAL REVENUE DEDUCTIONS	\$ 71,719,389	\$ 77,558,971	-7.5%	\$ 77,133,836	-7.0%	\$ 369,933,947	\$ 391,371,118	-5.5%	\$ 401,822,569	-7.9%
	80.43%	81.31%		79.91%		80.32%	81.06%		79.96%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,954,337	\$ 1,752,244	11.5%	\$ 1,191,390	64.0%	\$ 9,839,122	\$ 8,761,220	12.3%	\$ 5,956,952	65.2%
DSRIP	547,173	547,173	0.0%	479,459	14.1%	2,735,865	2,735,865	0.0%	2,397,295	14.1%
TOTAL OTHER PATIENT REVENUE	\$ 2,501,510	\$ 2,299,417	8.8%	\$ 1,670,849	49.7%	\$ 12,574,987	\$ 11,497,085	9.4%	\$ 8,354,247	50.5%
NET PATIENT REVENUE	\$ 19,954,438	\$ 20,122,925	-0.8%	\$ 21,062,059	-5.3%	\$ 103,203,602	\$ 102,944,369	0.3%	\$ 109,047,786	-5.4%
OTHER REVENUE										
Tax Revenue	\$ 4,896,683	\$ 5,479,237	-10.6%	\$ 5,136,258	-4.7%	\$ 26,064,040	\$ 26,678,696	-2.3%	\$ 27,432,339	-5.0%
Other Revenue	656,768	572,495	14.7%	661,299	-0.7%	3,349,288	2,981,878	12.3%	3,271,904	2.4%
TOTAL OTHER REVENUE	\$ 5,553,450	\$ 6,051,732	-8.2%	\$ 5,797,557	-4.2%	\$ 29,413,328	\$ 29,660,574	-0.8%	\$ 30,704,242	-4.2%
NET OPERATING REVENUE	\$ 25,507,888	\$ 26,174,657	-2.5%	\$ 26,859,617	-5.0%	\$ 132,616,930	\$ 132,604,943	0.0%	\$ 139,752,028	-5.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 7,763,022	\$ 8,935,558	-13.1%	\$ 9,681,979	-19.8%	\$ 43,853,388	\$ 44,769,080	-2.0%	\$ 49,608,931	-11.6%
Benefits	2,433,442	2,079,359	17.0%	2,862,260	-15.0%	11,489,662	11,239,769	2.2%	13,398,148	-14.2%
Temporary Labor	405,321	456,837	-11.3%	514,011	-21.1%	2,843,692	2,261,195	25.8%	2,819,229	0.9%
Physician Fees	1,196,568	1,055,080	13.4%	1,302,178	-8.1%	6,319,601	6,198,213	2.0%	6,173,803	2.4%
Texas Tech Support	864,120	820,236	5.4%	1,026,740	-15.8%	4,273,033	4,101,180	4.2%	5,059,025	-15.5%
Purchased Services	3,947,613	3,678,663	7.3%	4,914,259	-19.7%	20,099,252	19,168,410	4.9%	24,624,285	-18.4%
Supplies	4,098,186	4,815,234	-14.9%	4,044,045	1.3%	24,269,203	24,107,793	0.7%	23,551,564	3.0%
Utilities	308,073	331,206	-7.0%	295,059	4.4%	1,593,040	1,656,030	-3.8%	1,616,617	-1.5%
Repairs and Maintenance	690,160	737,818	-6.5%	682,994	1.0%	3,521,552	3,676,997	-4.2%	3,651,932	-3.6%
Leases and Rentals	(25,920)	(7,258)	257.1%	40,587	-163.9%	12,550	(36,290)	-134.6%	(89,483)	-114.0%
Insurance	90,159	109,297	-17.5%	100,816	-10.6%	485,542	546,485	-11.2%	513,316	-5.4%
Interest Expense	108,102	150,449	-28.1%	260,427	-58.5%	536,057	752,245	-28.7%	1,237,745	-56.7%
ECHDA	211,116	317,389	-33.5%	294,146	-28.2%	985,455	1,586,945	-37.9%	1,478,878	-33.4%
Other Expense	42,349	73,643	-42.5%	144,074	-70.6%	424,009	741,156	-42.8%	790,473	-46.4%
TOTAL OPERATING EXPENSES	\$ 22,132,311	\$ 23,553,511	-6.0%	\$ 26,163,576	-15.4%	\$ 120,706,036	\$ 120,769,208	-0.1%	\$ 134,434,463	-10.2%
Depreciation/Amortization	\$ 1,586,003	\$ 1,580,450	0.4%	\$ 1,505,389	5.4%	\$ 7,869,783	\$ 7,887,784	-0.2%	\$ 7,604,209	3.5%
(Gain)/Loss on Disposal of Assets	(2,000)	-	0.0%	-	0.0%	700	-	100.0%	877	-20.1%
TOTAL OPERATING COSTS	\$ 23,716,314	\$ 25,133,961	-5.6%	\$ 27,668,965	-14.3%	\$ 128,576,519	\$ 128,656,992	-0.1%	\$ 142,039,549	-9.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,791,574	\$ 1,040,696	72.2%	\$ (809,349)	321.4%	\$ 4,040,410	\$ 3,947,951	2.3%	\$ (2,287,520)	-276.6%
Operating Margin	7.02%	3.98%	76.7%	-3.01%	-333.1%	3.05%	2.98%	2.3%	-1.64%	-286.1%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 4,087	\$ 33,519	-87.8%	\$ 7,978	-48.8%	\$ 29,409	\$ 167,595	-82.5%	\$ 401,164	-92.7%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	21,084	-100.0%	-	0.0%	1,675	105,420	-98.4%	-	0.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Underwriter Discount & Bond Costs	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Build America Bonds Subsidy	-	-	-	78,770	-100.0%	-	-	-	390,500	-100.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 1,795,661	\$ 1,095,299	63.9%	\$ (722,601)	-348.5%	\$ 4,071,494	\$ 4,220,966	-3.5%	\$ (1,495,856)	-372.2%
Procure Capital Contribution	(1,527,440)	(1,687,535)	-9.5%	(2,201,199)	-30.6%	(6,221,703)	(6,990,877)	-11.0%	(10,554,441)	-41.1%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 268,221	\$ (592,236)	145.3%	\$ (2,923,800)	109.2%	\$ (2,150,209)	\$ (2,769,911)	22.4%	\$ (12,050,297)	82.2%
Unrealized Gain/(Loss) on Investments	\$ 6,555	\$ 14,285	-54.1%	\$ 34,230	-80.9%	\$ (6,316)	\$ 71,425	-108.8%	\$ 51,812	-112.2%
Investment in Subsidiaries	(7,169)	1,614	-544.2%	8,429	-185.0%	17,500	8,070	116.8%	56,139	-68.8%
CHANGE IN NET POSITION	\$ 267,607	\$ (576,337)	146.4%	\$ (2,881,142)	109.3%	\$ (2,139,026)	\$ (2,690,416)	20.5%	\$ (11,942,346)	82.1%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
FEBRUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 11,271,920	\$ 10,774,580	4.6%	\$ 10,921,367	3.2%	\$ 60,577,513	\$ 55,052,301	10.0%	\$ 55,259,193	9.6%
TOTAL PATIENT REVENUE	\$ 11,271,920	\$ 10,774,580	4.6%	\$ 10,921,367	3.2%	\$ 60,577,513	\$ 55,052,301	10.0%	\$ 55,259,193	9.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,620,194	\$ 4,489,013	25.2%	\$ 4,237,322	32.6%	\$ 27,886,738	\$ 22,293,473	25.1%	\$ 24,385,787	14.4%
Policy Adjustments	1,280,372	1,184,729	8.1%	1,113,991	14.9%	6,975,730	5,888,179	18.5%	5,622,617	24.1%
Uninsured Discount	710,268	713,999	-0.5%	703,467	1.0%	4,162,026	3,548,239	17.3%	4,225,629	-1.5%
Indigent	7,011	24,668	-71.6%	51,226	-86.3%	23,373	123,340	-81.0%	218,608	-89.3%
Provision for Bad Debts	728,661	1,037,901	-29.8%	1,546,205	-52.9%	4,384,153	5,154,549	-14.9%	4,266,402	2.8%
TOTAL REVENUE DEDUCTIONS	\$ 8,346,506	\$ 7,450,310	12.0%	\$ 7,652,212	9.1%	\$ 43,432,021	\$ 37,007,780	17.4%	\$ 38,719,044	12.2%
	74.05%	69.15%		70.07%		71.70%	67.22%		70.07%	
NET PATIENT REVENUE	\$ 2,925,414	\$ 3,324,270	-12.0%	\$ 3,269,154	-10.5%	\$ 17,145,492	\$ 18,044,521	-5.0%	\$ 16,540,149	3.7%
						28.3%				
OTHER REVENUE										
Other Income	\$ 172,781	\$ 204,237	-15.4%	\$ 173,714	-0.5%	\$ 1,182,806	\$ 1,039,919	13.7%	\$ 972,445	21.6%
TOTAL OTHER REVENUE	\$ 172,781	\$ 204,237	-15.4%	\$ 173,714	-0.5%	\$ 1,182,806	\$ 1,039,919	13.7%	\$ 972,445	21.6%
NET OPERATING REVENUE	\$ 3,098,194	\$ 3,528,507	-12.2%	\$ 3,442,868	-10.0%	\$ 18,328,298	\$ 19,084,440	-4.0%	\$ 17,512,594	4.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,714,910	\$ 4,045,289	-8.2%	\$ 3,953,041	-6.0%	\$ 19,079,538	\$ 20,145,221	-5.3%	\$ 19,019,052	0.3%
Benefits	460,844	388,890	18.5%	403,024	14.3%	2,068,826	1,945,431	6.3%	2,018,252	2.5%
Temporary Labor	102,602	215,667	-52.4%	469,726	-78.2%	1,067,076	1,078,335	-1.0%	2,856,643	-62.6%
Physician Fees	69,482	145,141	-52.1%	231,239	-70.0%	497,494	725,705	-31.4%	1,075,018	-53.7%
Purchased Services	(58,406)	(6,276)	830.6%	155,506	-137.6%	(130,727)	(36,418)	259.0%	929,972	-114.1%
Supplies	90,073	143,919	-37.4%	143,377	-37.2%	593,590	729,794	-18.7%	680,879	-12.8%
Utilities	282	815	-65.4%	2,936	-90.4%	3,080	4,075	-24.4%	16,533	-81.4%
Repairs and Maintenance	(899)	167	-638.2%	483	-286.3%	710	5,985	-88.1%	1,413	-49.8%
Leases and Rentals	159,791	166,002	-3.7%	165,865	-3.7%	820,633	830,010	-1.1%	839,438	-2.2%
Insurance	49,938	46,319	7.8%	49,378	1.1%	248,254	229,797	8.0%	239,249	3.8%
Other Expense	30,329	62,624	-51.6%	50,929	-40.4%	266,955	379,957	-29.7%	293,602	-9.1%
TOTAL OPERATING EXPENSES	\$ 4,618,946	\$ 5,208,557	-11.3%	\$ 5,625,504	-17.9%	\$ 24,515,428	\$ 26,037,892	-5.8%	\$ 27,970,049	-12.4%
Depreciation/Amortization	\$ 6,689	\$ 7,485	-10.6%	\$ 18,563	-64.0%	\$ 34,573	\$ 37,425	-7.6%	\$ 90,854	-61.9%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	6,132	0.0%
TOTAL OPERATING COSTS	\$ 4,625,635	\$ 5,216,042	-11.3%	\$ 5,644,066	-18.0%	\$ 24,550,001	\$ 26,075,317	-5.8%	\$ 28,067,035	-12.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,527,440)	\$ (1,687,535)	9.5%	\$ (2,201,199)	-30.6%	\$ (6,221,703)	\$ (6,990,877)	11.0%	\$ (10,554,441)	41.1%
Operating Margin	-49.30%	-47.83%	3.1%	-63.94%	-22.9%	-33.95%	-36.63%	-7.3%	-60.27%	-43.7%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,527,440	\$ 1,687,535	-9.5%	\$ 2,201,199	-30.6%	\$ 6,221,703	\$ 6,990,877	-11.0%	\$ 10,554,441	-41.1%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	7,138	9,509	-24.93%	9,486	-24.75%	38,082	48,289	-21.14%	49,006	-22.29%
Total Hospital Visits	5,126	5,354	-4.26%	5,694	-9.98%	25,992	25,738	0.99%	27,661	-6.03%
Total Procedures	9,771	11,720	-16.63%	10,703	-8.71%	56,714	58,770	-3.50%	58,946	-3.79%
Total Surgeries	633	892	-29.04%	838	-24.46%	3,254	4,299	-24.31%	4,424	-26.45%
Total Provider FTE's	91.1	95.0	-4.04%	82.4	10.57%	91.8	94.4	-2.74%	80.7	13.80%
Total Staff FTE's	98.6	141.6	-30.31%	121.9	-19.05%	99.8	130.0	-23.25%	117.2	-14.86%
Total Administrative FTE's	12.3	14.1	-13.10%	13.3	-7.77%	12.4	13.1	-5.86%	12.1	1.77%
Total FTE's	202.0	250.6	-19.39%	217.6	-7.14%	203.9	237.5	-14.14%	210.0	-2.89%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
FEBRUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 407,826	\$ 353,818	15.3%	\$ 325,160	25.4%	\$ 2,629,076	\$ 1,761,487	49.3%	\$ 1,790,741	46.8%
TOTAL PATIENT REVENUE	\$ 407,826	\$ 353,818	15.3%	\$ 325,160	25.4%	\$ 2,629,076	\$ 1,761,487	49.3%	\$ 1,790,741	46.8%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 189,951	\$ 118,283	60.6%	\$ 187,919	1.1%	\$ 1,409,039	\$ 588,871	139.3%	\$ 329,436	327.7%
Self Pay Adjustments	66,883	31,542	112.0%	63,419	5.5%	345,177	157,032	119.8%	114,056	202.6%
Bad Debts	86,415	55,480	55.8%	(47,091)	-283.5%	178,126	276,207	-35.5%	531,517	-66.5%
TOTAL REVENUE DEDUCTIONS	\$ 343,250	\$ 205,305	67.2%	\$ 204,247	68.1%	\$ 1,932,342	\$ 1,022,110	89.1%	\$ 975,009	98.2%
	84.2%	58.0%		62.8%		73.5%	58.0%		54.4%	
NET PATIENT REVENUE	\$ 64,576	\$ 148,513	-56.5%	\$ 120,912	-46.6%	\$ 696,734	\$ 739,377	-8.8%	\$ 815,732	-14.6%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 36,265	\$ 26,697	0.0%	\$ 53,513	-32.2%	\$ 97,658	\$ 133,485	0.0%	\$ 134,843	-27.6%
TOTAL OTHER REVENUE	\$ 36,265	\$ 26,697	35.8%	\$ 53,513	-32.2%	\$ 97,658	\$ 133,485	-26.8%	\$ 134,843	-27.6%
NET OPERATING REVENUE	\$ 100,842	\$ 175,210	-42.4%	\$ 174,425	-42.2%	\$ 794,392	\$ 872,862	-9.0%	\$ 950,575	-16.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 65,332	\$ 78,655	-16.9%	\$ 72,278	-9.6%	\$ 424,546	\$ 391,583	8.4%	\$ 373,788	13.6%
Benefits	24,924	18,303	36.2%	21,367	16.6%	111,232	98,311	13.1%	100,951	10.2%
Physician Services	87,994	104,171	-15.5%	73,716	19.4%	651,236	520,855	25.0%	387,502	68.1%
Cost of Drugs Sold	3,843	6,322	-39.2%	5,841	-34.2%	24,059	31,475	-23.6%	37,023	-35.0%
Supplies	4,061	4,583	-11.4%	4,047	0.4%	48,499	22,844	112.3%	24,220	100.2%
Utilities	3,573	3,021	18.3%	2,783	28.4%	15,408	15,105	2.0%	13,816	11.5%
Repairs and Maintenance	661	1,073	-38.4%	625	5.8%	6,407	5,365	19.4%	3,050	110.1%
Leases and Rentals	461	370	24.7%	473	-2.5%	2,459	1,850	32.9%	2,344	4.9%
Other Expense	3,230	1,000	223.0%	1,000	223.0%	15,072	8,093	86.2%	8,092	86.3%
TOTAL OPERATING EXPENSES	\$ 194,080	\$ 217,498	-10.8%	\$ 182,130	6.6%	\$ 1,298,917	\$ 1,095,481	18.6%	\$ 950,787	36.6%
Depreciation/Amortization	\$ 3,862	\$ 3,861	0.0%	\$ 4,707	-18.0%	\$ 19,662	\$ 19,659	0.0%	\$ 23,646	-16.8%
TOTAL OPERATING COSTS	\$ 197,942	\$ 221,359	-10.6%	\$ 186,837	5.9%	\$ 1,318,578	\$ 1,115,140	18.2%	\$ 974,433	35.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (97,100)	\$ (46,149)	-110.4%	\$ (12,412)	-682.3%	\$ (524,187)	\$ (242,278)	-116.4%	\$ (23,857)	2097.2%
Operating Margin	-96.29%	-26.34%	265.6%	-7.12%	1253.1%	-65.99%	-27.76%	137.7%	-2.51%	2529.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,071	1,024	4.6%	917	16.8%	7,048	5,098	38.3%	5,008	40.7%
Average Revenue per Office Visit	380.79	345.53	10.2%	354.59	7.4%	373.02	345.53	8.0%	357.58	4.3%
Hospital FTE's (Salaries and Wages)	14.7	21.2	-30.7%	18.1	-19.1%	18.7	19.6	-4.8%	18.0	3.9%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
FEBRUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 64,276	\$ 159,065	-59.6%	\$ 207,013	-69.0%	\$ 64,667	\$ 791,768	-91.8%	\$ 1,001,532	-93.5%
TOTAL PATIENT REVENUE	\$ 64,276	\$ 159,065	-59.6%	\$ 207,013	-69.0%	\$ 64,667	\$ 791,768	-91.8%	\$ 1,001,532	-93.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 48,391	\$ 58,058	-16.7%	\$ (11,224)	-531.1%	\$ 52,770	\$ 288,990	-81.7%	\$ 229,913	-77.0%
Self Pay Adjustments	14,999	18,133	-17.3%	41,221	-63.6%	12,529	90,260	-86.1%	70,803	-82.3%
Bad Debts	(10,852)	26,659	-140.7%	176,983	-106.1%	(20,464)	132,699	-115.4%	407,739	-105.0%
TOTAL REVENUE DEDUCTIONS	\$ 52,538	\$ 102,850	-48.9%	\$ 206,979	-74.6%	\$ 44,835	\$ 511,949	-91.2%	\$ 708,455	-93.7%
	81.74%	64.66%		99.98%		69.33%	64.66%		70.74%	
NET PATIENT REVENUE	\$ 11,738	\$ 56,215	-79.1%	\$ 34	34130.6%	\$ 19,832	\$ 279,819	-92.9%	\$ 293,077	-93.2%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 11,738	\$ 56,215	-79.1%	\$ 34	34130.6%	\$ 19,832	\$ 279,819	-92.9%	\$ 293,077	-93.2%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 14,180	\$ 30,338	-53.3%	\$ 32,100	-55.8%	\$ 14,180	\$ 151,008	-90.6%	\$ 164,688	-91.4%
Benefits	-	7,060	-100.0%	9,490	-100.0%	3,715	37,912	-90.2%	44,478	-91.6%
Physician Services	32,908	47,300	-30.4%	56,319	-41.6%	32,908	236,500	-86.1%	265,591	-87.6%
Cost of Drugs Sold	5,629	2,609	115.8%	2,030	177.3%	5,629	12,987	-56.7%	15,646	-64.0%
Supplies	1,321	1,426	-7.4%	1,601	-17.5%	1,321	7,107	-81.4%	2,666	-50.4%
Utilities	2,925	2,918	0.2%	3,151	-7.2%	13,586	14,590	-6.9%	15,460	-12.1%
Repairs and Maintenance	-	119	-100.0%	-	100.0%	-	595	-100.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 56,963	\$ 91,770	-37.9%	\$ 104,691	-45.6%	\$ 71,339	\$ 460,699	-84.5%	\$ 508,529	-86.0%
Depreciation/Amortization	\$ 29,324	\$ 29,324	0.0%	\$ 29,324	0.0%	\$ 146,622	\$ 146,620	0.0%	\$ 149,416	-1.9%
TOTAL OPERATING COSTS	\$ 86,287	\$ 121,094	-28.7%	\$ 134,015	-35.6%	\$ 217,961	\$ 607,319	-64.1%	\$ 657,945	-66.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ (74,550)	\$ (64,879)	14.9%	\$ (133,981)	-44.4%	\$ (198,129)	\$ (327,500)	-39.5%	\$ (364,868)	-45.7%
Operating Margin	-635.13%	-115.41%	450.3%	-390728.55%	-99.8%	-999.02%	-117.04%	753.6%	-124.50%	702.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	135	447	-69.8%	566	-76.1%	135	2,225	-93.9%	2,660	-94.9%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	135	447	-69.8%	566	-76.1%	135	2,225	-93.9%	2,660	0.0%
Average Revenue per Office Visit	476.12	355.85	33.8%	365.75	30.2%	479.02	355.85	34.6%	376.52	27.2%
Hospital FTE's (Salaries and Wages)	4.5	8.7	-48.6%	9.1	-51.2%	0.9	8.0	-89.3%	9.0	-90.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FEBRUARY 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 33,594,449	37.6%	\$ 38,251,812	39.7%	\$ 181,567,088	39.4%	\$ 190,118,203	37.8%
Medicaid	10,850,501	12.2%	11,425,686	11.8%	52,956,459	11.5%	60,122,143	12.0%
Commercial	26,378,020	29.6%	29,208,030	30.3%	132,933,805	28.9%	150,081,563	29.9%
Self Pay	10,854,311	12.2%	14,120,739	14.6%	54,915,568	11.9%	82,556,764	16.4%
Other	7,495,036	8.4%	3,518,779	3.6%	38,189,641	8.3%	19,637,435	3.9%
TOTAL	\$ 89,172,317	100.0%	\$ 96,525,046	100.0%	\$ 460,562,562	100.0%	\$ 502,516,109	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,377,202	39.3%	\$ 7,321,110	41.4%	\$ 35,590,736	41.1%	\$ 36,172,116	37.8%
Medicaid	1,556,504	9.6%	2,481,937	14.1%	9,602,531	11.1%	12,328,883	12.9%
Commercial	5,952,297	36.8%	6,044,337	34.2%	30,975,177	35.7%	36,991,601	38.7%
Self Pay	1,125,801	6.9%	1,171,380	6.6%	4,836,940	5.6%	5,875,759	6.1%
Other	1,206,271	7.4%	645,372	3.7%	5,645,582	6.5%	4,303,143	4.5%
TOTAL	\$ 16,218,076	100.0%	\$ 17,664,134	100.0%	\$ 86,650,966	100.0%	\$ 95,671,501	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
FEBRUARY 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 50,274	12.3%	\$ 50,938	15.7%	\$ 421,102	16.0%	\$ 284,540	15.9%
Medicaid	173,767	42.7%	134,980	41.4%	1,184,036	45.1%	736,887	41.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	60,873	14.9%	52,610	16.2%	370,308	14.1%	308,983	17.3%
Self Pay	106,816	26.2%	86,140	26.5%	571,025	21.7%	456,041	25.5%
Other	16,096	3.9%	491	0.2%	82,605	3.1%	4,291	0.2%
TOTAL	\$ 407,826	100.0%	\$ 325,160	100.0%	\$ 2,629,076	100.0%	\$ 1,790,741	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 15,812	27.8%	\$ 17,766	17.2%	\$ 133,295	19.5%	\$ 329,562	43.3%
Medicaid	14,158	24.9%	50,629	49.2%	350,188	51.1%	243,336	31.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,979	17.6%	12,478	12.1%	94,066	13.7%	81,209	10.7%
Self Pay	14,710	25.9%	21,683	21.1%	103,340	15.1%	106,010	13.9%
Other	2,181	3.8%	447	0.4%	3,927	0.6%	1,805	0.2%
TOTAL	\$ 56,840	100.0%	\$ 103,003	100.0%	\$ 684,816	100.0%	\$ 761,922	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
FEBRUARY 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 16,533	25.7%	\$ 49,618	24.0%	\$ 18,288	28.3%	\$ 234,662	23.4%
Medicaid	17,009	26.5%	\$ 56,462	27.3%	20,778	32.2%	267,356	26.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	15,026	23.4%	\$ 48,327	23.3%	20,203	31.2%	211,669	21.1%
Self Pay	15,100	23.5%	\$ 51,605	24.9%	1,327	2.0%	284,950	28.5%
Other	608	0.9%	\$ 1,002	0.5%	4,071	6.3%	2,894	0.3%
TOTAL	\$ 64,276	100.0%	\$ 207,013	100.0%	\$ 64,667	100.0%	\$ 1,001,532	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 141	0.5%	\$ 13,890	21.0%	\$ 4,174	10.2%	\$ 67,487	26.6%
Medicaid	654	2.5%	24,486	36.9%	4,173	10.2%	73,217	28.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	23,545	89.0%	16,616	25.1%	24,330	59.1%	57,786	22.7%
Self Pay	2,105	8.0%	11,043	16.7%	8,252	20.1%	54,463	21.4%
Other	-	0.0%	236	0.4%	180	0.4%	1,189	0.5%
TOTAL	\$ 26,445	100.0%	\$ 66,271	100.0%	\$ 41,110	100.0%	\$ 254,143	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
FEBRUARY 2021**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 37,326,899	\$ -	\$ 37,326,899
Mission Fitness	332,855	-	332,855
Petty Cash	8,650	-	8,650
Dispro	-	54,809	54,809
General Liability	-	16,838	16,838
Professional Liability	-	15,421	15,421
Funded Worker's Compensation	-	93,115	93,115
Funded Depreciation	-	9,366	9,366
Designated Funds	-	54,966	54,966
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 37,668,405	\$ 244,513	\$ 37,912,918

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	34,800,000	34,800,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	23,622	3,200,000	3,223,622
Allowance for Change in Market Values	-	(9,456)	(9,456)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 23,622	\$ 51,640,544	\$ 51,664,166
Total Unrestricted Cash and Investments			\$ 89,577,084

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,378,248	6,378,248
Advanced Medicare Payment	31,970,959	-	31,970,959
Restricted TPC, LLC-Equity Stake	593,971	-	593,971
Restricted MCH West Texas Services-Equity Stake	2,273,228	-	2,273,228
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 34,843,053	\$ 6,378,248	\$ 41,221,302

Total Cash & Investments **\$ 130,798,385**

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
FEBRUARY 2021**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (2,139,026)	-	\$ (2,139,026)
Noncash Expenses:			
Depreciation and Amortization	6,982,195	9,136	6,991,331
Unrealized Gain/Loss on Investments	(6,316)	-	(6,316)
Accretion (Bonds)	(174,563)	-	(174,563)
Changes in Assets and Liabilities			
Patient Receivables, Net	(1,618,188)	(881,172)	(2,499,360)
Taxes Receivable/Deferred	9,666,638	4,468	9,671,107
Inventories, Prepays and Other	(12,992,486)	27,035	(12,965,451)
Accounts Payable	(2,688,824)	915,049	(1,773,775)
Accrued Expenses	135,618	(74,516)	61,102
Due to Third Party Payors	287,989	-	287,989
Accrued Post Retirement Benefit Costs	<u>3,000,000</u>	<u>-</u>	<u>3,000,000</u>
Net Cash Provided by Operating Activities	<u>\$ 453,037</u>	<u>(0)</u>	<u>\$ 453,037</u>
Cash Flows from Investing Activities:			
Investments	\$ (13,867,766)	-	\$ (13,867,766)
Acquisition of Property and Equipment	<u>(4,972,185)</u>	<u>-</u>	<u>(4,972,185)</u>
Net Cash used by Investing Activities	<u>\$ (18,839,951)</u>	<u>-</u>	<u>\$ (18,839,951)</u>
Cash Flows from Financing Activities:			
Current Portion Debt	\$ 130,704	-	\$ 130,704
Intercompany Activities	\$ -	-	-
Net Repayment of Long-term Debt/Bond Issuance	<u>1,882,762</u>	<u>-</u>	<u>1,882,762</u>
Net Cash used by Financing Activities	<u>2,013,466</u>	<u>-</u>	<u>2,013,466</u>
Net Increase (Decrease) in Cash	(16,373,448)	(0)	(16,373,448)
Beginning Cash & Cash Equivalents @ 9/30/2020	<u>95,507,668</u>	<u>4,650</u>	<u>95,512,318</u>
Ending Cash & Cash Equivalents @ 2/28/2021	<u>\$ 79,134,220</u>	<u>\$ 4,650</u>	<u>\$ 79,138,870</u>
<hr/>			
Balance Sheet			
Cash and Cash Equivalents	\$ 37,912,918	4,650	\$ 37,917,568
Restricted Assets	<u>41,221,302</u>	<u>-</u>	<u>41,221,302</u>
Ending Cash & Cash Equivalents @ 2/28/2021	<u>\$ 79,134,219</u>	<u>4,650</u>	<u>\$ 79,138,869</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2021

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 251,630	\$ 2,025,971	\$ (1,774,341)	\$ 357,473	\$ (105,843)
NOVEMBER	1,075,295	2,025,971	(950,676)	1,151,010	(75,715)
DECEMBER	6,840,747	2,025,971	4,814,776	3,300,400	3,540,347
JANUARY	7,131,638	2,025,971	5,105,667	4,845,249	2,286,389
FEBRUARY	4,756,484	2,025,971	2,730,513	6,455,075	(1,698,591)
TOTAL	<u>\$ 20,055,793</u>	<u>\$ 10,129,855</u>	<u>\$ 9,925,938</u>	<u>\$ 16,109,206</u>	<u>\$ 3,946,587</u>
<u>SALES</u>					
OCTOBER	\$ 2,929,377	\$ 3,282,683	\$ (353,306)	\$ 4,204,814	\$ (1,275,437)
NOVEMBER	3,099,131	3,443,239	(344,108)	4,143,047	(1,043,916)
DECEMBER	2,855,097	3,230,027	(374,930)	4,251,049	(1,395,953)
JANUARY	2,796,371	3,139,626	(343,255)	3,763,912	(967,541)
FEBRUARY	4,354,021	3,453,266	900,755	3,771,703	582,318
SUB TOTAL	<u>16,033,997</u>	<u>16,548,841</u>	<u>(514,844)</u>	<u>20,134,525</u>	<u>(4,100,528)</u>
ACCRUAL	(99,812)	-	(99,812)	-	(99,812)
TOTAL	<u>\$ 15,934,185</u>	<u>\$ 16,548,841</u>	<u>\$ (614,656)</u>	<u>\$ 20,134,525</u>	<u>\$ (4,200,339)</u>
TAX REVENUE	<u><u>\$ 35,989,978</u></u>	<u><u>\$ 26,678,696</u></u>	<u><u>\$ 9,311,282</u></u>	<u><u>\$ 36,243,730</u></u>	<u><u>\$ (253,752)</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2021**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>BURDEN ALLEVIATION</u>	<u>NET INFLOW</u>
DSH				
1st Qtr	\$ (1,315,030)	\$ 4,110,753		\$ 2,795,723
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (1,315,030)	\$ 4,110,753		\$ 2,795,723
UC				
1st Qtr	\$ (16,099)	\$ 38,376		22,278
2nd Qtr	(2,683,342)	-		(2,683,342)
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (2,699,440)	\$ 38,376		\$ (2,661,064)
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(826,293)	2,354,855		1,528,562
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (826,293)	\$ 2,354,855		\$ 1,528,562
UHRIP				
1st Qtr	\$ (1,916,564)	\$ -		\$ (1,916,564)
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ (1,916,564)	\$ -		\$ (1,916,564)
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(236,659)	739,789		503,131
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (236,659)	\$ 739,789		\$ 503,131
MCH Cash Activity	\$ (6,993,986)	\$ 7,243,774		\$ 249,788
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (6,993,986)	\$ 7,243,774	\$ -	\$ 249,788

INCOME STATEMENT ACTIVITY:

FY 2021 Accrued / (Deferred) Adjustments:

	<u>BLENDED</u>
DSH Accrual	\$ 5,122,070
Uncompensated Care Accrual	5,397,045
URIP	(825,828)
GME	145,835
Regional UPL Benefit	-
Medicaid Supplemental Payments	9,839,122
DSRIP Accrual	2,735,865
Total Adjustments	\$ 12,574,987

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF FEBRUARY 28, 2021**

ITEM	CIP BALANCE AS OF 1/31/2021	FEBRUARY "+" ADDITIONS	FEBRUARY "- " ADDITIONS	FEBRUARY TRANSFERS	CIP BALANCE AS OF 2/28/2021	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
IREGIONAL LAB	14,689	4,199	-	-	18,888	-	18,888	150,000	131,112
SUB-TOTAL	\$ 14,689	\$ 4,199	\$ -	\$ -	\$ 18,888	\$ -	\$ 18,888	\$ 150,000	\$ 131,112
<u>MINOR BUILDING IMPROVEMENT</u>									
IREFRACTORY BOILER UPGRADE	20,765	-	-	-	20,765	-	20,765	30,000	9,235
IER TUBE STATION	72,744	15,067	-	-	87,811	-	87,811	48,000	(39,811)
IER TRIAGE	118,304	-	-	(118,304)	(0)	-	(0)	75,000	75,000
ICT SCAN	64,901	16,736	-	-	81,637	-	81,637	175,000	93,363
IPHARMACY PYXIS	18,851	3,428	-	-	22,279	-	22,279	15,000	(7,279)
ISTERILE STORAGE	42,034	-	-	-	42,034	-	42,034	25,000	(17,034)
ITENNENT IMPROVEMENT - 750 W 5TH	1,962	7,494	-	-	9,456	-	9,456	25,000	15,544
ITUBE SYSTEM UPGRADE	-	1,047	-	-	1,047	-	1,047	10,000	8,953
SUB-TOTAL	\$ 339,561	\$ 43,772	\$ -	\$ (118,304)	\$ 265,029	\$ -	\$ 265,029	\$ 403,000	\$ 137,971
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 2,916,528	\$ 595,183	\$ (1,413,139)	\$ -	\$ 2,098,572	\$ -	\$ 2,098,572	\$ 3,000,000	\$ 901,428
SUB-TOTAL	\$ 2,916,528	\$ 595,183	\$ (1,413,139)	\$ -	\$ 2,098,572	\$ -	\$ 2,098,572	\$ 3,000,000	\$ 901,428
TOTAL CONSTRUCTION IN PROGRESS	\$ 3,270,778	\$ 643,155	\$ (1,413,139)	\$ (118,304)	\$ 2,382,490	\$ -	\$ 2,382,490	\$ 3,553,000	\$ 1,170,510

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
FEBRUARY 2021

<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
ER Triage Renovation	Building	\$ 118,304
TOTAL PROJECT TRANSFERS		\$ 118,304
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ 118,304

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2021 CAPITAL EQUIPMENT
CONTINGENCY FUND
FEBRUARY 2021**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-20	UltraLite 500 Series	6850	-	-	8,827	(8,827)
Oct-20	CombiM 84	7410	-	-	18,294	(18,294)
Oct-20	Giraffe Warmer	6550	-	-	15,562	(15,562)
Nov-20	Rockhouse Renovation	8200	48,500	-	89,060	(40,560)
Nov-20	Jaco Mobile Carts	8700	-	-	20,790	(20,790)
Nov-20	Ipads	9290	-	-	3,553	(3,553)
Nov-20	Isoflex	7460	-	-	28,676	(28,676)
Nov-20	Lab Refrigerator	7040	-	-	6,915	(6,915)
Nov-20	Car 13 ER	8200	-	-	168,198	(168,198)
Nov-20	V-Pro Max 2 Sterilizer	6790	-	-	148,840	(148,840)
Nov-20	iNtuition Gold Suite Software	7230	-	-	49,007	(49,007)
Dec-21	RENTAL PROPERTY REPAIRS - CASA ORTI	8200	25,000	-	55,004	(30,004)
Dec-20	Prescott Omni Plus Ceiling Mount	9300	-	-	12,500	(12,500)
Dec-20	Prescott Omni Plus Ceiling Mount	9300	-	-	25,000	(25,000)
Dec-20	Trinzic	9100	-	-	9,940	(9,940)
Dec-20	Prec 5820 and Monitor	9100	-	-	2,227	(2,227)
Dec-20	Jaco Mobile Carts	9100	-	-	56,896	(56,896)
Dec-20	Cisco MDS 9100 Fabric Switches	9100	-	-	68,539	(68,539)
Dec-20	Aruba 6300M	9100	-	-	289,331	(289,331)
Dec-20	Belmont Rapid Infufer	6850	-	-	28,260	(28,260)
Dec-20	Surgical Instruments	6620	-	-	463,381	(463,381)
Jan-21	Urooskop Omnia Max	6620	-	-	378,591	(378,591)
Jan-21	4 Replacement Tele	6140	-	-	10,350	(10,350)
Jan-21	Cisco ASR	9100	-	-	30,356	(30,356)
Jan-21	Outdoor Eyeball Dome and LCD Monitor	8420	-	-	3,853	(3,853)
Jan-21	Prime Big Wheel Stretcher	8390	-	-	13,774	(13,774)
Jan-21	Prime Big Wheel Stretcher	7310	-	-	21,273	(21,273)
Jan-21	Telemedicine Cart	9100	-	-	38,860	(38,860)
Jan-21	Motorized Stock Cart	7330	-	-	4,203	(4,203)
Jan-21	Barcode Scanners	9100	-	-	14,175	(14,175)
Jan-21	Blanket Warming Cabinet	6870	-	-	3,197	(3,197)
Feb-21	ER Triage Renovation	6850	75,000	-	118,304	(43,304)
Feb-21	Central Station Monitor	6550	-	-	41,470	(41,470)
Feb-21	Cardiac Monitor	6850	-	-	35,033	(35,033)
Feb-21	Pyxis Anesthesia System	7330	-	-	374,463	(374,463)
Feb-21	Versapulse Powersuite 60W	6620	-	-	87,900	(87,900)
Feb-21	Matrix T5X-08 Treadmill	6350	-	-	4,060	(4,060)
Feb-21	Falcon IT Mount for Anesthesia	6700	-	-	3,187	(3,187)
Feb-21	Ford Ecosport 2020	7090	-	-	19,471	(19,471)
Feb-21	BK5000 Ultrasound System	6620	-	-	145,777	(145,777)
Feb-21	Microscope	7050	-	-	9,114	(9,114)
			\$ 748,500	\$ -	\$ 2,926,211	\$ (2,177,711)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
FEBRUARY 2021**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ 2,326,347	\$ -	\$ -	\$ 2,326,347
AR UNCOMPENSATED CARE	8,058,109	-	-	8,058,109
AR DSRIP	2,519,308	1,436,786	-	1,082,522
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	2,625,172	1,601,876	-	1,023,297
AR GME	(357,296)	-	-	(357,296)
AR BAB REVENUE	-	-	-	-
AR PHYSICIAN GUARANTEES	422,333	358,963	-	63,370
AR ACCRUED INTEREST	8,555	99,784	-	(91,229)
AR OTHER:	2,578,868	1,770,860	1,703,368	(895,361)
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	2,578,868	1,770,860	1,703,368	(895,361)
AR DUE FROM THIRD PARTY PAYOR	<u>2,650,895</u>	<u>2,371,598</u>	<u>-</u>	<u>279,297</u>
TOTAL ACCOUNTS RECEIVABLE - OTHER	<u>\$ 22,330,718</u>	<u>\$ 7,612,645</u>	<u>\$ 1,703,368</u>	<u>\$ 13,014,705</u>

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
FEBRUARY 2021**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR
INTENSIVE CARE UNIT 4 (CCU)	3.6	6.6	-45.4%	2.2	63.1%	8.7	6.1	41.2%	1.4	534.9%
CARDIOPULMONARY	2.2	2.6	-16.9%	3.0	-28.3%	3.4	2.4	40.0%	2.4	42.8%
5 CENTRAL	2.3	2.2	5.0%	3.8	-38.9%	2.3	2.0	11.9%	2.7	-15.1%
INTENSIVE CARE UNIT 2	2.6	6.7	-61.0%	-	0.0%	2.2	6.2	-64.2%	0.0	7521.3%
OPERATING ROOM	0.5	2.2	-79.0%	3.0	-84.3%	2.1	2.0	4.8%	2.6	-17.6%
8 CENTRAL	0.4	1.1	-64.1%	2.1	-81.0%	1.8	1.0	81.0%	1.6	16.8%
LABOR AND DELIVERY	1.9	1.0	92.4%	2.1	-9.1%	1.8	0.9	91.5%	1.8	-1.8%
4 CENTRAL	1.7	1.8	-3.4%	1.7	2.4%	1.5	1.6	-6.0%	1.0	54.8%
9 CENTRAL	1.0	3.0	-67.0%	3.5	-71.4%	1.4	2.8	-51.9%	4.3	-68.4%
7 CENTRAL	0.4	5.2	-92.3%	1.1	-64.3%	1.0	4.8	-79.7%	1.7	-43.4%
2 Central	2.3	-	0.0%	-	0.0%	0.9	-	0.0%	-	0.0%
6 Central	0.2	1.7	-90.7%	3.1	-95.0%	0.7	1.5	-56.8%	2.5	-73.9%
IMAGING - DIAGNOSTICS	0.9	1.1	-15.7%	2.1	-55.3%	0.6	1.0	-42.4%	2.1	-71.4%
CATH LAB	0.9	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
DISASTER AND EMERGENCY OPERATIONS	-	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
NURSING ORIENTATION	0.1	-	0.0%	0.4	-70.2%	0.2	-	0.0%	0.3	-15.4%
6 West	0.2	0.3	-51.6%	0.2	-9.6%	0.1	0.3	-56.9%	0.3	-61.8%
5 WEST	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	3.1%
INPATIENT REHAB	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
4 EAST	-	-	0.0%	1.1	-100.0%	-	-	0.0%	1.0	-100.0%
STERILE PROCESSING	-	-	0.0%	1.4	-100.0%	-	-	0.0%	2.1	-100.0%
EMERGENCY DEPARTMENT	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
LABORATORY - CHEMISTRY	-	3.6	-100.0%	0.2	-100.0%	-	3.4	-100.0%	0.0	-100.0%
IMAGING - ULTRASOUND	-	0.6	-100.0%	-	0.0%	-	0.6	-100.0%	0.6	-100.0%
PM&R - SPEECH	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
PM&R - PHYSICAL	-	-	0.0%	2.6	-100.0%	-	-	0.0%	2.7	-100.0%
MEDICAL STAFF	-	-	0.0%	-	0.0%	-	-	0.0%	0.6	-100.0%
SUBTOTAL	21.2	39.9	-46.9%	34.3	-38.3%	29.3	36.8	-20.5%	32.0	-8.6%
TRANSITION LABOR										
LABORATORY - CHEMISTRY	3.8	-	0.0%	3.2	18.5%	3.7	-	0.0%	3.3	14.4%
INTENSIVE CARE UNIT 4 (CCU)	-	-	0.0%	-	0.0%	-	-	0.0%	1.3	-100.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	0.8	-100.0%	-	-	0.0%	1.0	-100.0%
7 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	1.0	-100.0%
NEO-NATAL INTENSIVE CARE	-	-	0.0%	-	0.0%	-	-	0.0%	0.7	-100.0%
PM&R - OCCUPATIONAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.5	-100.0%
INTENSIVE CARE UNIT 2	-	-	0.0%	-	0.0%	-	-	0.0%	0.5	-100.0%
4 EAST	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
9 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
SUBTOTAL	3.8	-	0.0%	4.1	-6.0%	3.7	-	0.0%	8.5	-56.1%
GRAND TOTAL	25.0	39.9	-37.3%	38.4	-34.8%	33.0	36.8	-10.3%	40.5	-18.6%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
FEBRUARY 2021**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
ICU4 TEMPORARY LABOR	\$ 77,853	\$ 82,660	\$ (4,807)	-5.8%	\$ 29,233	166.3%	\$ 948,559	\$ 411,536	\$ 537,023	130.5%	\$ 90,768	945.0%
RT TEMPORARY LABOR	31,750	13,278	18,472	139.1%	42,195	-24.8%	249,084	66,112	182,972	276.8%	216,336	15.1%
8C TEMPORARY LABOR	9,373	8,923	450	5.0%	27,922	-66.4%	158,437	30,730	127,707	415.6%	101,430	56.2%
TEMPORARY LABOR	46,852.00	-	46,852	100.0%	-	100.0%	95,829.60	-	95,830	100.0%	-	100.0%
L & D TEMPORARY LABOR	29,036	14,463	14,573	100.8%	30,815	-5.8%	142,247	71,845	70,402	98.0%	139,150	2.2%
5C TEMPORARY LABOR	31,612	27,026	4,586	17.0%	52,264	-39.5%	164,589	134,568	30,021	22.3%	176,280	-6.6%
IMCU4 TEMPORARY LABOR	23,527	20,927	2,600	12.4%	18,674	26.0%	124,660	104,158	20,502	19.7%	64,316	93.8%
IMCU9 TEMPORARY LABOR	15,882	40,693	(24,811)	-61.0%	49,358	-67.8%	108,682	202,808	(94,126)	-46.4%	305,954	-64.5%
ICU2 TEMPORARY LABOR	56,478	82,024	(25,546)	-31.1%	-	100.0%	248,858	408,774	(159,916)	-39.1%	1,981	12460.2%
7C TEMPORARY LABOR	7,567	66,413	(58,846)	-88.6%	13,454	-43.8%	84,946	330,619	(245,673)	-74.3%	118,205	-28.1%
ALL OTHER	45,224	100,430	(55,206)	-55.0%	211,510	-78.6%	349,792	500,045	(150,253)	-30.0%	1,183,582	-70.4%
TOTAL TEMPORARY LABOR	\$ 375,153	\$ 456,837	\$ (81,684)	-17.9%	\$ 475,425	-21.1%	\$ 2,675,682	\$ 2,261,195	\$ 414,487	18.3%	\$ 2,398,002	11.6%
CHEM TRANSITION LABOR	\$ 30,167.89	\$ -	\$ 30,168	100.0%	\$ 30,350	-0.6%	\$ 168,010	\$ -	\$ 168,010	100.0%	\$ 130,091	29.1%
ALL OTHER	-	-	-	100.0%	8,236	-100.0%	-	-	-	100.0%	291,136	-100.0%
TOTAL TRANSITION LABOR	\$ 30,168	\$ -	\$ 30,168	0%	\$ 38,586	-21.8%	\$ 168,010	\$ -	\$ 168,010	0.0%	\$ 421,227	-60.1%
GRAND TOTAL TEMPORARY LABOR	\$ 405,321	\$ 456,837	\$ (51,516)	-11.3%	\$ 514,011	-21.1%	\$ 2,843,692	\$ 2,261,195	\$ 582,497	25.8%	\$ 2,819,229	0.9%
ADM CONSULTANT FEES	\$ 153,433	\$ 18,500	\$ 134,933	729.4%	\$ 38,388	299.7%	\$ 657,420	\$ 155,000	\$ 502,420	324.1%	\$ 191,544	243.2%
OTHER PURCH SVCS	5,264	-	5,264	100.0%	-	100.0%	428,269	-	428,269	100.0%	-	100.0%
MISSION FITNESS CONTRACT PURCH SVC	59,531	5,757	53,774	934.1%	66,204	-10.1%	308,101	28,409	279,692	984.5%	321,560	-4.2%
COMM REL MEDIA PLACEMENT	35,950	34,808	1,142	3.3%	-	100.0%	358,129	174,040	184,089	105.8%	92,260	288.2%
HR RECRUITING FEES	(3,887)	15,750	(19,637)	-124.7%	11,060	-135.1%	203,666	98,950	104,716	105.8%	199,575	2.1%
COMM REL ADVERTISEMENT PURCH SVCS	71,643	27,542	44,101	160.1%	59,916	19.6%	218,274	137,710	80,564	58.5%	302,895	-27.9%
PT ACCTS COLLECTION FEES	50,235	56,946	(6,711)	-11.8%	343,266	-85.4%	358,599	284,730	73,869	25.9%	1,793,987	-80.0%
COMM HEALTH OTHER PURCH SVCS	28,571.00	1,560	27,011	1731.5%	1,498	1807.3%	78,935.96	7,800	71,136	912.0%	6,429	1127.8%
ADM APPRAISAL DIST FEE	36,637	-	36,637	100.0%	-	100.0%	131,387	60,938	70,449	115.6%	55,601	136.3%
REF LAB ARUP PURCH SVCS	59,542	48,534	11,008	22.7%	62,539	-4.8%	301,008	241,667	59,341	24.6%	344,013	-12.5%
CONSULTANT FEES	18,160.00	-	18,160	100.0%	-	100.0%	55,800.00	-	55,800	100.0%	-	100.0%
OBLD OTHER PURCH SVCS	17,221	7,438	9,783	131.5%	7,582	127.1%	86,154	37,190	48,964	131.7%	37,503	129.7%
OR FEES (PERFUSION SERVICES)	56,572	34,166	22,406	65.6%	32,760	72.7%	203,816	170,830	32,986	19.3%	177,479	14.8%
CREDIT CARD FEES	32,257	21,556	10,701	49.6%	20,692	55.9%	147,177	116,250	30,927	26.6%	120,083	22.6%
FHC OTHER PURCH SVCS	79,632	103,021	(23,389)	-22.7%	72,316	10.1%	622,608	515,105	107,503	20.9%	381,814	63.1%
ADMIN OTHER FEES	11,566.32	4,500	7,066	157.0%	21,705	-46.7%	93,924.11	72,500	21,424	29.6%	150,414	-37.6%
ADM PHYS RECRUITMENT	11,897.69	15,100	(3,202)	-21.2%	54,680	-78.2%	81,448.93	69,900	11,549	16.5%	143,266	-43.1%
UC-WEST CLINIC - PURCH SVCS-OTHER	22,968	28,526	(5,558)	-19.5%	36,939	-37.8%	119,153	142,063	(22,910)	-16.1%	150,671	-20.9%
IT INFORMATION SOLUTIONS SVCS	13,531	24,916	(11,385)	-45.7%	(34,457)	-139.3%	122,887	170,580	(47,693)	-28.0%	185,524	-33.8%
COMPLIANCE CONSULTING FEES	9,368.67	21,116	(11,747)	-55.6%	48,829	-80.8%	53,550.66	105,580	(52,029)	-49.3%	176,173	-69.6%
PI FEES (TRANSITION NURSE PROGRAM)	26,375.11	21,650	4,725	21.8%	41,920	-37.1%	90,350.49	145,230	(54,880)	-37.8%	263,887	-65.8%
HISTOLOGY SERVICES	28,452	38,205	(9,753)	-25.5%	56,497	-49.6%	126,600	190,226	(63,626)	-33.4%	221,921	-43.0%
ADMIN LEGAL FEES	10,329	47,709	(37,380)	-78.4%	40,378	-74.4%	167,191	238,545	(71,354)	-29.9%	422,606	-60.4%
LD OTHER PURCH SVCS	67,998.93	91,667	(23,668)	-25.8%	81,495	-16.6%	380,164.78	458,335	(78,170)	-17.1%	451,914	-15.9%
HK SVC CONTRACT PURCH SVC	89,658	87,599	2,059	2.4%	101,376	-11.6%	364,297	460,619	(96,322)	-20.9%	481,491	-24.3%
ECHDA OTHER PURCH SVCS	226,867	179,821	47,046	26.2%	220,000	3.1%	755,037	899,105	(144,068)	-16.0%	1,098,192	-31.2%
MISSION FITNESS OTHER PURCH SVCS	7,182.60	73,981	(66,798)	-90.3%	13,135	-45.3%	51,661.01	369,905	(318,244)	-86.0%	53,610	-3.6%
ALL OTHERS	2,720,657	2,668,295	52,362	2.0%	3,515,540	-22.6%	13,533,645	13,817,203	(283,558)	-2.1%	16,799,874	-19.4%
TOTAL PURCHASED SERVICES	\$ 3,947,613	\$ 3,678,663	\$ 268,950	7.3%	\$ 4,914,259	-19.7%	\$ 20,099,252	\$ 19,168,410	\$ 930,842	4.9%	\$ 24,624,285	-18.4%



Financial Presentation

For the Month Ended

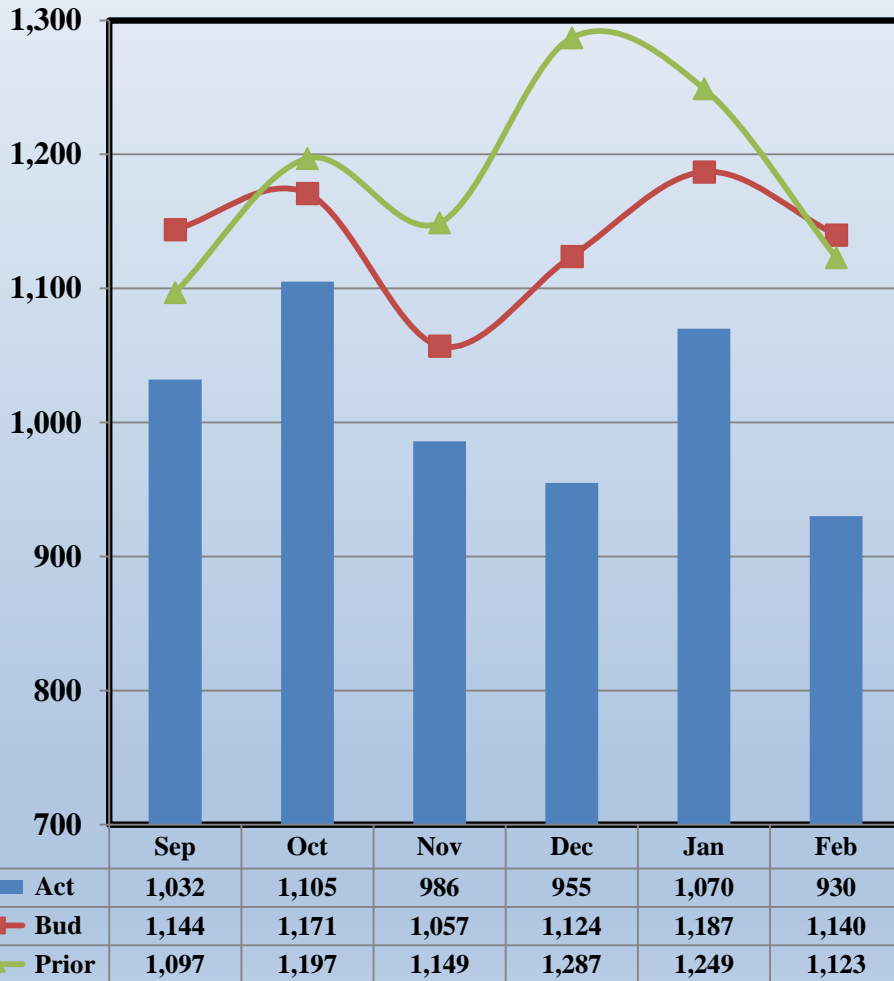
February 28, 2021

Volume



Admissions

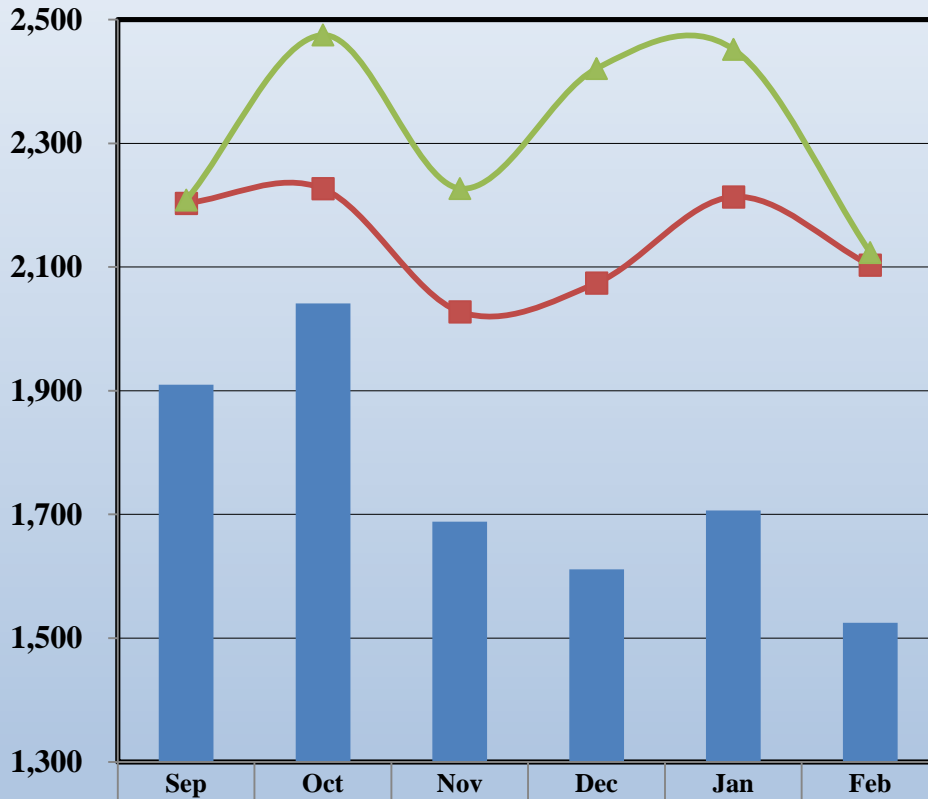
Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	930	1,140	1,123
Var %		-18.4%	-17.2%
Year-To-Date	5,046	5,679	6,005
Var %		-11.1%	-16.0%
Annualized	11,929	13,829	14,261
Var %		-13.7%	-16.4%

Adjusted Admissions

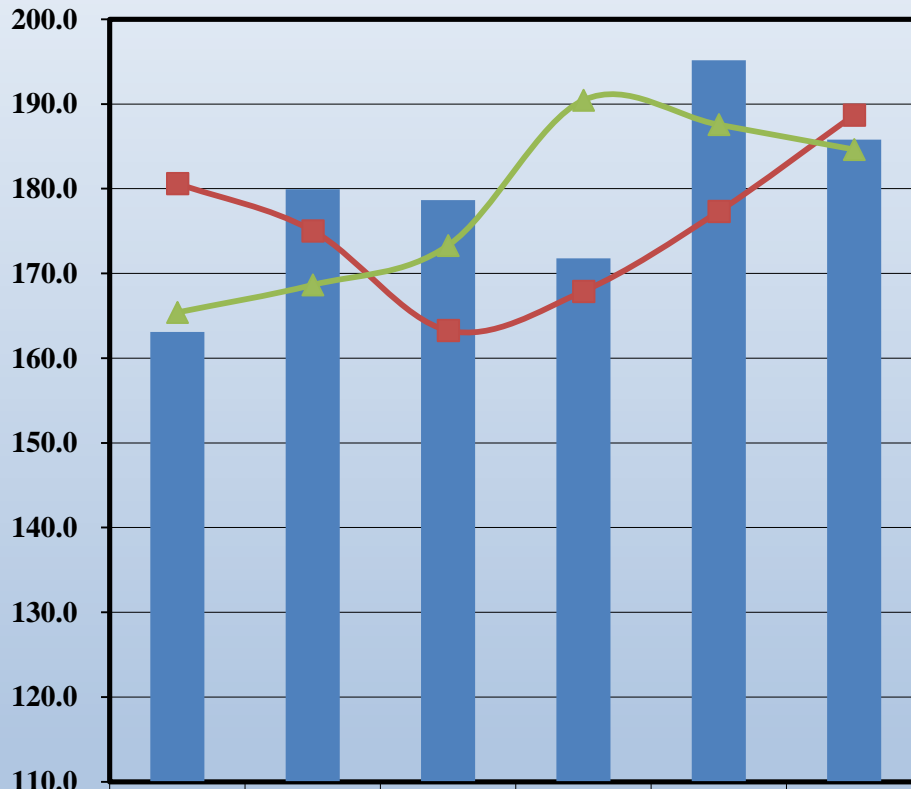
Including Acute & Rehab Unit



Act	1,910	2,041	1,689	1,611	1,707	1,525
Bud	2,203	2,227	2,028	2,074	2,214	2,103
Prior	2,208	2,475	2,227	2,421	2,452	2,124

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,525	2,103	2,124
Var %		-27.5%	-28.2%
Year-To-Date	8,572	10,646	11,694
Var %		-19.5%	-26.7%
Annualized	21,295	26,366	27,705
Var %		-19.2%	-23.1%

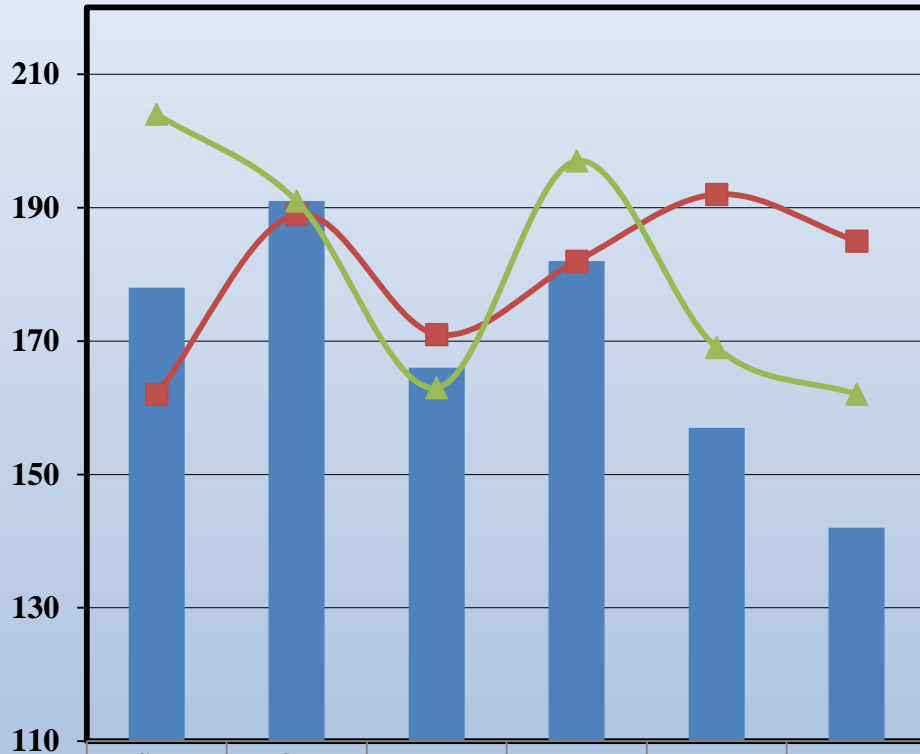
Average Daily Census



Act	163.1	179.9	178.7	171.8	195.2	185.8
Bud	180.6	175.0	163.3	167.9	177.3	188.7
Prior	165.4	168.6	173.3	190.5	187.5	184.6

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	185.8	188.7	184.6
Var %		-1.6%	0.6%
Year-To-Date	182.2	174.2	180.9
Var %		4.6%	0.7%
Annualized	165.5	178.0	179.1
Var %		-7.0%	-7.6%

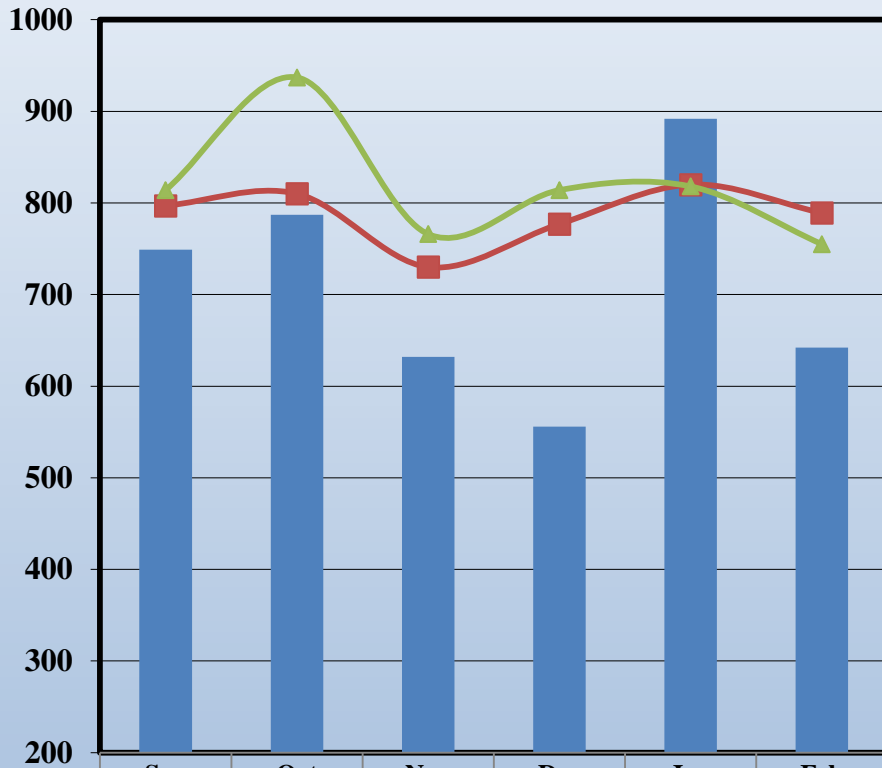
Deliveries



	Sep	Oct	Nov	Dec	Jan	Feb
Act	178	191	166	182	157	142
Bud	162	189	171	182	192	185
Prior	204	191	163	197	169	162

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	142	185	162
Var %		-23.2%	-12.3%
Year-To-Date	838	919	882
Var %		-8.8%	-5.0%
Annualized	2,090	2,089	2,135
Var %		0.0%	-2.1%

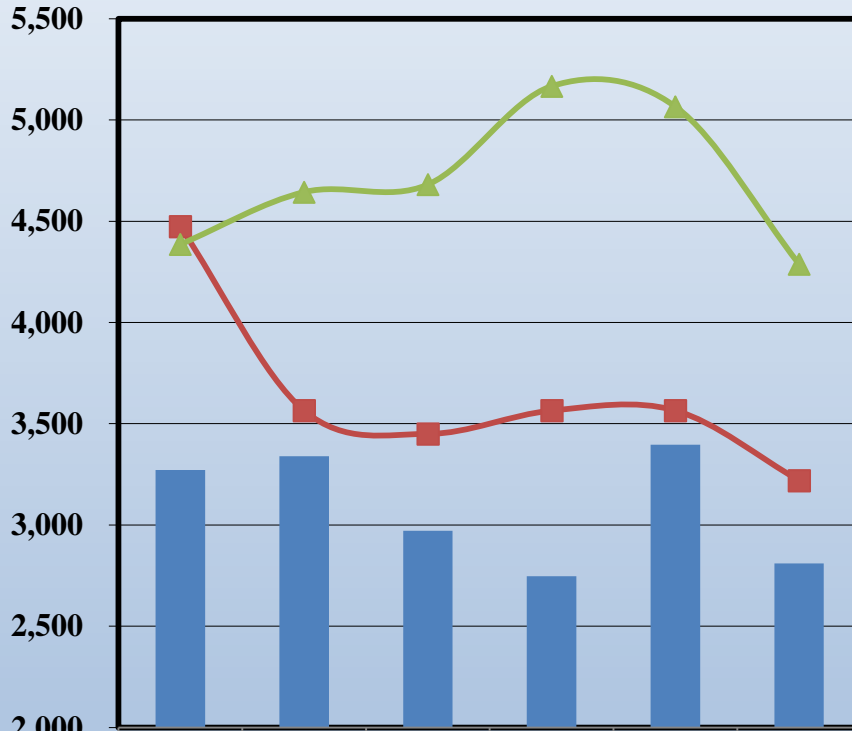
Total Surgical Cases



	Sep	Oct	Nov	Dec	Jan	Feb
Act	749	787	632	556	892	642
Bud	797	810	730	777	820	789
Prior	814	937	766	814	818	755

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	642	789	755
Var %		-18.6%	-15.0%
Year-To-Date	3,509	3,926	4,090
Var %		-10.6%	-14.2%
Annualized	7,572	9,623	10,011
Var %		-21.3%	-24.4%

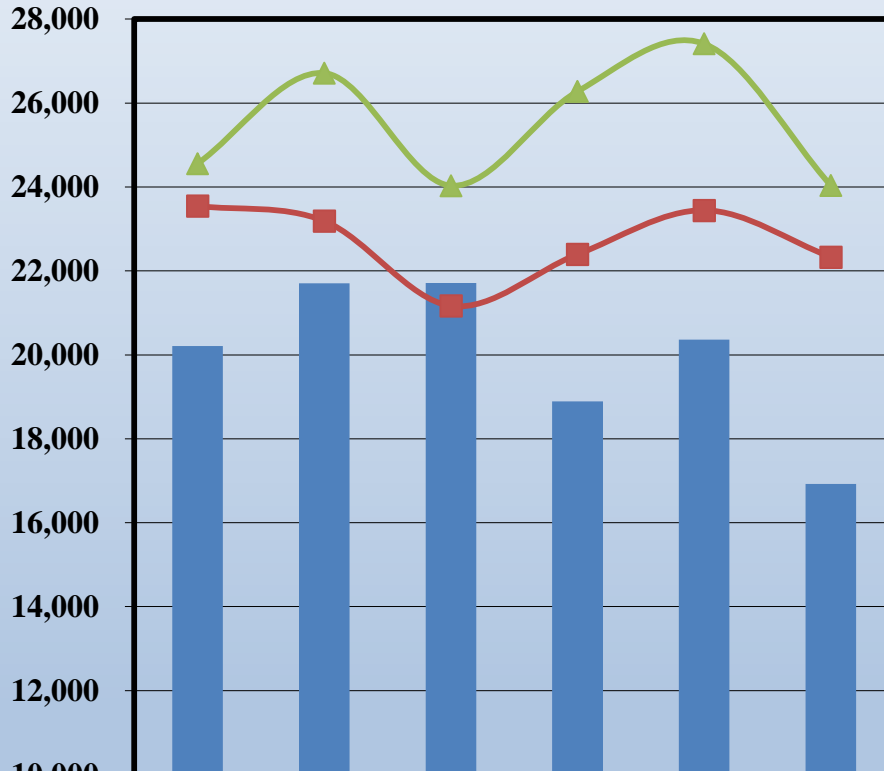
Emergency Room Visits



	Sep	Oct	Nov	Dec	Jan	Feb
Act	3,271	3,339	2,972	2,747	3,397	2,810
Bud	4,474	3,565	3,450	3,565	3,565	3,220
Prior	4,386	4,644	4,681	5,167	5,066	4,288

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,810	3,220	4,288
Var %		-12.7%	-34.5%
Year-To-Date	15,265	17,365	23,846
Var %		-12.1%	-36.0%
Annualized	36,537	49,288	55,063
Var %		-25.9%	-33.6%

Total Outpatient Occasions of Service

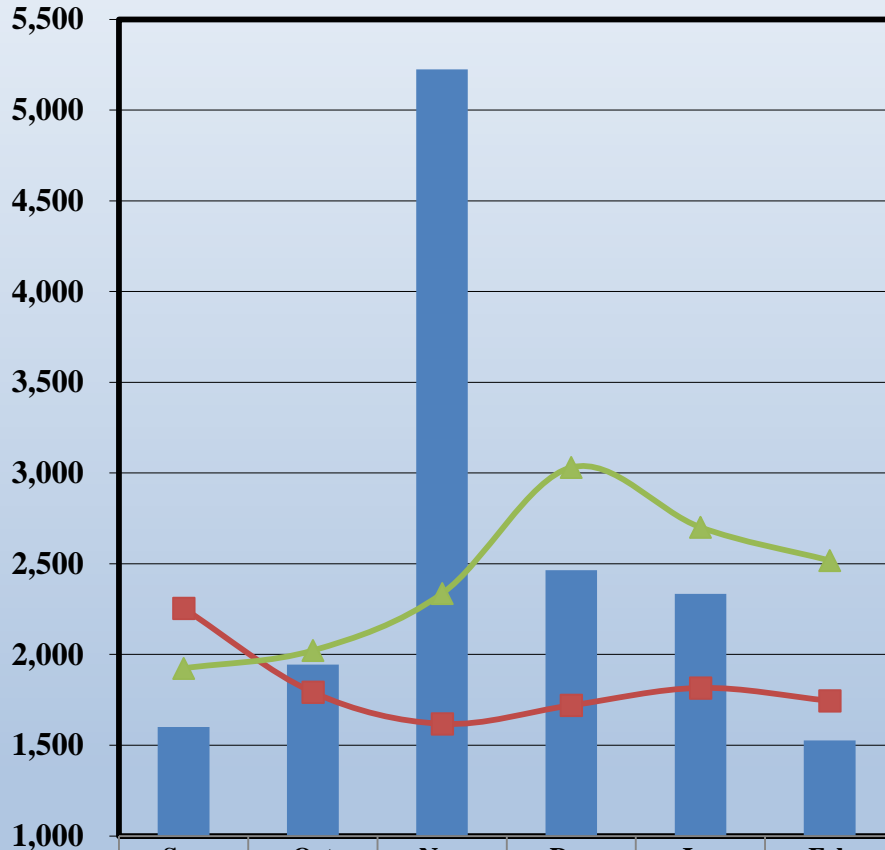


	Sep	Oct	Nov	Dec	Jan	Feb
Act	20,212	21,702	21,709	18,892	20,365	16,924
Bud	23,547	23,189	21,167	22,395	23,445	22,332
Prior	24,556	26,714	24,032	26,279	27,413	24,037

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	16,924	22,332	24,037
Var %		-24.2%	-29.6%
Year-To-Date	99,592	112,528	128,473
Var %		-11.5%	-22.5%
Annualized	233,700	280,602	299,044
Var %		-16.7%	-21.9%

Urgent Care Visits

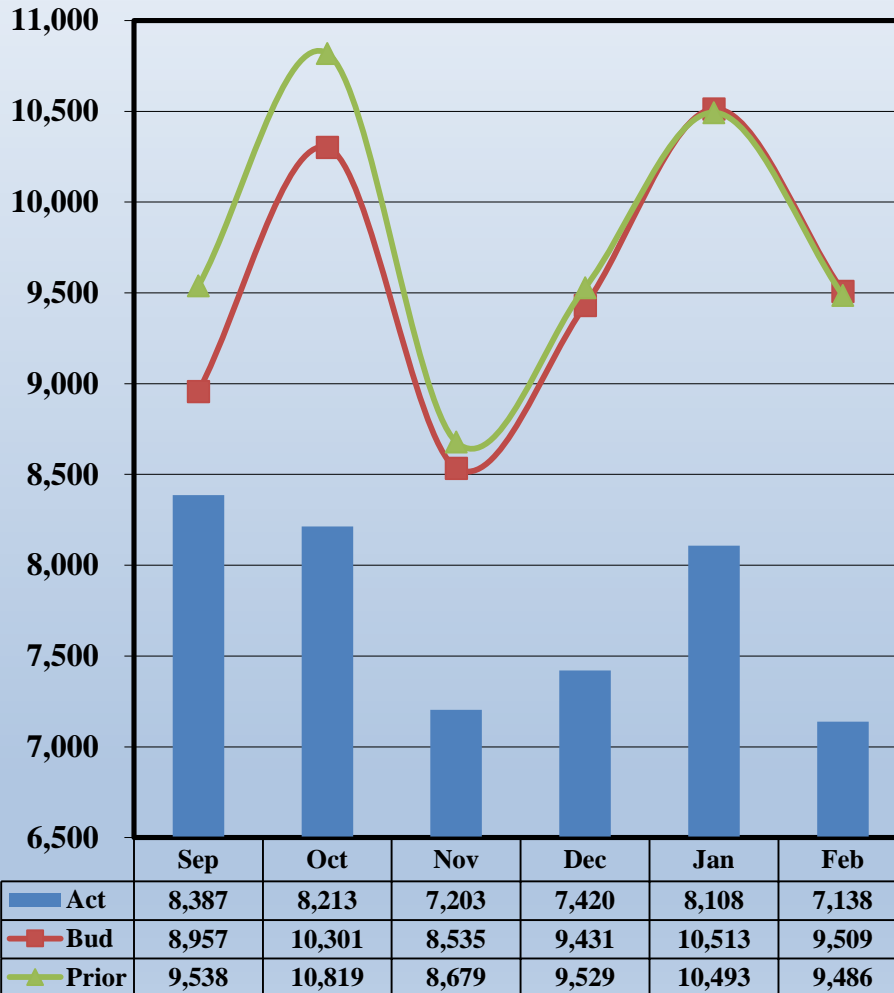
(JBS Clinic, West University & 42nd Street)



	Sep	Oct	Nov	Dec	Jan	Feb
Act	1,600	1,945	5,225	2,464	2,335	1,526
Bud	2,255	1,792	1,618	1,720	1,816	1,745
Prior	1,924	2,022	2,336	3,031	2,701	2,518

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,526	1,745	2,518
Var %		-12.6%	-39.4%
Year-To-Date	13,495	8,691	12,608
Var %		55.3%	7.0%
Annualized	26,153	24,761	25,381
Var %		5.6%	3.0%

Total ProCare Office Visits



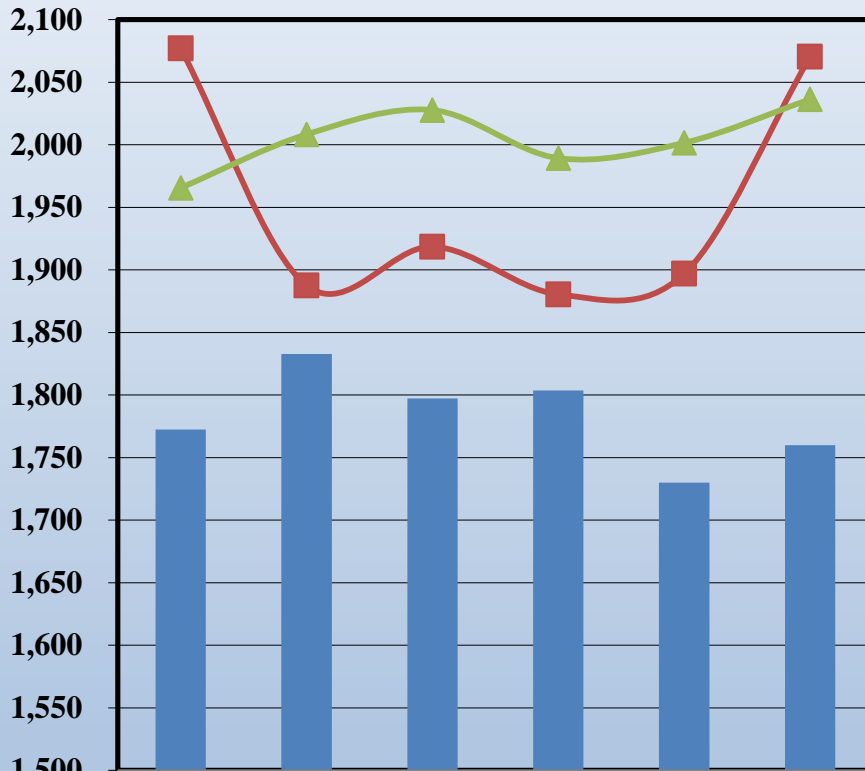
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	7,138	9,509	9,486
Var %		-24.9%	-24.8%
Year-To-Date	38,082	48,289	49,006
Var %		-21.1%	-22.3%
Annualized	94,199	115,579	118,103
Var %		-18.5%	-20.2%

Staffing



Blended FTE's

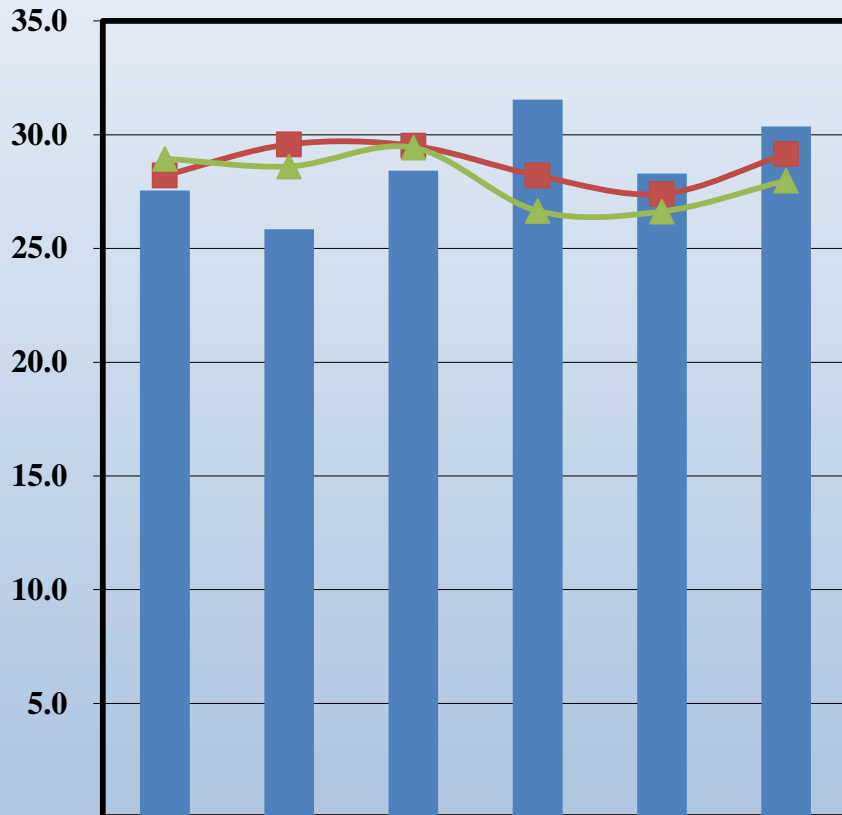
Including Contract Labor and Management Services



	Sep	Oct	Nov	Dec	Jan	Feb
Act	1,773	1,833	1,797	1,804	1,730	1,760
Bud	2,077	1,888	1,919	1,881	1,897	2,070
Prior	1,966	2,008	2,028	1,989	2,002	2,036

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,760	2,070	2,036
Var %		-15.0%	-13.6%
Year-To-Date	1,785	1,928	2,012
Var %		-7.4%	-11.3%
Annualized	1,754	2,000	1,986
Var %		-12.3%	-11.7%

Paid Hours per Adjusted Patient Day (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	30.4	29.2	28.0
Var %		4.2%	8.5%
Year-To-Date	28.9	28.8	27.9
Var %		0.3%	3.6%
Annualized	29.0	28.5	27.8
Var %		1.8%	4.3%

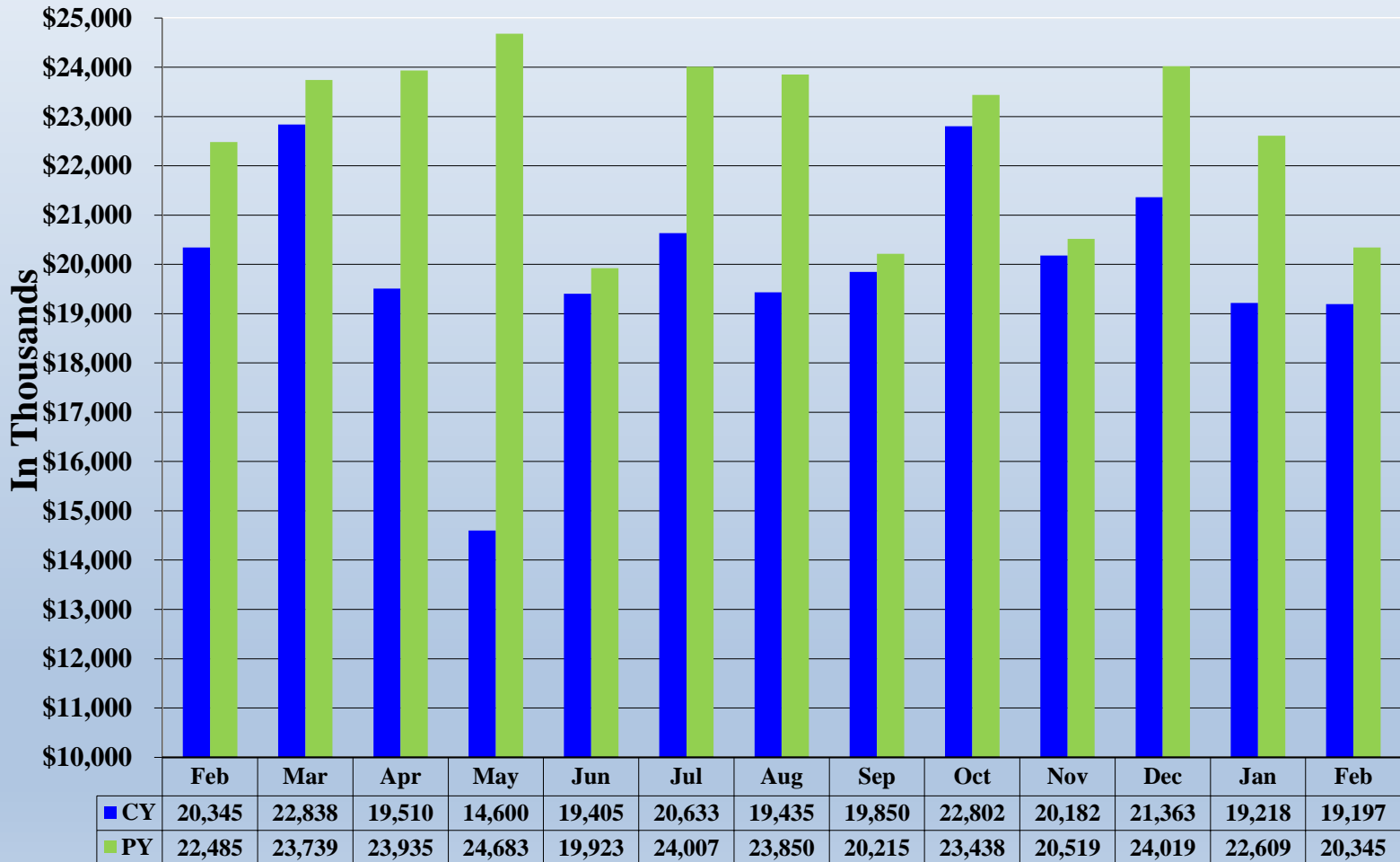
	Sep	Oct	Nov	Dec	Jan	Feb
Act	27.5	25.9	28.4	31.5	28.3	30.4
Bud	28.2	29.6	29.5	28.2	27.4	29.2
Prior	28.9	28.6	29.4	26.7	26.6	28.0

Accounts Receivable



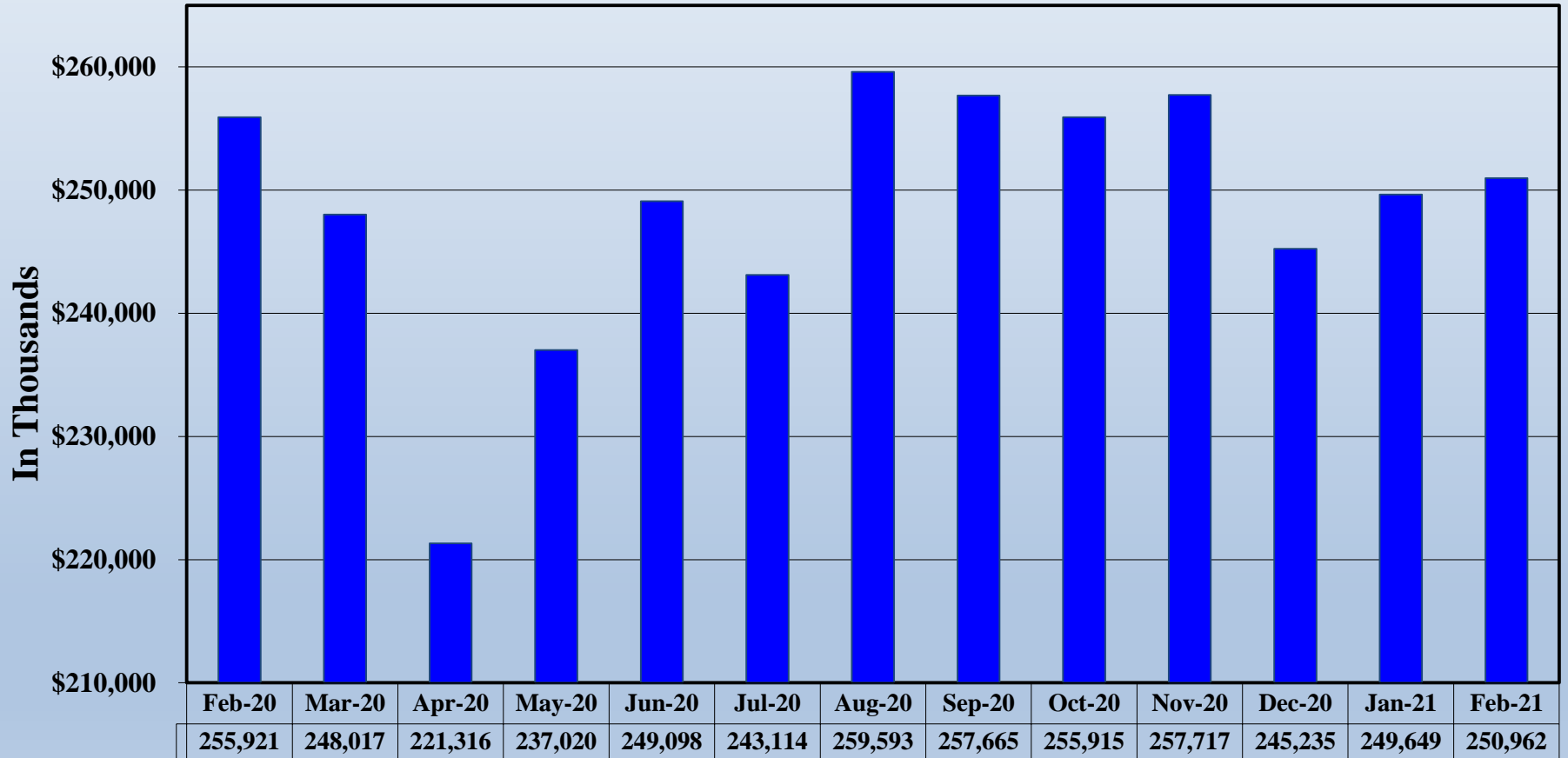
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

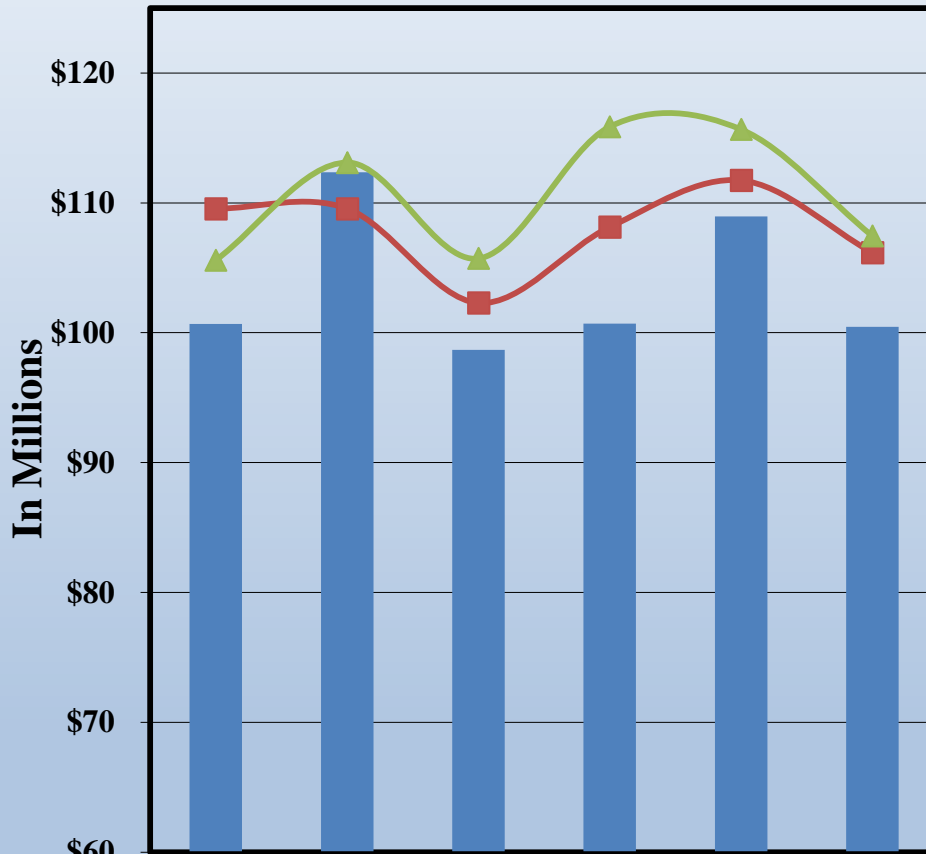


Revenues & Revenue Deductions



Total Patient Revenues

(Ector County Hospital District)

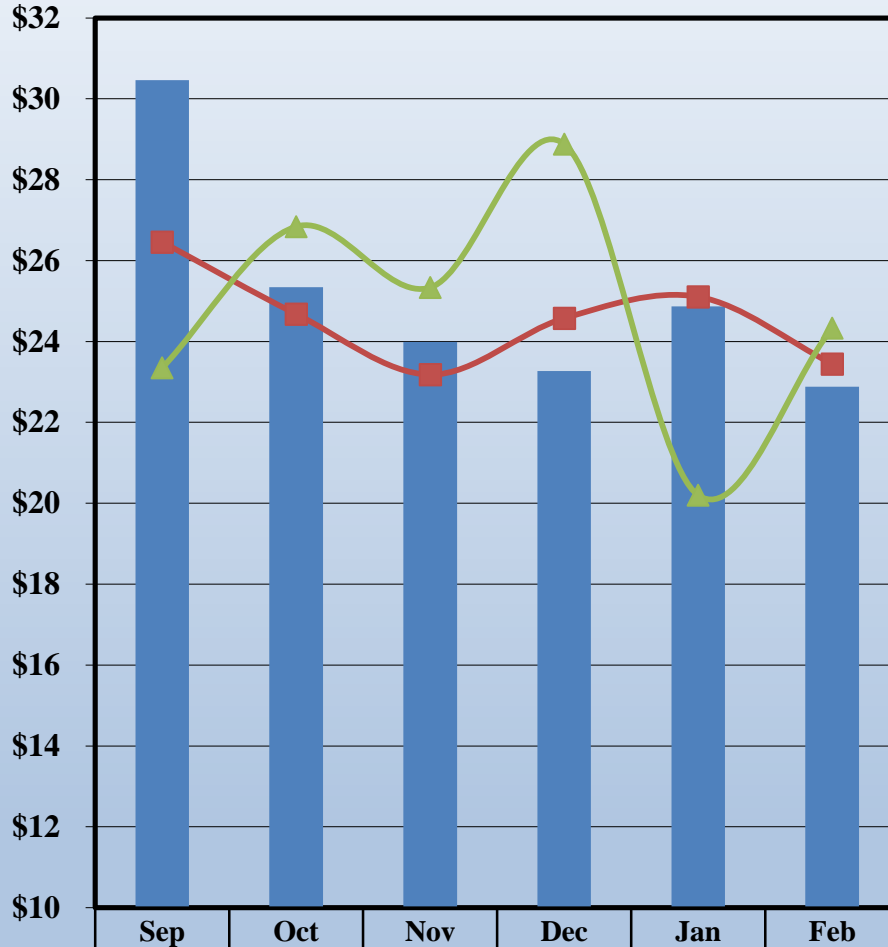


	Sep	Oct	Nov	Dec	Jan	Feb
■ Act	\$100.7	\$112.4	\$98.7	\$100.7	\$109.0	\$100.4
■ Bud	\$109.5	\$109.6	\$102.3	\$108.1	\$111.7	\$106.2
▲ Prior	\$105.6	\$113.1	\$105.7	\$115.9	\$115.7	\$107.4

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 100.4	\$ 106.2	\$ 107.4
Var %		-5.4%	-6.5%
Year-To-Date	\$ 521.1	\$ 537.9	\$ 557.8
Var %		-3.1%	-6.6%
Annualized	\$ 1,173.3	\$ 1,315.0	\$ 1,339.4
Var %		-10.8%	-12.4%

Total Net Patient Revenues

In Millions



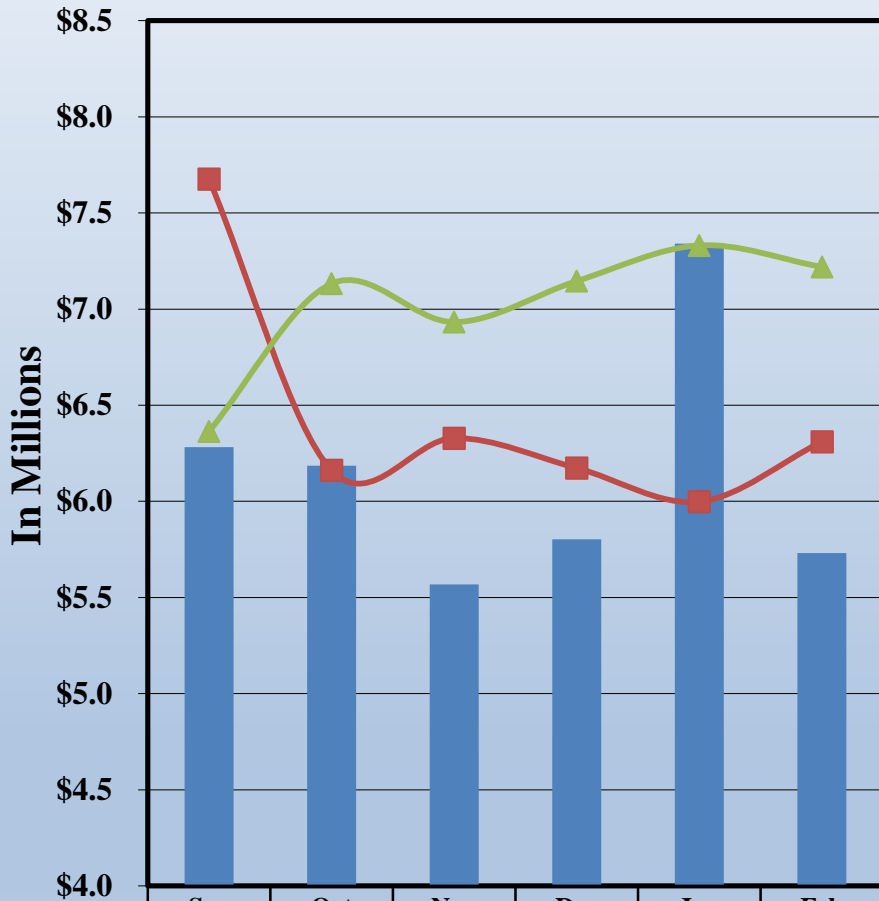
Act	\$30.5	\$25.3	\$24.0	\$23.3	\$24.9	\$22.9
Bud	\$26.5	\$24.7	\$23.2	\$24.6	\$25.1	\$23.4
Prior	\$23.3	\$26.8	\$25.3	\$28.9	\$20.2	\$24.3

	Actual	Budget	Prior Year
Month	\$ 22.9	\$ 23.4	\$ 24.3
Var %		-2.4%	-6.0%
Year-To-Date	\$ 120.3	\$ 121.0	\$ 125.6
Var %		-0.5%	-4.2%
Annualized	\$ 274.7	\$ 306.3	\$ 289.8
Var %		-10.3%	-5.2%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



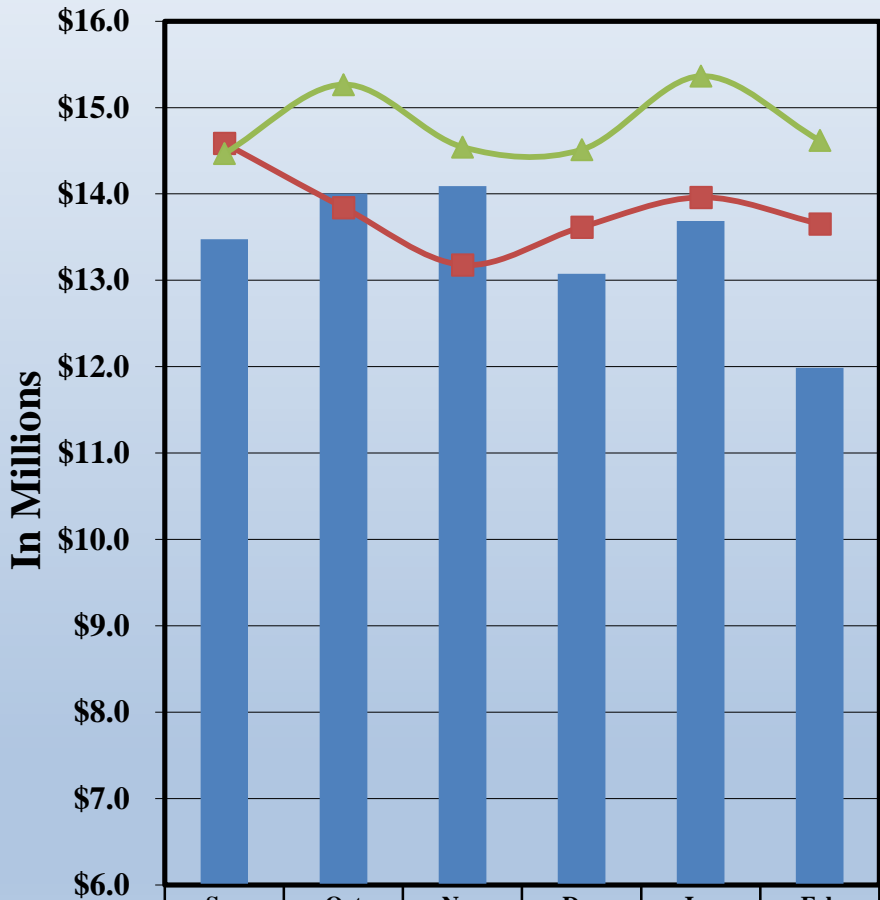
	Sep	Oct	Nov	Dec	Jan	Feb
Act	\$6.3	\$6.2	\$5.6	\$5.8	\$7.3	\$5.7
Bud	\$7.7	\$6.2	\$6.3	\$6.2	\$6.0	\$6.3
Prior	\$6.4	\$7.1	\$6.9	\$7.1	\$7.3	\$7.2

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.7	\$ 6.3	\$ 7.2
Var %		-9.2%	-20.6%
Year-To-Date	\$ 30.6	\$ 31.0	\$ 35.8
Var %		-1.1%	-14.4%
Annualized	\$ 80.4	\$ 78.5	\$ 78.0
Var %		2.4%	3.0%

Operating Expenses



Salaries, Wages & Contract Labor (Ector County Hospital District)

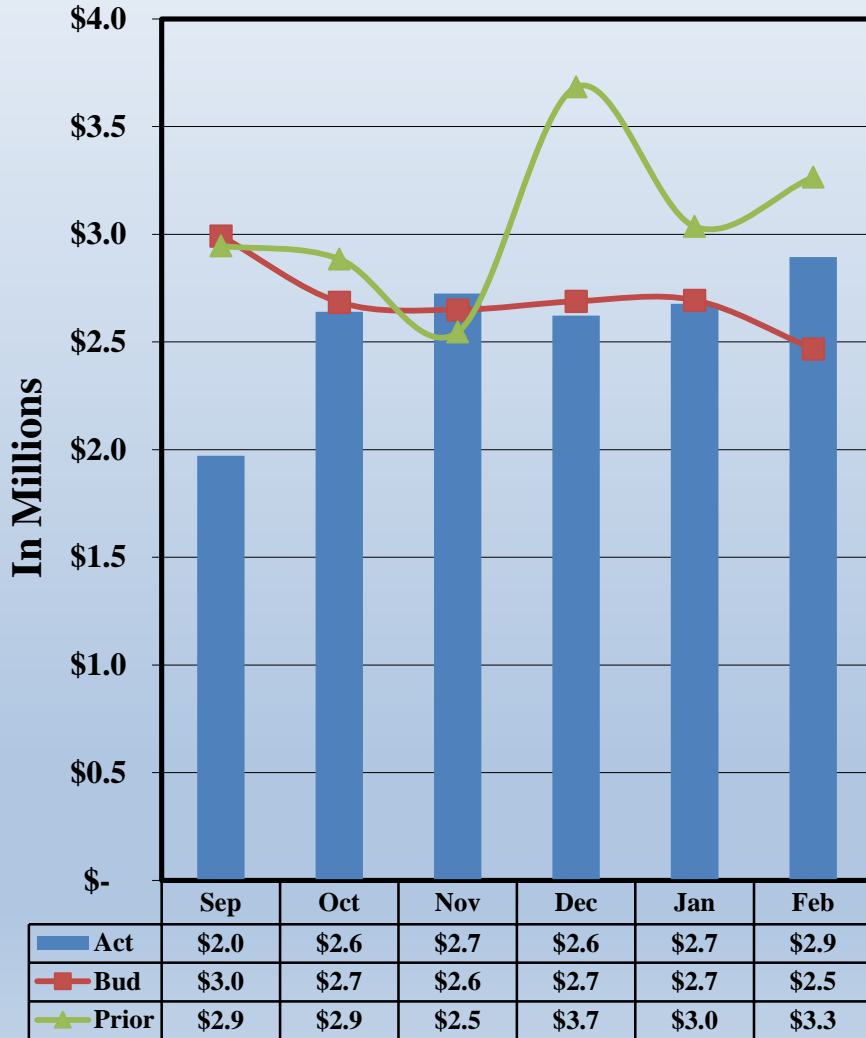


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 12.0	\$ 13.7	\$ 14.6
Var %		-12.4%	-17.8%
Year-To-Date	\$ 66.8	\$ 68.3	\$ 74.3
Var %		-2.2%	-10.1%
Annualized	\$ 156.6	\$ 170.4	\$ 176.4
Var %		-8.1%	-11.2%

	Sep	Oct	Nov	Dec	Jan	Feb
Act	\$13.5	\$14.0	\$14.1	\$13.1	\$13.7	\$12.0
Bud	\$14.6	\$13.8	\$13.2	\$13.6	\$14.0	\$13.7
Prior	\$14.5	\$15.3	\$14.5	\$14.5	\$15.4	\$14.6

Employee Benefit Expense

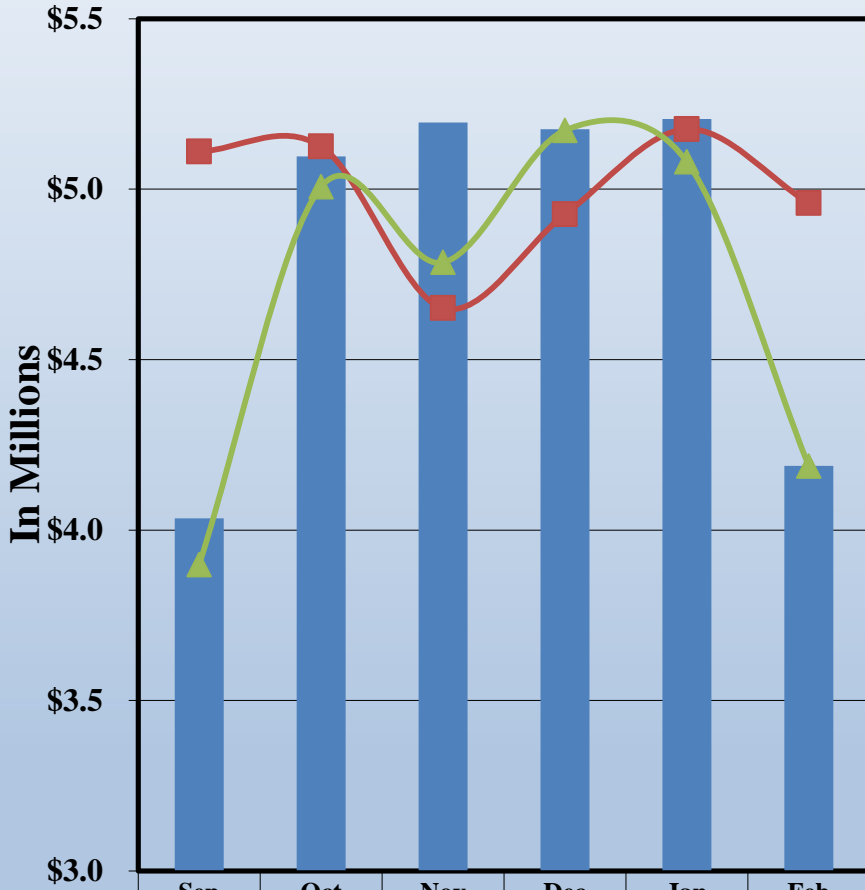
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.9	\$ 2.5	\$ 3.3
Var %		17.3%	-11.4%
Year-To-Date	\$ 13.6	\$ 13.2	\$ 15.4
Var %		2.8%	-12.1%
Annualized	\$ 28.3	\$ 34.2	\$ 35.8
Var %		-17.3%	-20.9%

Supply Expense

(Ector County Hospital District)

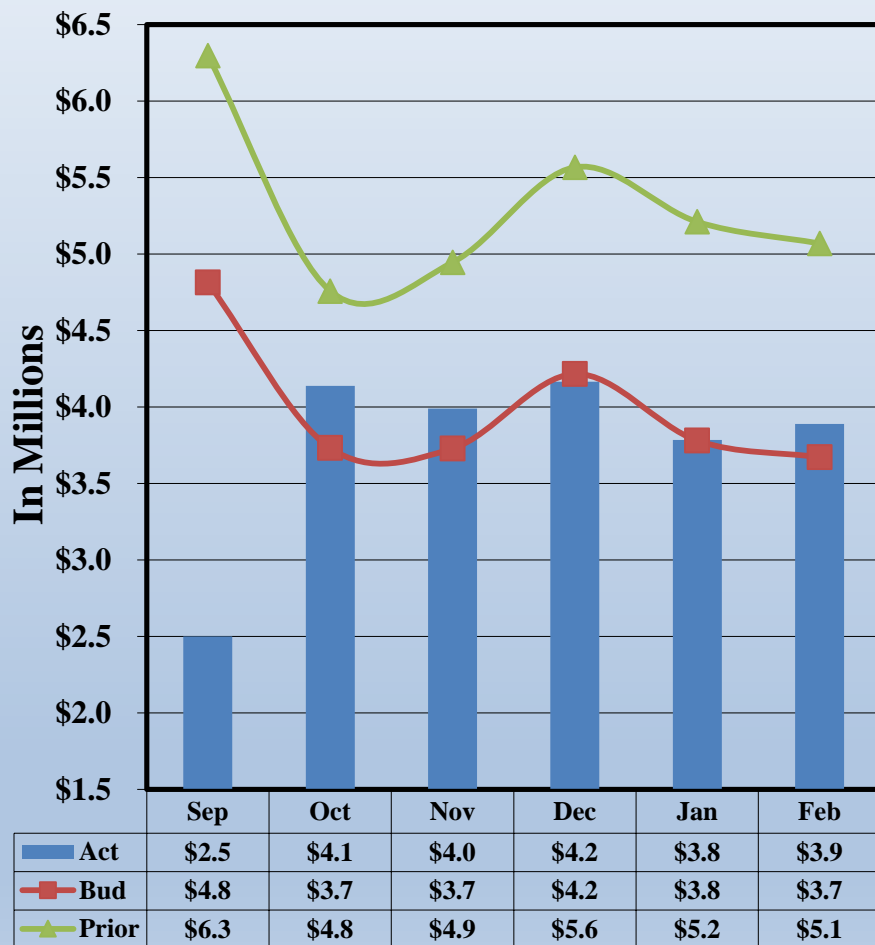


	Sep	Oct	Nov	Dec	Jan	Feb
■ Act	\$4.0	\$5.1	\$5.2	\$5.2	\$5.2	\$4.2
■ Bud	\$5.1	\$5.1	\$4.7	\$4.9	\$5.2	\$5.0
▲ Prior	\$3.9	\$5.0	\$4.8	\$5.2	\$5.1	\$4.2

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.2	\$ 5.0	\$ 4.2
Var %		-15.5%	0.0%
Year-To-Date	\$ 24.9	\$ 24.8	\$ 24.2
Var %		0.1%	2.6%
Annualized	\$ 55.1	\$ 61.1	\$ 57.9
Var %		-9.8%	-4.8%

Purchased Services

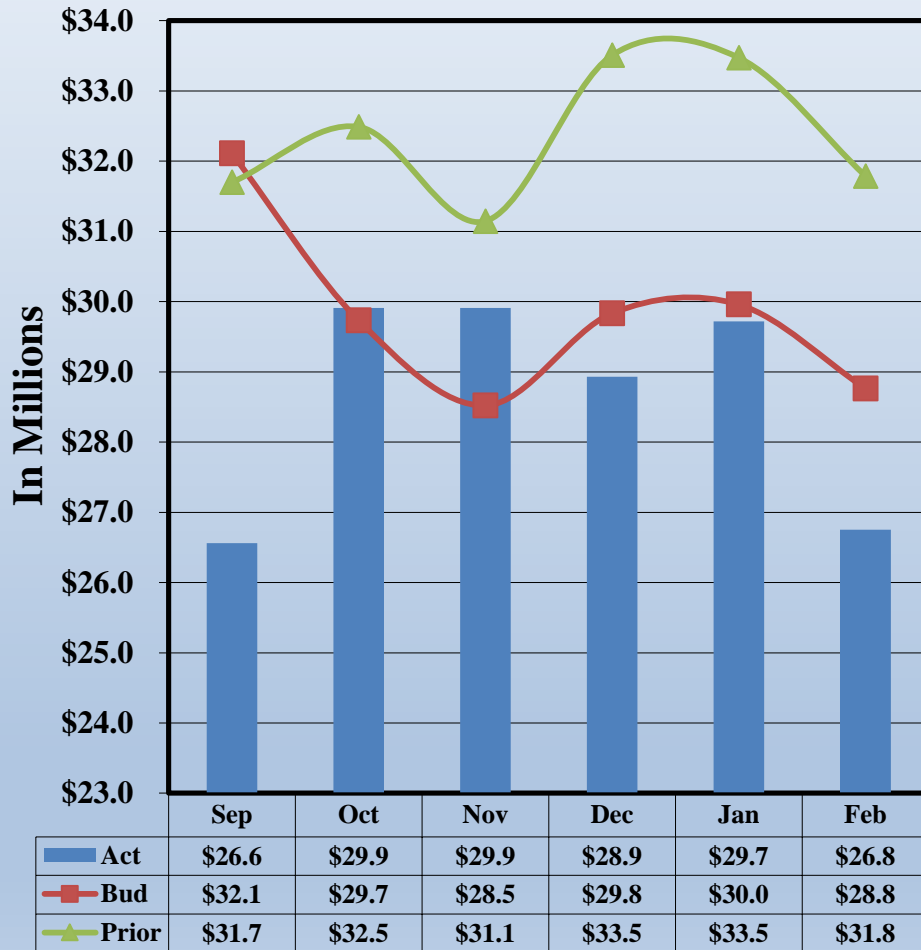
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.9	\$ 3.7	\$ 5.1
Var %		5.9%	-23.3%
Year-To-Date	\$ 20.0	\$ 19.1	\$ 25.6
Var %		4.4%	-21.9%
Annualized	\$ 50.2	\$ 53.1	\$ 61.0
Var %		-5.5%	-17.7%

Total Operating Expense

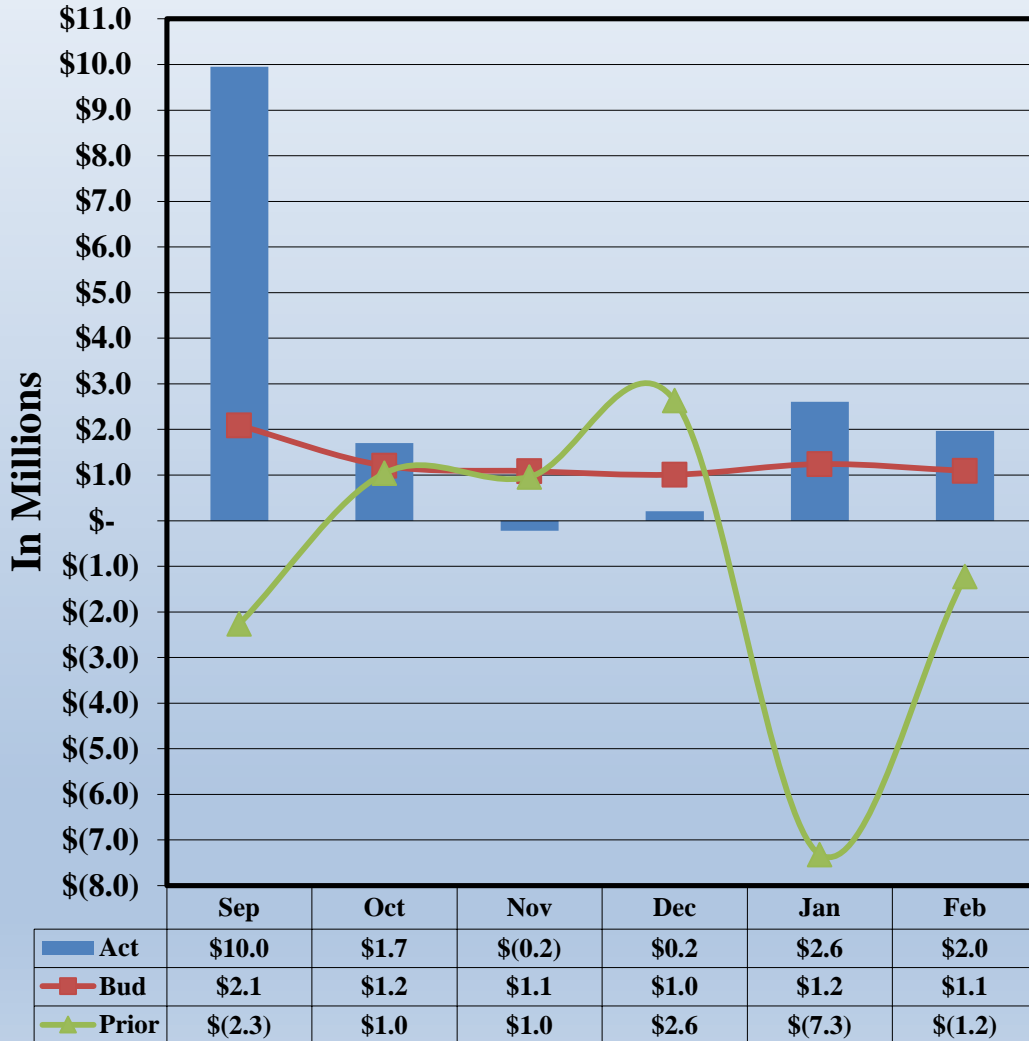
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 26.8	\$ 28.8	\$ 31.8
Var %		-7.0%	-15.8%
Year-To-Date	\$ 145.2	\$ 146.8	\$ 162.4
Var %		-1.1%	-10.6%
Annualized	\$ 338.3	\$ 372.6	\$ 385.2
Var %		-9.2%	-12.2%

Operating EBIDA

Ector County Hospital District Operations

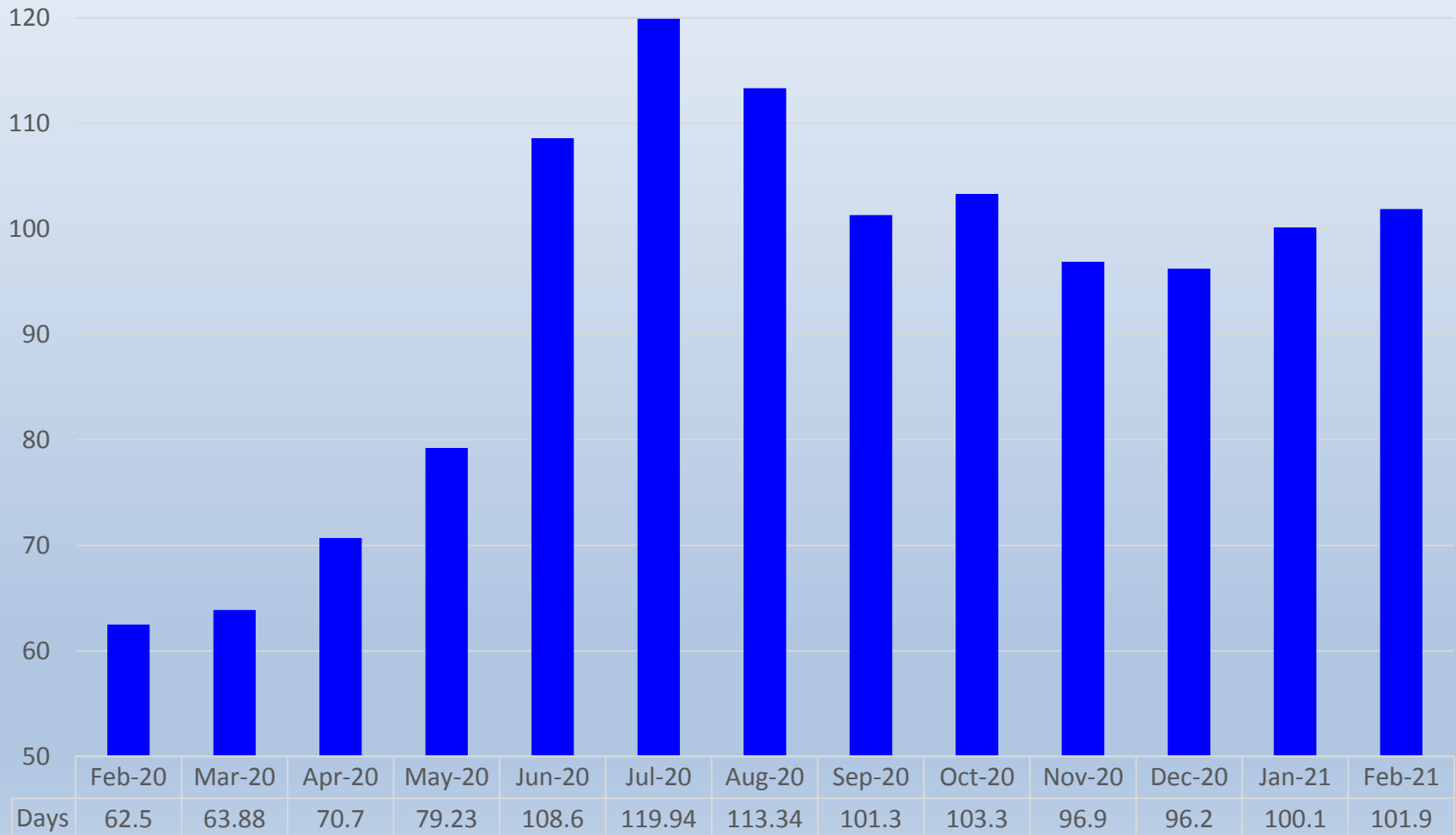


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.0	\$ 1.1	\$ (1.2)
Var %		81.8%	-266.7%
Year-To-Date	\$ 6.3	\$ 5.6	\$ (3.9)
Var %		12.5%	-261.5%
Annualized	\$ 7.2	\$ 19.1	\$ (14.7)
Var %		-62.3%	-149.0%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



MEMORANDUM

TO: ECHD Board of Directors
FROM: Linda Carpenter, Chief Information Officer
SUBJECT: Citrix Platform Hardware/License Support Renewal
DATE: March 20, 2021

Cost:

Citrix License/Hardware Support (1-Yr Renewal Support)	\$116,505.38
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Budget Reference:

FY2021 Operational Funds	\$116,505.38
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Background:

The Citrix platform allows Medical Center Health System's (MCHS) users secure virtual computing throughout the organization. Citrix provides users with a unified digital workspace experience with the choice to use any device and any network to access any of their enterprise apps, desktops, and data. Citrix also enables IT to manage virtualized applications, desktops and data by providing various access controls for a secure digital perimeter around the user when accessing enterprise content, therefore providing the necessary level of enterprise security.

Citrix Workspace License and Hardware support offers the necessary continued support and updates for another year term.

Funding:

Citrix License and Hardware 1-Yr Support in the amount of \$116,505.38 from Superior Turnkey Solution will come from FY2021 budgeted operational funds.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Russell Tippin, Chief Executive Officer
Through Matt Collins, Chief Operating Officer

SUBJECT: MedSharps Regulated Medical Waste Contract Amendment - EVS

DATE: April 6, 2021

Cost:

Service Agreement Renewal through 3/2026 **\$618,855.00**
(Operational Budget)

Contract Total **\$618,855.00**

Background:

This contract renewal provides for on-going medical waste removal of bio-hazard, pharmaceutical, chemo and pathological services.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Russell Tippin, Chief Executive Officer
Through Matt Collins, Chief Operating Officer

SUBJECT: Texas Healthcare Linen Renewal

DATE: April 6, 2021

Cost:

Linen Service Agreement Renewal through January 1, 2022 (Operational Budget)	\$1,080,000.00
Linen Rental Agreement Renewal through January 1, 2022 (Operational Budget)	\$ 45,000.00
Contract Total	\$1,125,000.00

Background:

This contract renewal provides for on-going linen rental and linen services.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense



To: ECHD Board of Directors
 Through: Russell Tippin, CEO
 Through: Matt Collins, VP
 From: Carol Evans, Divisional Director - Imaging Services
 Date: March 11, 2021
 RE: Acquisition of Portable X-Ray Unit

CER	N/A
Shimadzu MobileDart Evolution MX8k (x2)	\$254,900

REQUEST

The Department of Radiology is requesting approval to purchase two Shimadzu Mobile Dart Evolution MX8k portable x-rays unit at a total cost of \$254,900.

OBJECTIVE

Our current fleet of portables consists of five units, one of which has been deemed unrepairable. We have received notification by the manufacturer that two of the four remaining units are at end-of-life. We are requesting to replace the unit that is unrepairable and add an additional portable.

This acquisition will give us a total of 6 portables; three to be used in the Emergency Department, one dedicated to CCU, one utilized between ICU and OR, and one for the rest of the hospital. Currently, with only four functioning portables there are many instances throughout the day when we do not have enough to meet demand and patient care is delayed.

IT REQUIREMENTS

Digital images will be sent to DR PACS and then to MCH Portal.

VENDOR CONSIDERATION

Vendor	Cost
Shimadzu (2 Units)	\$254,900.00
GE (2 Units)	\$294,155.02

Shimadzu is the vendor of choice. It is priced \$39,255.02 less than the next closest competitor. The Shimadzu software is familiar to all of the end users as we currently have several of these units throughout the health system. Shimadzu has proven to be a

solid platform in the past and is the only unit that has the ability to merge patient information after images are captured. This is very convenient in a trauma situation where all patient information is not available at the time of the procedure. This unit is integrated with the latest version of the same digital detector chosen for most of the radiology units throughout the health care system. The Shimadzu portable unit has the smallest footprint allowing ease of transport through the hospital.

FINANCIAL CONSIDERATION

The quote was reviewed by EMTS-TractManager and no additional savings were identified.

FTE IMPACT

No additional FTEs are needed.

WARRANTY & SERVICE COVERAGE

Shimadzu warrants the system will be free from defects in material and manufacturing workmanship for a period of twelve months upon availability for first patient use. In addition, Konica warrants the new HD panel will be free of defects in material and manufacturing for 2 years. During this 2-year period Konica will provide a drop rider with panel replacement for a fixed copay of \$5,000.00 per event.

DISPOSITION OF EXISTING EQUIPMENT

The unit that was unrepairable has been sold to a third party vendor to be used as parts.

COMMITTEE APPROVALS

Radiology Section Meeting	Approved	2/4/21
FCC	Pending	
MEC	Pending	
Joint Conference	Pending	
ECHD Board	Pending	



To: ECHD Board of Directors
Through: Russell Tippin, President & CEO
Through: Matt Collins, COO
Date: 3/22/21
RE: Siemens Evo Gamma Camera

System Cost:	\$330,000
Renovation Cost:	13,600
<u>Contingency</u>	<u>10,000</u>
Total project Cost:	\$353,600

REQUEST

The Department of Radiology-Nuclear Medicine requests approval to purchase a Nuclear Medicine Gamma Camera for the cost of \$330,000 plus renovation cost of \$13,600 and a contingency of \$10,000 for a total project cost of \$353,600.

OBJECTIVE

This acquisition will replace a 15 year old Skylight gamma camera that has suffered catastrophic failure. Philips, the equipment manufacturer, issued a notice stating the Skylight was “end-of-support” as of December 2020. Trimedx worked with Philips over recent months to try to correct problems with existing parts, but that was not successful. Trimedx then issued a notice to Radiology stating they had depleted all sources for repair parts for this unit and recommended replacement. The unit is not currently functional and is not anticipated to be functional again.

VENDOR CONSIDERATION

It is recommended the Philips Skylight be replaced with a Siemens Evo gamma camera. An Evo was placed at ProCare Heart Institute last summer and has been a very reliable unit with excellent image quality. Technologists are familiar with the operation of the system and training time will be minimal.

FINANCIAL CONSIDERATION

EMTS-TractManager reviewed the quotation and no additional savings were identified.

FTE IMPACT

No additional FTEs are needed.

IT REQUIREMENTS

Equipment will require network access to receive worklist from Cerner and send images to PACS.

WARRANTY & SERVICE COVERAGE

Siemens warrants product to be free from defects for a period of 12 months beginning with first patient use.

DISPOSITION OF EXISTING EQUIPMENT

Unit has no value for trade-in and will be removed by vendor.

COMMITTEE APPROVALS

Radiology Section Meeting	Approved	2/4/21
FCC	Pending	
MEC	Pending	
Joint Conference	Pending	
ECHD Board	Pending	



FY 2021 CAPITAL CONSIDERATION

Date:

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Matt Collins, COO

From: Brad Timmons, Chief of Police, Director Safety and Emergency Management

Re: Purchase to Replace Badge Access Security System.
Software House C-Cure9000 ePACS Upgrade

Total Cost... \$493,549.15

OBJECTIVE

Requesting replacement of equipment that is currently at end of life. The current badge access system (DSX) is 25+ years old and parts to repair or maintain the system is no longer available. In the past 12 months we have had a substantial amount of failures with the system as well as communication losses causing our facility to be un-secured and vulnerable. Such high security areas include, pharmacy, CWI and the facility perimeter doors. These specific areas must always be secured with a reliable system to ensure our assets are protected and our patients and employees are secure. Since our ID badges are connected to the access system, we consistently have issues granting access to new employees which slows down on-boarding.

HISTORY

In 2020 we spent \$29, 070.00 in repairs on the access system and the cost to keep the system operational is increasing in 2021. Our vendor has been helping us to try and repair parts and panels on their own, to keep the system up and operating. Its only a short time away that the vendor will no longer be able to keep the system operational. In March, 2021 alone, officers patrolling clinics and main campus buildings found doors to the WSMP and Cone Building unsecured during nighttime hours. These failures are from the system losing communication and no way for the system to alerts us due to the age of the system and old technology. This scenario is very common.

PURCHASE CONSIDERATIONS

Our local vendor, Firetrol submitted the attached quote. Firetrol is the MCHS vendor for the fire system service as well as burglar alarm service. Firetrol has been very responsive to issues and they go out of their way to ensure MCHS is satisfied. I selected Firetrol because they are a local company and can respond within minutes to resolve any problems that arise.

Firetrol reduced their initial quote by 18%.

I included MCHS IT (Cerner) in this project. The current servers and storage for the access control system is also outdated and cannot support the new Software House system. The Cerner quote is attached and included in the total cost.

WARRANTY AND SERVICE CONTRACT

This purchase will include a 1-year parts and labor for all new equipment.

DISPOSITION OF EXISTING EQUIPMENT

Firetrol and Cerner will dispose of any parts or equipment.

COMMITTEE APPROVAL



To: ECHD Board of Directors
Through: Russell Tippin, CEO
Through: Matt Collins, COO
From: Carol Evans, Divisional Director - Radiology
Date: 3/19/21
RE: GE Healthcare OEC

Cost: \$247,601.25

REQUEST

The Department of Radiology-Diagnostic Imaging requests approval to purchase a GE OEC Mobile C-arm w/flat panel detector for a cost of \$247,601.25.

OBJECTIVE

This acquisition will replace a 19 year old mobile C-arm currently utilized in the surgical area at Medical Center Hospital. This system needs to be replaced for the following reasons:

- utilizes Windows XP operating platform which reached end of security support in 2018 and creates a cybersecurity risk
- technology of imaging system on current unit is an image intensifier which has been replaced on new units with flat panel digital technology
- medical physicist’s annual equipment evaluations show a steady decline in image quality worsening over the last 5 years
- previous acquisition of a flat panel c-arm has created a high demand by surgeons for this type of c-arm because of improved image quality
- having two flat panel systems would allow one to be in main OR and one in WSMP OR better meeting surgeon and patient needs.

VENDOR CONSIDERATION

OEC is the vendor of choice due to long-standing use of OEC c-arms and reliability of these units.

FINANCIAL CONSIDERATION

Pricing was evaluated by EMTS and no further savings were identified.

IT REQUIREMENTS

Digital images will be sent to DR PACS and then to MCH Portal via MCH network.

FTE IMPACT

No additional FTEs are needed.

WARRANTY & SERVICE COVERAGE

GE Healthcare provides a one-year warranty on parts and labor and also offers an OEC 100% Uptime Guarantee as follows: “ During the warranty, if the Product fails to perform for a period in excess of 24 hours (excluding inoperability due to user misuse, operator error, acts of God, planned maintenance, or other non-manufacturer defects), then OEC will extend the warranty by 1 month for each full day of downtime during the weekday period. The Product is deemed to have failed if it is out of service and unavailable for imaging patients or diagnosing images on the display console.”

DISPOSITION OF EXISTING EQUIPMENT

Current unit will be a trade-in (value \$15,000) on the new unit.

COMMITTEE APPROVALS

Radiology Section Meeting	Approved	2/4/21
FCC	Pending	
MEC	Pending	
Joint Conference	Pending	
ECHD Board	Pending	



FY 2021 CAPITAL EQUIPMENT REQUEST

Date: April 6, 2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO

From: Sherice Matthews, BSN, RN Associate Chief Nursing Officer
Denise Rodriguez, BSN, RN, CMC Director

Re: CMC/Telemetry Upgrade

Total Cost... (Unbudgeted) \$590,368.86

OBJECTIVE

To improve processes and equipment necessary to correct DNV Telemetry Non-Conformity

HISTORY

As above. This is additional equipment and not a replacement.

PURCHASE CONSIDERATIONS

No other purchase considerations as Nihon Kohden is our current contracted provider for telemetry services/equipment.

FTE IMPACT

Will require addition of a total of 4 FTE

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

5 year warranty

DISPOSITION OF EXISTING EQUIPMENT

Maintain in service

LIFE EXPECTANCY OF EQUIPMENT

10 years

MD BUYLINE INFORMATION

Meets MD Buyline recommended pricing

COMMITTEE APPROVAL

ECHD Board

Pending



FY 2021 CAPITAL EQUIPMENT REQUEST

Date: March 24, 2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, MSN, RN, Vice-President / CNO

From: Kim Leftwich, DNP, RN Associate Chief Nursing Officer
Lindsey Duncan, MSN, RN Director of Care Management & 3W

Re: Telemetry Monitoring

Total Cost... (Unbudgeted) \$188, 361.60

OBJECTIVE

3 West will be opening as an observation unit in early May 2021. Chest pain is one of the top diagnoses that are admitted into observation status at Medical Center Hospital. Currently, 3W is not equipped with telemetry monitoring capability. Purchasing a bedside monitoring system will allow us to cohort our chest pain observation patients, as well as, other observation patients needing telemetry monitoring, into one location for more efficient care. The ability to monitor these patients on 3W will ensure safe care for both the patients and the care team.

HISTORY

As above. This is additional equipment and not a replacement.

PURCHASE CONSIDERATIONS

No other purchase considerations as Nihon Kohden is our current contracted provider for telemetry services/equipment.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Installation will be through our IT and Engineering Teams.

WARRANTY AND SERVICE CONTRACT

2-year parts and labor warranty

Monitors are covered by a 5-year parts and labor warranty

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF EQUIPMENT

10 years

MD BUYLINE INFORMATION

Meets MD Buyline recommended pricing

COMMITTEE APPROVAL

FCC

MEC

Joint Conference

ECHD Board



DATE: April 6, 2021
TO: Board of Directors
Ector County Hospital District
FROM: Steve Ewing
Senior Vice President / Chief Financial Officer
Subject: Endowment Fund Distribution

As required by the Trust Agreements for the endowed chairs at Texas Tech University Health Sciences Center-Permian Basin; Odessa College School of Nursing; and the University of Texas –Permian Basin, the Ector County Hospital District must approve the distribution of earnings to the respective institutions.

Following is a summary of the distribution of funds, net of the 10% reinvestment:

- Texas Tech University Health Sciences Center-Permian Basin
For the benefit of the Internal Medicine; Family Practice,
Obstetrics; and School of Nursing. \$35,286.65
- Odessa Junior College
For the benefit of the School of Nursing \$11,763.77
- University of Texas –Permian Basin
For the benefit of the School of Nursing \$ 8,755.77

Once the Board approves the distributions, we will instruct Prosperity Bank Trust department to issue checks to the appropriate institutions.

April Regional Services Board Report

Regional Updates:

- Meet and Greet held 3/25 introducing Dr Poudel to community and regional providers
- Ector County Primary Care Clinic site visits done with MCH Procure Orthopedic, Dr Freyder and Dr Babbel 3/26
- THA conference 3/8-3/12
- TORCH conference 3/29-3/31

Site Visits:

Ward- met with Dr. Thaug and clinic manager. She stated she has sent several pediatric patients to our JBS clinic now that she knows they have pediatric subspecialties. I have reminded them we not only have a great partnership with CMC in the outpatient setting but also on the inpatient side. They were pleased to hear this. Spoke with Leticia CEO, she stated they have had no issues with transfers. We discussed setting up some time for her team to meet with our Orthopedic Group. They would really like to discuss their swing bed capabilities to our providers.

Kermit- met with their new provider at clinic, she requested to possibly follow one of our hospitalist for a few days. I will reach out to our team to coordinate this. Dr. Ou will be replacing Dr. Compton as the medical director. I will plan to meet with Dr. Ou at the next site visit. Spoke with clinic nurse she stated they have not had any issues getting into our clinic, minus the Medicaid patients. She stated they are having to send some Medicaid patients to Lubbock for the time being. Spoke with Will CNO and Carrie ACNO they stated they have had no issues with transfers, Will stated they will be getting a total of 4 new providers. I will set up some time to come back to Med Staff. We discussed possibly bringing some of our providers as well. The next Medical Staff is April 14th

Alpine- Met with Lorie, referral specialist in the Alpine hospital clinic. She stated they usually do not have issues getting their patients in other than Medicaid patients. I did let her know our ENT clinic provider Dr Levinger is now accepting Medicaid, she stated this is great. I assisted her with several patient referrals to multiple different providers here in Ector County. She was very thankful.

Met with Carol, she is the referral clerk for the FQHC clinic in Alpine and Marfa. I have let her know I met with the Marfa staff to as well today. She stated she is glad to have the updated list of providers. She stated she sends most of her patients to our clinics and is glad to hear we are growing our list of providers. Carol stated she will get with the doctors about possibly setting up a date for possible site visits, she knows this is something they would be interested in.

Marfa FQHC- Provided updated list of MCH providers, left business card for nurse to call to set up some time to visit soon. Provider was seeing patients.

Crane- Spoke with nurse, she stated they have no issues getting patients in. She stated provider is seeing patients at this time. I updated her about our ENT clinic accepting Medicaid patients and left with Dr Freyder's information. Will reach back out to clinic referral specialist and provider.

Iraan- Spoke with clinic nurse, updated her on new providers. She stated they have not had any issues getting into our clinic. She stated Dr Garcia sent Dr Babel a patient last month. Met with Dr Garcia, also updated him on new providers and the ability to order Liver Multiscan. He stated this was great and

actually has some patients he would like to order this on. Spoke with Connie CNO, she stated they have only had one issue with a transfer here recently. She stated she would get me some more details and follow up. I have let her know to please call me with any questions or concerns with transfers. She stated they are still having some vaccine clinics, but feels it is slowing down and they are struggling to get more people to come. Connie discussed the need for their swing bed volume to increase she stated even if initially the patients go to encompass after their 21 days there they can admit the patients as a Swing. I provided Connie with Encompass contact information, I have also provided her with our CM director information.

McCamey- Met with new CNO Kristen Upchurch, I introduced myself and role. She stated she is glad to know they have our support and looks forward to partnering on things in the future. She and clinic staff and MDs all stated they are very pleased with Dr Farber. The patients are also pleased with his services. Also spoke with the NP Rosalee the in clinic, she appreciates our partnership as well she has stated this has really helping in getting patients admitted to MCH and Dr Farber has been great to consult with. She provided an example of a patient with STEMI who was transferred to MCH very easily.

Telehealth Updates:

MCH Procure- 288 visits (5%)

MCH Telecare- 13 visits

Oberon Solar IA, LLC
300 Spectrum Center Drive, Suite 1020
Irvine, CA 92618

February 2, 2021

VIA FEDERAL EXPRESS

Ector County Hospital District
Attn: Board of Directors
c/o Michaela Johnson
500 W. 4th Street
Odessa, TX 79761

To Whom It May Concern:

RE: Clarification

Reference is made to the Commercial Operations Certificate (**attached hereto**) issued in compliance with Section 2.10 of the Reinvestment Zone Tax Abatement Agreement executed on September 4, 2018, by and between the "District" and the "Company" as such terms are defined in the "Agreement".

There was a scrivener's error issuing the certificate on behalf of the entity Oberon Solar, LLC as the "Company" instead of Oberon Solar IA, LLC as should have been.

We want to clarify that the entity who has the rights and obligations of the "Contract" is Oberon Solar IA, LLC, and it is known as the "Company". Therefore, it is Oberon Solar IA, LLC who, in compliance with said "Agreement", signs and issues said Commercial Operations Certificate.

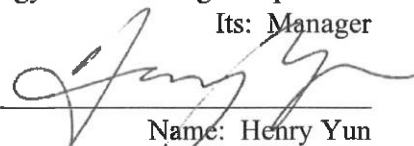
I respectfully request that you consider the mistake amended and, consequently, consider Oberon Solar IA, LLC has submitted the Commercial Operations Certificate in compliance with Section 2.10 of the Agreement.

I represent and warrant that all information set forth in this document is true, correct and complete as of the date hereof.

IN WITNESS WHEREOF, the Company has caused this document to be executed on its behalf by the undersigned on and as of the date set forth above.

OBERON SOLAR IA, LLC

By: Hanwha Energy USA Holdings Corporation
Its: Manager

By: 
Name: Henry Yun
Title: President and CEO

Oberon Solar, LLC.
300 Spectrum Center Drive, Suite 1020
Irvine, CA 92618

VIA FEDERAL EXPRESS

Ector County Hospital District
Attn. Board of Directors
P.O. Box 7239
Odessa, TX 79760
Tel: (432) 640-2413
Fax: (432) 640-2494

Commercial Operations Certificate

Pursuant to Section 2.10 of the Reinvestment Zone Tax Abatement Agreement executed on September 4, 2018, by and between the "District", and the "Company" as such terms are defined in the "Agreement", I hereby certify that i) the "Project" has achieved Commercial Operations and ii) the Minimum Capital Investment has been made. Further, I hereby describe the improvements and Eligible Property included in the Project:

The Project was built in approximately 1,266 acres, which is part of a long-term lease agreement with local landowners.

The Project includes the following:

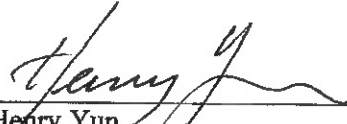
- Nominally 150 MW-AC in size;
- Hanwha Q CELLS PV modules;
- DC-to-AC inverters;
- Medium and high-voltage electric cabling;
- Single axis tracking system (mounting structures);
- Project substation which will include a high-voltage transformer, switchgear, transmission equipment, telecommunications and SCADA equipment, among other things;
- High-voltage transmission line connecting the project to the grid (gen tie);
- Operations and maintenance (O&M) building including telecommunications and computing equipment, among other things;
- Meteorological equipment to measure solar irradiance and other weather conditions; and
- Associated equipment to safely operate, maintain and deliver electricity to the grid; and a
- Security fence.

I represent and warrant that all information set forth in this Certificate is true, correct and complete as of the date hereof.

[Signature Pages Follow]

IN WITNESS WHEREOF, the Company has caused this Certificate to be executed on its behalf by the undersigned on and as of the date set forth above.

MANAGER
Oberon Solar, LLC.

By: 
Name: Henry Yun
Title: President & CEO

ECTOR COUNTY HOSPITAL DISTRICT
FOR ALL POLITICAL SUBDIVISIONS EXCEPT COUNTIES

NOTICE OF GENERAL ELECTION
(AVISO DE ELECCION GENERAL)

To the registered voters of Ector County, Texas:

(A los votantes registrados Condado de Ector, Texas)

Notice is hereby given that the polling places listed on **Exhibit A** will be open from 7:00 a.m. to 7:00 p.m., on May 1, 2021, for voting in a general election to elect hospital director to Single-member District 7 to a full term.

(Notifíquese, por las presente, que las casillas electorales sitados abajo se abrirán desde las 7:00 a.m. hasta las 7:00 p.m. el 1 de mayo de 2021 para votar en la Elección General para elegir director de hospital al Distrito 7 de un solo miembro a un periodo completo.)

On Election Day, voters must vote in their precinct where registered to vote.
(El Día de Elección, los votantes deberán votar en su precinto donde están inscritos para votar.)

For early voting, a voter may vote at any of the locations listed on Exhibit B.
(Para Votación Adelantada, los votantes podrán votar en cualquiera de las ubicaciones nombradas abajo.)

Applications for ballot by mail shall be mailed to:
(Las solicitudes para boletas de votación adelantada por correo deberán enviarse a:)

Elizabeth Sertuche
(Name of Early Voting Clerk)
(Nombre del Secretario de la Votación Adelantada)

1010 East 8th Street (Ector County Courthouse Annex; Room 104)
(Address) *(Dirección)*

Odessa 79761
(City) *(Ciudad)* (Zip Code) *(Código Postal)*

Applications for ballots by mail must be received no later than the close of business on: April 23, 2021
(Las solicitudes para boletas de votación adelantada por correo deberán recibirse para el fin de las horas de negocio el: 23 de abril de 2021)

Issued this the _____ day of _____, 20____.
(Emitida este día _____ de _____, 20____.)

Signature of Presiding Officer *(Firma del Oficial que Preside)*

ECTOR COUNTY

VOTE CENTERS

JOINT ELECTION FOR THE ECTOR COUNTY INDEPENDENT SCHOOL DISTRICT AND THE ECTOR COUNTY HOSPITAL DISTRICT MAY 1, 2021

*Condado de Ector
Centros de Votación*

*Elección Conjunta para
El Distrito Escolar Independiente del Condado de Ector
y El Distrito del Hospital del Condado de Ector
1 de mayo del 2021*

The following locations will be open during Election Day only from 7:00 a.m. – 7:00 p.m.
(Los siguientes locales estarán abiertos el día de la Elección solamente de las 7:00 a.m. - 7:00 p.m.)

United Market (Albertsons) – West County Rd. <i>Mercado United- Calle West County Rd.</i>	2751 N. County Rd. West, Odessa, TX. 79764 <i>2751 Norte de la calle County Road West</i>
Crossroads Fellowship (Room 1132) <i>Iglesia Crossroads (Cuarto 1132)</i>	6901 Texas 191 Frontage, Odessa, TX. 79762 <i>6901 Texas 191 Frontal</i>
First Church of the Nazarene (Gymnasium) <i>Primera Iglesia de Nazareno (Gimnasio)</i>	2223 Lyndale Dr., Odessa, TX. 79762 <i>2223 Avenida Lyndale</i>
Kellus Turner Community Bldg. <i>Edificio Comunitario de Kellus Turner</i>	2230 Sycamore Dr., Odessa, TX. 79763 <i>2230 Calle Sycamore</i>
Lutheran Church of the Risen Lord (Foyer) <i>Iglesia Luterana del Señor Resucitado (La Entrada)</i>	1603 N. Grandview Ave., Odessa, TX. 79761 <i>1603 Norte de la calle Grandview</i>
Murry Fly Elementary (Foyer) <i>Escuela Primaria Murry Fly (La Entrada)</i>	11688 W. Westview Dr., Odessa, TX. 79764 <i>11688 Oeste de la calle Westview</i>
The Globe Theater at Odessa College <i>El Teatro Globe en el Colegio de Odessa</i>	2308 Shakespeare Rd., Odessa, TX. 79761 <i>2308 calle Shakespeare</i>
Westlake Hardware <i>Tienda Ferretería Westlake</i>	4652 E. University Blvd., Odessa, TX. 79761 <i>4652 Este de la calle Universidad</i>

ECTOR COUNTY EARLY VOTING SCHEDULE

**FOR MAY 1, 2021
JOINT ELECTION FOR THE
ECTOR COUNTY INDEPENDENT SCHOOL DISTRICT AND THE
ECTOR COUNTY HOSPITAL DISTRICT**

(Horario Para La Votación Adelantada de la Elección Conjunta del día 1 de mayo del 2021 para El Distrito Escolar Independiente del Condado de Ector y El Distrito del Hospital del Condado de Ector

*The following location will be open during Early Voting only.
(El siguiente local estará abierto durante las Votaciones Adelantadas solamente.)*

LOCATION/ADDRESS	APRIL 19th - APRIL 23rd MONDAY- FRIDAY	APRIL 26th & 27th MONDAY & TUESDAY
<i>(Local/Casilla y Ubicación)</i>	<i>(19 de abril al 23 de abril) lunes a viernes</i>	<i>(26 y 27 de abril) lunes y martes</i>
ECTOR COUNTY COURTHOUSE ANNEX (Room 104) 1010 E. 8TH ST. (Anexo Tribunal del Condado de Ector) (Cuarto 104) (1010 al este de la calle ocho)	8:00 AM – 5:00 PM	7:00 AM – 7:00 PM

****Please note: The following “precincts” WILL NOT BE VOTING IN THIS ELECTION due to no opposition in those districts and the current officeholders are declared elected.**

Los siguientes “precintos” NO VOTARAN EN ESTA ELECCIÓN debido a que no hay oposición en los distritos y los funcionarios actuales se declaran electos.

Precincts/Precintos: 102, 107, 108, 109, 110, 201, 207, 304, 305, 307, 309, 312, 401, 402, 403, 404, 405, 406, 407, 408, 409, 412